



FIBA

# MID-TERM ACTIVITY REPORT

FIBA MID-TERM CONGRESS  
Hong Kong | 4-5 May 2017

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# FOREWORD

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# PRESIDENT HORACIO MURATORE

## Strengthening our National Member Federations

The 2014-2019 FIBA term of office can be summed up in one sentence: it is a defining moment in time that is seeing us do everything in our power to strengthen all of our National Member Federations.

As we find ourselves somewhere near the midway point of this cycle, we can take stock of where we stand.

Through all of the work we have done across the four pillars that make up FIBA's strategic plan, we have approached everything from the perspective of serving the best interests of our stakeholders. This is all driven by the mind-set that working together to be united, to be one, is FIBA's new and ultimate goal.

Allow me to explain what the four pillars are that we are dedicating ourselves to and where we currently stand:

The national team is the best product in sport so this change represents everything that will help basketball to grow all over the world.

### NATIONAL FEDERATIONS SUPPORT AND DEVELOPMENT

One prevailing takeaway that stood above the rest following the conclusion of the FIBA World Congress in Seville, Spain in August 2014 was that the time had come to focus all of our attention on growing our National Member Federations.

After all, we cannot reach our goal of making basketball the biggest sport community in the world if everyone in our sport is not at her or his best. In the almost three years since, we have worked closely to help our National Federations in a number

of ways. This is crucial in order for them to then be better able to develop and grow our sport in their respective countries and territories.

There are specific long-term plans because helping them cannot be done in one or two years, but requires more time as we look at the long-term development of our members.

This huge undertaking can only be successful by having everyone work together, in FIBA's headquarters, the regional offices and their respective boards as well as with the help of the International Basketball Foundation (IBF).

This led to the creation of the Working Group on National Federations Support and Development, which focuses on helping our National Federations grow and be in complete unison with FIBA. We created two Working Groups and classified our National Federations according to their growth potential. FIBA oversees the Group consisting of the 80 national teams that will compete in the FIBA Basketball World Cup 2019 Qualifiers, while IBF works with National Federations representing smaller countries and territories.

We currently have approximately 30 top level National Federations accustomed to playing at FIBA events on a regular basis and therefore do not need our help to maximise their growth potential. We will however assist them on other matters in the future.

On the other hand, the next **180 National Federations have undergone a large scale assessment** which took place with visits between September 2015 and April 2017, underlining the fact that supporting and developing our National Federations is a core mission/value of FIBA.

Following every visit, a report is filed and tailor-made strategies are prepared. After agreeing on a path to be implemented, we assist the National Federation in putting in place the necessary steps and follow up on a regular basis. These programs address not only the sport itself but also matters such as governance, coaching, refereeing, administration, equipment, venues, promotion and wider commercial opportunities.

FIBA is also developing more tangible materials to help the development of the game, with tools such as the Coaches Manual.

### NEW COMPETITION SYSTEM

This year sees the beginning of a new era for basketball.

Starting in November, **80 national teams will tip off the FIBA Basketball World Cup 2019 Qualifiers**, a 15-month qualifying period consisting of home and away games played over the course

of six windows. This will culminate in 31 teams booking places and joining hosts China in the next edition of FIBA's flagship event.

The national team is the best product in sport so this change represents everything that will help basketball to grow all over the world.

The new system brings great opportunities to the National Federations and allows fans to see their favorite teams in a venue near them on a regular basis. It will have even more impact for those that never had the opportunity to compete in high-level basketball tournaments because the level of development of the sport in their respective countries/territories was insufficient.

**The opportunities presented by the New Competition System will help National Federations develop our sport at home.** There is

going to be a boost for basketball, due to increased visibility and media coverage. Fans will enjoy many games of their favorite national teams every three months, while broadcasters and sponsors will receive the returns they expect from what they are investing in basketball.

FIBA has committed to supporting National Federations through initiatives including providing financial support such as TV production, paying for players' insurance and covering costs of officials.

In the build-up to the launch of the New Competition System, FIBA has held workshops with Regional Offices and National Federations, gone through the selection and education process of technical delegates, an elite group of referees and statisticians, as well as the registration of venues.



Horacio Muratore

FIBA President

3x3 is gaining momentum  
each and every year,  
with more and more National  
Federations adopting it.

Of course we cannot forget about **women's basketball**. That is why we are currently in the process of looking at ways to create and implement a competition system that is as beneficial to the women's game as the one devised for the men.

#### TAKING ADVANTAGE OF THE NEW GOVERNANCE CHANGES

As **ONE FIBA**, we must make the most out of the new governance model to build new strategies, open new routes and enable institutional cooperation. As such, we need to work closely with our National Member Federations and make sure they understand the need to adapt to the current basketball and FIBA reality.

With the implementation of ONE FIBA, FIBA Zones became Regional Offices that depend directly from and "are" FIBA, with Regional Directors (the former Secretary Generals) being nominated by the Executive Committee and hired by FIBA. The Zone Boards and sub-zones remain responsible for growing basketball in their respective region by helping the National Member Federations develop the sport in each country/territory and organise the zone events.



Since the last World Congress, we have incorporated the NBA on FIBA's Central Board and Executive Committee by having NBA Deputy Commissioner Mark Tatum serve as its representative. It is also a great privilege, and one that has been a long time coming, to have a player representative on FIBA's Central Board. With these additions, both the players and the biggest basketball league in the world are given the opportunity to work closely with FIBA and raise issues that affect them.

Additionally, actions such as creating a Players' Commission and integrating European leagues within our family clearly indicate FIBA's willingness to become more inclusive and collaborative in order to further basketball's growth and help our sport achieve its full potential.

#### GROWING 3x3

We keep pushing 3x3 and want it to reach its full potential. Our next objective is to receive a positive decision from the International Olympic Committee (IOC) and have the discipline be included in the Olympic basketball program at the Tokyo 2020 Games. We are optimistic in light of the fact that 3x3 made a good impression at the 2010 and 2014 Youth Olympic Games.

3x3 is gaining momentum each and every year, with more and more National Federations adopting it. It is growing constantly. Not only are there many events on the World Tour but also at regional as well as national levels. It is also an excellent way to help grow basketball from the grassroots up. The objective of continuing to grow 3x3 should not be taken to mean it is about separating basketball and 3x3. **There is only one FIBA and one sport of basketball**, but now, newly, **with two disciplines**. 3x3 provides opportunities to a number of our smaller National Federations and to others in order to start having a presence in our game.

On behalf of FIBA, let me take this opportunity to thank the Hong Kong Basketball Association for organising and hosting this Mid-Term Congress.

In closing, I would like to extend my very best wishes to all of our National Member Federations for 2017 and beyond. May we all continue to work together in order to grow basketball all around the world.

BG北控

北京控股集团有限公司  
BEIJING ENTERPRISES GROUP COMPANY LIMITED



# SECRETARY GENERAL PATRICK BAUMANN

## Basketball enters an exciting new era

Finally, the time has come - here we are in 2017, the year when our much-talked about and much-anticipated FIBA New Competition System tips off!

The process of developing this new calendar started back in March 2011. At the time, **FIBA identified the national team as the locomotive for basketball** in each and every country. As a result of this finding, we set about developing a new competition system that would heighten and maximize the exposure of national teams by having them play regular and competitive games in front of their home fans throughout the year.

In the time since, a lot of work has been carried out to prepare the ground and clearly outline the benefits of this revolutionary change for and to all members of the basketball family.

Change is never easy. As such, more work and additional efforts are still needed in order to be ready for November. But together, with every single one of our National Member Federations, I am confident that we will be ready and I cannot wait for November to come around, when we will see

**more than 150 national teams in action at the same time across the world.**

Over the last two years, FIBA has changed a lot and I am delighted to say that we are growing on every front.

### ONE FIBA

We have continuously worked on improving our governance structure thanks to the newly-established Governance Commission. The goal here is clear: **increase consistency and efficiency across FIBA.**

Created in 2014, the Executive Committee has proven to be a

modern and efficient body that enables our organisation to move towards an inclusive and participative management model, as approved at the Extraordinary Congress in March 2014.



Patrick Baumann

FIBA Secretary General

Besides the ongoing process of transforming the five Zones into our Regional Offices and having one FIBA staff team across all the regions, we have created several FIBA entities to better serve the basketball family.

This includes:

- **5 Regional Offices** on each continent, replacing the former Zone offices. In Oceania, we relocated the offices to Southport, Australia. In Asia, we bought premises in Beirut, relocating from Kuala Lumpur. In Africa, we have started the construction of new state-of-the-art headquarters for FIBA Africa, which will open in early 2018. Finally, we are working on moving the European activities to the more favourable Swiss jurisdiction while also using the available space in the House of Basketball to enhance the cooperation;
- **One office in Singapore**, to assist the development of basketball in South East Asia;
- **One office in Beijing**, China, dedicated to supporting the preparations of the FIBA Basketball World Cup 2019 and tasked with contributing to the long-term development and promotion of basketball in the country;
- **FIBA Media and FIBA Marketing**, aimed at servicing our commercial operations together with our partners Perfom and Wanda/Infrafront.

- **Basketball Champions League SA** is an independent and separate legal entity based in Switzerland representing an innovative 50-50 joint partnership between FIBA and 10 top European leagues. It was launched in March 2016 in order to protect the European model of competition based on promotion and relegation, as well as on reinvesting revenue generated by the elite events to promote sport.

As you will discover in this report, the first year of the Basketball Champions League has been a tremendous success at every level. This only serves to further strengthen our motivation to pursue the reform of club competition and move it to other continents, which is quintessential to nurture talents, protect domestic leagues and provide all clubs with a sound business model.

### SUCCESSFUL EVENTS

The FIBA Basketball World Cup in Spain 2014 was a huge success both on and off the court. Its economic impact for the host country was valued at US \$300 million, while total attendance for the 16-day event came in at 672,475 spectators for an average of 8,848 per game. The competition was broadcast in 179 countries and over 2,000 media representatives were accredited across the six host cities.

That same trend carried over to the 2015 season of Continental Championships, with exceptional results being achieved thanks in no small part to the hard work, commitment and dedication of FIBA's Regional Offices.

- EuroBasket 2015 saw a new record being set for an indoor crowd at a European basketball event being, with **27,372** on hand at Pierre Mauroy Stadium in Lille, France, to witness the Final between Spain and Lithuania.
- An estimated **20,000** spectators were on hand to support hosts Mexico make it all the way to the Semi-Finals at the FIBA Americas Championship in Mexico City;
- More than **15,000** fans packed Melbourne's Rod Laver Arena - best known for serving as the main venue for the Australian Open, a tennis Grand Slam event since 1988 - to witness a double-header as Australia took on New Zealand at the FIBA Oceania Championships for Men and Women;
- Rarely was there a spare seat available in Rades' **12,000**-seat capacity venue when host country Tunisia was on the court as they went on a fantastic run to finish third at AfroBasket 2015

- Records were not only set in the venues themselves but also on TV and online platforms. A perfect example of this was the **38.7 million spectators** who tuned in to watch China beat Iran to win the Asia Championship 2015, setting the highest audience ever achieved for a single game in China.

Following the huge success of EuroBasket 2015 - which was hosted jointly by Croatia, France, Germany and Latvia - FIBA has fully endorsed and embraced the concept of multiple countries hosting an event. This is evidenced by the fact that FIBA EuroBasket 2017 will again be played across four countries (Finland, Israel, Romania and Turkey) while Argentina, Columbia and Uruguay are the three host nations of the FIBA AmeriCup 2017.

It is no surprise then that the FIBA Basketball World Cup 2023 could very well be the first edition of FIBA's flagship event to be organised by and staged in more than one territory after FIBA's Central Board came out in favour of receiving bids from multiple host countries.

On the youth side, 2016 saw the first-ever joint hosting of FIBA U17 Basketball World Cups for Men and Women in the Spanish city of Zaragoza - never before had the two tournaments been played at the same time and on the same courts. These events are of vital importance to FIBA because they serve as an opportunity for the best talents and most promising players in the world to come together in the same venue and compete for the first time on a global stage.

The interest in our youth events, at both world and continental levels, is growing from year to year. A clear indication of this can be found in the number of fans who followed the livestream of these competitions in 2016 when, for the first time, FIBA livestreamed all youth events.

At Rio 2016, basketball was yet again up there as one of the biggest attractions at the Olympic Games. The Women's Olympic Basketball Tournament at the Rio 2016 Games lived up to our expectations and every team brought its best talent. We were treated to some performances from great players. Their presence and play elevated women's basketball at the Olympics, but there is more to do to raise its levels.

The FIBA  
Basketball World  
Cup in Spain  
2014 was a huge  
success both on  
and off the court.

The level of the men's tournament was incredibly high, with a lot of strong teams and some extraordinary games. This is what makes basketball one of the biggest attractions of the Games and not just with fans but also with athletes from other sports who want to come and experience our sport at the Olympics first-hand.

Over the last two years, we have also invested lot of time and resources into 3x3. The discipline has grown and improved tremendously since it was first presented at the Youth Olympic Games in Singapore in 2010. The largest urban team sport is today played in more than 150 countries.

We saw the emergence of the first professional players competing on a regular basis in the FIBA 3x3 World Tour while "smaller" basketball nations such as Guam and Tunisia have been able to medal in 3x3 World Cups. The interest in 3x3 without a doubt is growing, as indicated by the impressive 65 million views on social media.

3x3's Olympic dream is more alive than ever after a formal request was sent to the International Olympic Committee (IOC) to state the case for its inclusion as part of the Olympic Basketball program at the Tokyo 2020 Games and a decision by the IOC is expected during the summer.

#### COMMERCIAL DEVELOPMENTS

Over the last two and a half years, FIBA has also grown up from a commercial perspective. 2016 saw the end of an era, with all the previous broadcast and sponsorship agreements expiring. This presented a great opportunity for a new approach, one that is in conjunction with the New Competition System.

We have sought out to find the right partners and establish the types of partnerships that put us in a position to thrive over the next 10-15 years.

In February 2016, we announced a groundbreaking strategic partnership with leading digital sports content and media group **Perform** that sees it become our worldwide partner for the distribution and sale of all media-related rights with respect to our national men's and women's team competitions for the period 2017-2033. It resulted in the creation of FIBA Media, a joint venture between the two organisations, committed to increasing the value of the basketball fan experience.

At Rio 2016, the basketball tournaments were yet again up there as one of the biggest attractions of the Olympic Games.

In June 2016, we entered a long-term business partnership with **Wanda**, through its subsidiary **Infront Sports & Media**, to become FIBA's worldwide exclusive partner for the sale and marketing of the worldwide sponsorship and licensing rights for FIBA's main events until 2033. The partnership saw the creation of FIBA

Marketing, a cooperation between FIBA and Wanda's Infront team, focused on supporting FIBA in further developing the awareness and value of national team basketball on a global basis, with an emphasis on China, utilising Wanda's vast network and infrastructure.

Earlier this year, we signed an 11-year commercial agreement with world leading sports apparel brand Nike. It underlines the desire of both parties to collaborate in order to grow basketball worldwide, focusing on the leading official competitions such as the FIBA Basketball World Cup and the Continental Cups.

**Nike** will benefit from long-term global marketing rights related to our major national team competitions while our ambitions to grow the game will be supported by Nike contributions in the areas of promotion, marketing communication and the engagement of top players and ambassadors.

In China, we also agreed to a partnership until 2025 with **Tencent**, one of the largest Internet companies in the world. This will allow basketball fans in China to experience high-level international basketball on a daily basis. There is already a fantastic existing basketball fan-base in China, with around 300 million people playing on a regular basis on the more than 600,000 courts across the country. And the huge interest Chinese people have in national team basketball is clear, as indicated in the aforementioned 38.7 million fans that watched their favorite team be crowned Asia champions in 2015.

#### FIBA BASKETBALL WORLD CUP 2019

China has something very special to look forward to as it will be there, in eight cities across five provinces, that FIBA will host the **first-ever 32-team Basketball World Cup from August 31 to September 15 2019**.

Through a successful commercial strategy all Zone budgets are now guaranteed for the next cycle.

Preparations for China 2019 are currently ongoing under the leadership of Burton Shipley, the Chairman of the Coordination Commission. This work is not only about doing everything in order to have the best FIBA Basketball World Cup ever and an exciting build-up leading to its tip-off.

We also want to ensure that a lasting legacy is ready to come into effect after the competition concludes. We are confident this can be achieved thanks to the FIBA Academy and the three FIBA China offices that have been created.

There have been a number of exciting milestones in recent months and more are to come. Late last year, a large delegation of the Local Organising Committee (LOC) visited with us at the FIBA Headquarters for very productive meetings. Then, in December, we marked 1,000 days to go to the start of the competition by announcing **China international and global icon Yao Ming as the first ambassador of FIBA Basketball World Cup 2019**. In March, we unveiled the tournament's official logo.

The next milestone on the Road to China 2019 will see the Draw for the FIBA Basketball World Cup 2019 Qualifiers take place on May 7 in Guangzhou.

I would like to close by thanking on behalf of FIBA, the National Federations of **England, Scotland and Wales** for rescinding their memberships to pave the way for the creation of the British Basketball Federation, which came into effect in October 2015. I would also like to welcome to the FIBA Family our most recent/newest member, the **Kosovo** Basketball Federation.

We would also like to thank and praise the National Federation of **Japan** for the internal restructuring work it carried out in order to turn things around and become a model that others can follow, with similar processes going on now in the Americas.

In concluding, basketball is entering a new era, it's obvious. All FIBA initiatives are clearly directed towards growing basketball so we can achieve our vision of becoming the most popular sport in every corner of the world. Many hurdles are still in front of us, but we will get there and we are looking forward to making this successful journey together with you.

Happy birthday FIBA, for our 85th anniversary: 1932-2017.





# STRATEGY & FOUR PILLARS

P. 16	Strategy
P. 18	Strategic Pillar #1: National Federations Development
P. 22	Strategic Pillar #2: Competition System & Calendar
P. 27	Strategic Pillar #3: 3x3 basketball - FIBA urban's discipline
P. 32	Strategic Pillar #4: ONE FIBA New Governance
P. 38	International Olympic Committee (IOC)
P. 40	National Basketball Association (NBA)



# STRATEGY

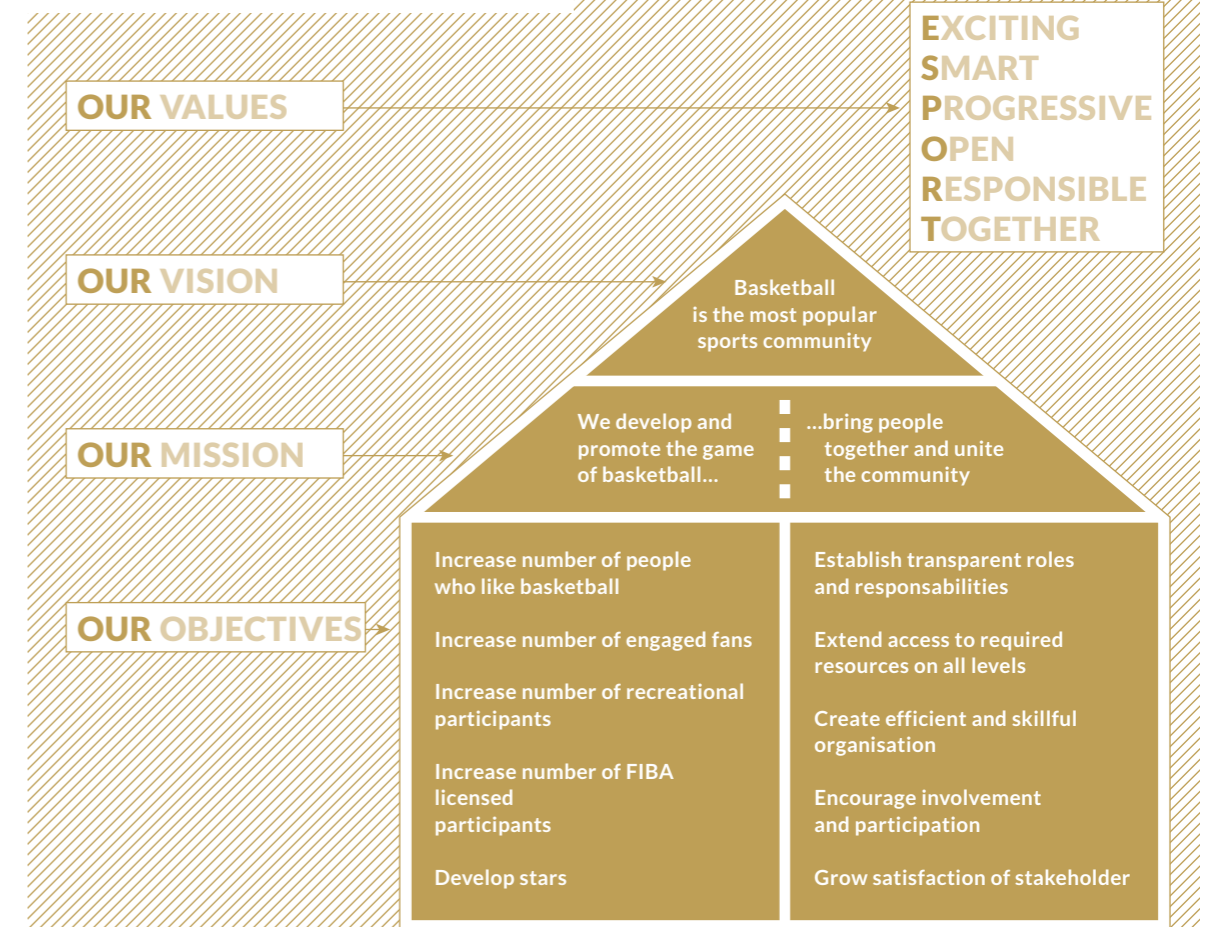
We set out a **consistent strategy for the period 2011-2019** with clear objectives and an explicit road map for their implementation. We have defined the values of basketball and, along with a clear vision for our sport, these guide us through all of our activities.

As a result of these values and vision, our mission is to unify the community as well as promoting and developing our sport. In order to keep track of what we want to achieve, we have identified **10 strategic objectives** that guide the entire organization and its members during this period.

Our mission is to unify the community as well as promoting and developing our sport.



## Basketball is an Exciting SPORT



## 4 STRATEGIC PILLARS

In 2014, under the leadership of newly-elected **FIBA President Horacio Muratore**, the Central Board defined the following pillars as the key areas of focus and work during the:



**National Member Federations Development**, FIBA's core mission



**New Calendar and Competition System** from 2017 onwards, which opens a new era for basketball all over the world



**3x3 Basketball**, FIBA's urban discipline, the #1 urban team sport and a key motor for the development of basketball



**ONE FIBA New Governance** which helps realize our vision of making basketball the most popular sports community

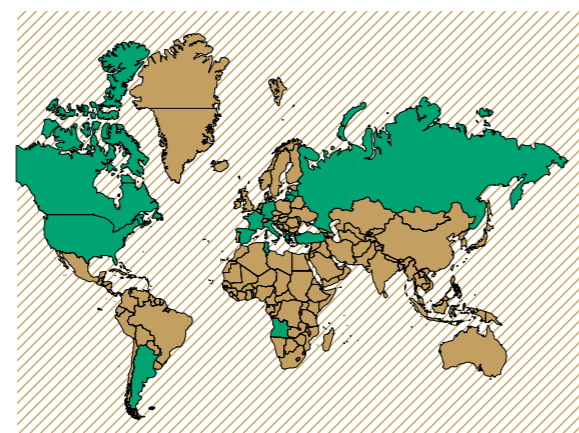
# STRATEGIC PILLAR #1: NATIONAL FEDERATIONS DEVELOPMENT

## National Member Federations

Over the years, our structures have undergone multiple changes and adjustments in order to **ensure a governance structure that is adapted to the realities of basketball** - as well as the global sporting and political environment at any given time. However, the core principles and structures which were first defined when FIBA was founded back in 1932, remain in place to this day. This includes placing our core membership, the National Member Federations, at the very heart of the governance of the sport. Collectively and with equal voting rights, they form FIBA's supreme authority, the FIBA Congress.

### NATIONAL MEMBER FEDERATION'S LONG-TERM DEVELOPMENT PLAN

- National Federations Assessment Form
- **180** National Member Federations Visited
  - Africa: 51
  - Americas: 38
  - Asia: 37
  - Europe: 33
  - Oceania: 21



■ 180 National Member Federations Visited

As a Federation of 213 National Member Federations, we focus and support all of them. They are the pillars of the basketball house.

## National Member Federations Assessment Areas

During the visits, the following areas of activities in each country are assessed:

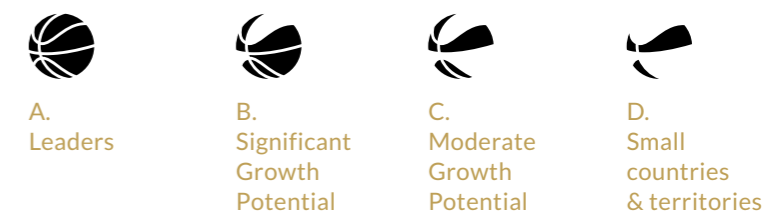


## Classification of National Member Federations by category

	A		B		C		D																																															
<b>Africa</b>	Angola (ANG)	Egypt (EGY)	Nigeria (NGR)	Senegal (SEN)	Tunisia (TUN)	Algeria (ANG)	Central African Republic (CAF)	Cameroon (CMR)	Cape Verde (CPV)	Cote d'Ivoire (CIV)	Dem. Rep. of Congo (COD)	Gabon (GAB)	Madagascar (MAD)	Mali (MLI)	Morocco (MAR)	Mozambique (MOZ)	Republic of Congo (CGO)	Rwanda (RWA)	South Africa (RSA)	Uganda (UGA)	Burkina Faso (BUR)	Chad (CHA)	Ethiopia (ETH)	Ghana (GHA)	Guinea (GUI)	Kenya (KEN)	Libya (LBA)	Republic of Benin (BEN)	South Sudan (SSD)	Sudan (SUD)	Tanzania (TAN)	Togo (TOG)	Zambia (ZAM)	Botswana (BOT)	Burundi (BDI)	Djibouti (DJI)	Equatorial Guinea (GEQ)	Eritrea (ERI)	Gambia (GAM)	Guinea-Bissau (GBS)	Iles Comores (COM)	Lesotho (LES)	Liberia (LBR)	Malawi (MAW)	Mauritania (MTN)	Mauritius (MRI)	Namibia (NAM)	Niger (NIG)	Sao Tomé and Príncipe (STP)	Seychelles (SEY)	Sierra Leone (SLE)	Somalia (SOM)	Swaziland (SWZ)	Zimbabwe (ZIM)
<b>Americas</b>	Argentina (ARG)	Brazil (BRA)	Canada (CAN)	Puerto Rico (PUR)	USA (USA)	Bahamas (BAH)	Chile (CHI)	Colombia (COL)	Cuba (CUB)	Dominican Republic (DOM)	Jamaica (JAM)	Mexico (MEX)	Panama (PAN)	Paraguay (PAR)	Uruguay (URU)	Venezuela (VEN)	Virgin Islands (ISV)	Antigua (ANT)	Bolivia (BOL)	British Virgin Islands (IVB)	Costa Rica (CRC)	Ecuador (ECU)	El Salvador (ESA)	Guatemala (GUA)	Nicaragua (NCA)	Peru (PER)	Aruba (ARU)	Barbados (BAR)	Belize (BIZ)	Bermuda (BER)	Cayman Islands (CAY)	Dominica (DMA)	Grenada (GRN)	Guyana (GUY)	Haiti (HAI)	Honduras (HON)	Montserrat (MAT)	St. Kitts (SKN)	St. Lucia (LCA)															

### CLASSIFICATION

Together with other criteria, the assessment of the National Member Federations led to their classification into different groups according to their growth potential. The development programs will particularly focus on categories B and C, while the International Basketball Foundation (IBF) will assist those in category D.



	A		B		C		D	
<b>Asia</b>	China (CHN)	Bahrain (BRN)	Bangladesh (BAN)	Afghanistan (AFG)	Chinese Taipei (TPE)	Hong Kong (HKG)	D.P.R. of Korea (PRK)	Bhutan (BHU)
	Iran (IRI)	India (IND)	Iraq (IRQ)	Brunei Darussalam (BRU)	Japan (JPN)	Indonesia (INA)	Mongolia (MGL)	Cambodia (CAM)
	Korea (KOR)	Jordan (JOR)	Oman (OMA)	Kyrgyzstan (KGZ)	Lebanon (LIB)	Kazakhstan (KAZ)	Palestine (PLE)	Laos (LAO)
	Philippines (PHI)	Kingdom of Saudi Arabia (KSA)	Sri Lanka (SRI)	Macau (MAC)				
		Kuwait (KUW)	Syria (SYR)	Maldives (MDV)				
		Malaysia (MAS)	United Arab Emirates (UAE)	Myanmar (MYA)				
		Qatar (QAT)	Uzbekistan (UZB)	Nepal (NEP)				
		Singapore (SIN)	Vietnam (VIE)	Pakistan (PAK)				
		Thailand (THA)		Tajikistan (TJK)				
				Turkmenistan (TKM)				
				Yemen (YEM)				
<b>Europe</b>	Belgium (BEL)	Austria (AUT)	Albania (ALB)	Andorra (AND)	Croatia (CRO)	Belarus (BLR)	Armenia (ARM)	Gibraltar (GIB)
	Czech Republic (CZE)	Bosnia and Herzegovina (BIH)	Azerbaijan (AZE)	Principality of Monaco (MON)	Finland (FIN)	Bulgaria (BUL)	Cyprus (CYP)	San Marino (SMR)
	France (FRA)	Denmark (DEN)	Ireland (IRL)		Georgia (GEO)	Estonia (EST)	Kosovo (KOS)	
	Germany (GER)	FYROM (MKD)	Luxembourg (LUX)		Greece (GRE)	Great Britain (GBR)	Malta (MLT)	
	Hungary (HUN)	Iceland (ISL)	Moldova (MDA)		Israel (ISR)	Montenegro (MNE)	Norway (NOR)	
	Italy (ITA)	Netherlands (NED)			Latvia (LAT)	Portugal (POR)		
	Lithuania (LTU)	Slovak Republic (SVK)			Lithuania (LTU)	Slovak Republic (SVK)		
	Poland (POL)	Sweden (SWE)			Romania (ROU)	Switzerland (SUI)		
	Russia (RUS)				Russia (RUS)			
	Serbia (SRB)				Slovenia (SLO)			
	Slovenia (SLO)				Spain (ESP)			
	Spain (ESP)				Turkey (TUR)			
	Turkey (TUR)				Ukraine (UKR)			
	Ukraine (UKR)							
<b>Oceania</b>	Australia (AUS)	American Samoa (ASA)	Cook Islands (COK)		New Zealand (NZL)	Fiji (FIJ)	F.S. of Micronesia (FSM)	
						Guam (GUM)	Kiribati (KIR)	
						New Caledonia (CAL)	Marshall Islands (MIS)	
						Papua New Guinea (PNG)	Nauru (NRU)	
						Tahiti (TAH)	Norfolk Island (NIS)	
							Nothern Mariana Islands (SAI)	
							Palau (PLW)	
							Samoa (SAM)	
							Solomon Islands (SOL)	
							Timor-Leste (TLS)	
							Tonga (TGA)	
							Tuvalu (TUV)	
							Vanuatu (VAN)	

### Regional Offices Workshops

Workshops at Regional Offices have been held to finalize the programs to propose to the National Federations in the different areas of activity: Coaches Development, Staff Development, etc.

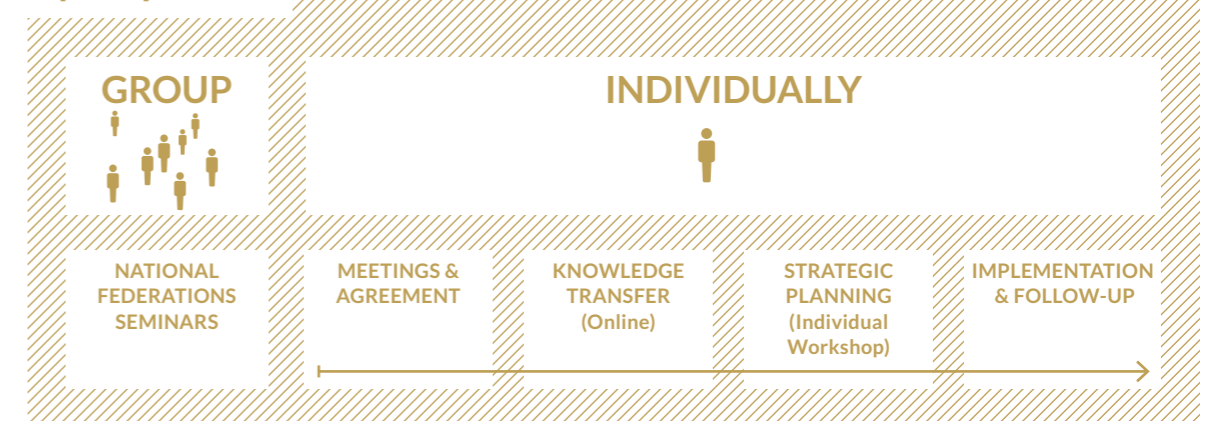
- Finalization of the National Federation Development Strategy
- Definition of the National Federation Development Pathway

### Next steps

- DEVELOPMENT PROGRAMMES & SERVICES FINALIZATION
- TAILOR-MADE (INDIVIDUAL) DEVELOPMENT STRATEGY PREPARATION
- INDIVIDUAL DEVELOPMENT PROGRAMME TIP OFF

A separate workshop on this topic will be held during the Mid-Term Congress.

### Tip off process



### National Federations Development & Support Working Group Members

- |                                    |                           |
|------------------------------------|---------------------------|
| Mr. Horacio Muratore (Co-Chairman) | Ms. Sabrina Mitchell      |
| Mr. Yvan Mainini (Co-Chairman)     | Mr. Jean-Michel Ramaroson |
| Mr. Mounir Ben Slimane             | Mr. Tony Thompson         |
| Mr. Gerasime Bozikis               | Mr. Emir Turam            |
| Mr. Randoald Dessarzin             | Ms. Lena Wallin-Kantzy    |
| Mr. Manuel Fernandes               | Mr. Predrag Bogosavljev   |
| Mr. Nelson Isley                   | Mr. Bob Elphinston        |
|                                    | Mr. Lubomir Kotleba       |
|                                    | Mr. Zoran Radovic         |



Two meetings already held in January 2015 and October 2016.

### Responsibilities



# STRATEGIC PILLAR #2: COMPETITION SYSTEM AND CALENDAR

2017 marks the beginning of a new era for basketball globally - one which will feature 1,680 top players across 1,200 national team games and millions of fans watching around the world.

The six windows of the Qualifiers will take place over a 15-month period in the four Regions of Africa, Americas, Asia-Oceania and Europe. With regular and competitive home and away games, supporters will be able to experience national team basketball throughout the year and watch the stars

of the game defend their colors on home soil! The FIBA Competition System 2017+ will also offer a unique opportunity for new countries and players to emerge. **80 countries will try to qualify for the FIBA Basketball World Cup 2019, while almost as many countries will start the qualification for the Continental Cups 2021 with the Pre-Qualifiers.**

The FIBA Basketball World Cup 2019 Qualifiers begin in November 2017 and establish a clear Road to China.

+150

Countries

+1200

Games

To find out more about FIBA Competition System & Calendar 2017+ visit [fiba.com/calendar2017](http://fiba.com/calendar2017).

## PREPARATION FOR THE FIBA COMPETITION SYSTEM 2017+

Since the FIBA Competition System 2017+ was approved, we have spent significant time and resources to support the transition including targeted support in respect of:

## REGULATORY DOCUMENTS

- Updating and issuing of all relevant brochures, guidelines and handbooks
- Amendments to Official Basketball Rules and Basketball Equipment

- Coverage of TV Production costs for Division A teams and officiating costs
- Provision of Marketing tools including branding and Molten balls
- Additional circulars and support on branding, uniforms and entertainment

## REGIONAL OFFICES AND RESPECTIVE NATIONAL FEDERATIONS

- **Around 80 workshops** on FIBA Competition System 2017 have taken place worldwide involving multiple National Federations at each session which have focused strongly on marketing and communications
- **FIBA 2017+ Learning Platform** has been introduced which is interactive and available for all devices. It provides a repository of key documents and all the latest information on the project
- **Registration of venues** and hotels has been placed on the Platform
- **Guidance on Marketing and Digital Strategies**, including public relations, fan engagement, event management, planning and staffing are being placed on the Platform (and successful Marketing and Communications workshops)
- **Webinars** are also in progress to add further support
- A combination of more than **4,000 National Federations, Technical Delegates, Referees and Statisticians** have registered for the Platform
- There is an **'Observer Program'** planned during the Continental Cups 2017.

## FIBA TECHNICAL DELEGATES

- A robust recruitment process for Technical Delegates has involved applicants being provided with workshops and a training program which also incorporates the e-learning Platform
- Both are ongoing for the successful Technical Delegates with online tests, feedback and discussion
- Workshops around the Continental Cups will take place with practical sessions within workshops

A separate workshop on this topic will be held during the Mid-Term Congress.

## STATISTICIANS

- Regulatory Documents are being updated including the Official Statistics Manual 2016 and FIBA Certified Statistician in the Internal Regulation Book 3
- Each Regional Office has a Statisticians Coordinator, with Statistician Instructors being trained in each region
- FIBA Official Statistician Certification is taking place for those selected by their National Federations
- Training is being provided through the e-learning Platform
- Participation through official and endorsed workshops

## TABLE OFFICIALS

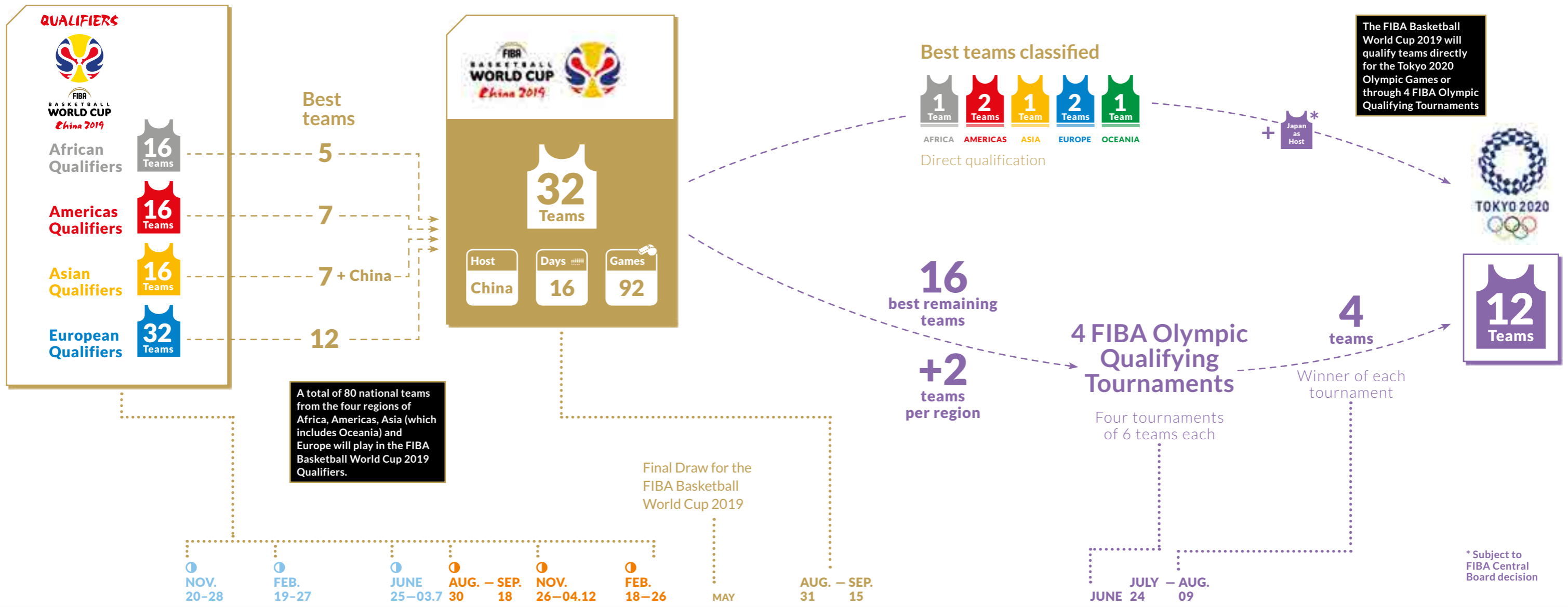
- Regulatory Documents are being updated including Table Official Manual and the Inclusion of FIBA Certified Table Officials in the Internal Regulation Book 3
- The Headquarters are developing concept and content while the Regional Offices maintain the direct relation with the National Federations
- Specific content for Official Certification of FIBA Certified Table Officials is being considered

- Training is being provided through the e-learning Platform
- Participation through official and endorsed workshops

## OPERATIONS

- Uniforms approval software
- Insurance platform
- FIBA Digital Scoresheet software
- FIBA Statisticians software
- Branding platform for NFs
- E-Learning platforms
- Technical Delegates Reporting Tool
- Game Command Dashboard
- Observer Program during Continental Cups for National Federation Game Directors
- Guidelines, updates and webinars
- Branding of the FIBA Basketball World Cup 2019 Qualifiers
- Preparation and delivery of all the required equipment





2017

2018

2019

2020

2021

Window = Two games to be played on a home and away basis

FIBA Continental Cups 2021 Pre-Qualifiers

FIBA Continental Cups 2021 Qualifiers

- FIBA AFROBASKET: 16 Teams
- FIBA AMERICUP: 12 Teams
- FIBA ASIA CUP: 16 Teams
- FIBA EUROBASKET: 24 Teams

For a detailed explanation of the Qualifiers in your Region go to: [fiba.com/qualifiers](http://fiba.com/qualifiers)

# STRATEGIC PILLAR #3: 3x3 BASKETBALL FIBA'S URBAN DISCIPLINE



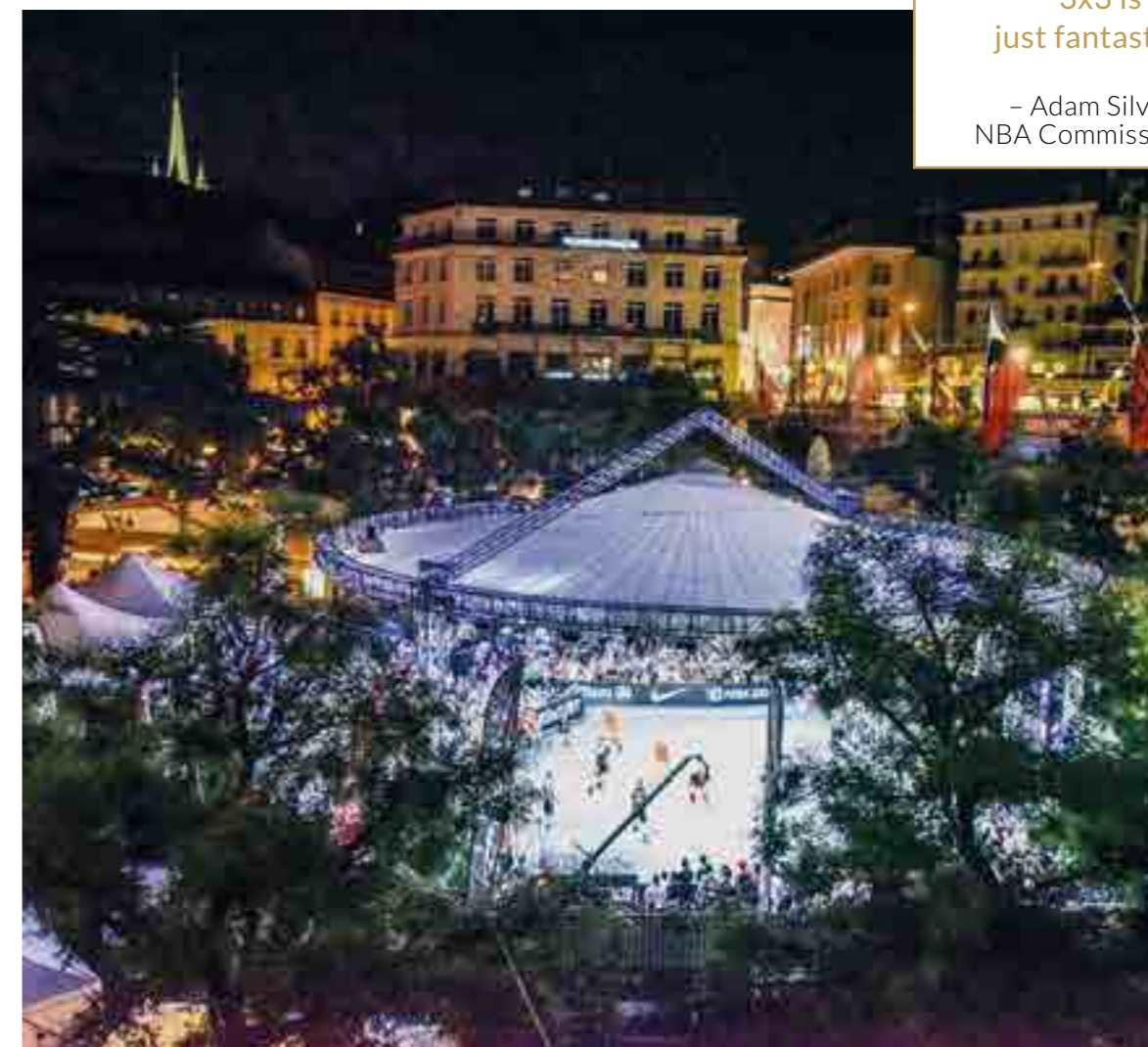
### AN EXPANDING GAME

Considered to be the number one **urban team sport in the world**, 3x3 basketball is one of the four pillars of FIBA's development strategy. Beyond ensuring a sustained growth in the number of basketball players, FIBA has created a **worldwide sports community** through a network of hundreds of organisers, thousands of tournaments and millions of players. The online community

[play.fiba3x3.com](http://play.fiba3x3.com) interconnects all of these thanks to the latest digital technology. A **global network of open tournaments**, from grassroots to the FIBA 3x3 World Tour, and FIBA 3x3 National Team competitions are at the forefront of the development of 3x3 basketball, with the discipline already setting its sights on gaining Olympic status.

"3x3 is just fantastic."

- Adam Silver, NBA Commissioner

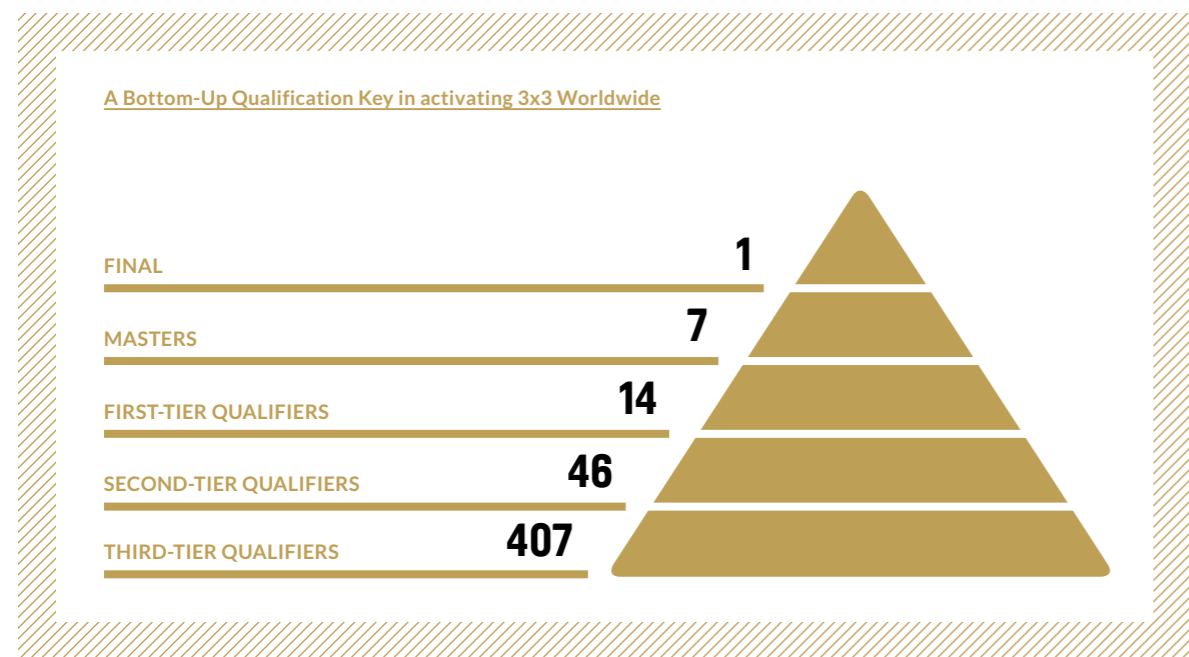


### FIBA 3x3 World Tour

Launched in 2012, the **professional** FIBA 3x3 World Tour has expanded to **8 events** and **467 qualifiers** (direct or indirect) in **64 countries** in 2016.

- 6,811 teams representing cities competed for a spot at the World Tour in 2016
- World Tour's prize money has doubled in 2017 and will triple in 2018
- First dedicated professional 3x3 players, to be followed by more in the future
- Year-to-date prize money earnings of USD 304'000 of most successful 3x3 professional team

A separate workshop on this topic will be held during the Mid-Term Congress.



Novi Sad Al-Wahda (UAE) is a professional 3x3 team.

### FIBA 3x3 National Team Competitions

The National team **3x3 World Cup and Continental Cups** (both genders and U18) are staged every year following great interest from organisers worldwide. The next World Cups (always men and women simultaneously) are already allocated until 2019,

2017	Nantes, France
2018	Manila, Philippines
2019	Amsterdam, Netherlands



### Reach

3x3 events have met their public:

- **50k spectators** on average on site in some of the most iconic locations
- **145 broadcasters** worldwide of live and highlights magazines
- **65m all-time views** on all social media platforms



"I would buy a ticket to watch 3x3 at the Olympics."  
 – Yao Ming, 2014 YOG Ambassador





### Current 3x3 Champions

#### WORLD TOUR

Top ranked player	Dusan Bulut SRB
Top ranked team	Novi Sad Al Wahda UAE
Winners	Ljubljana SLO

#### WORLD CUP

Men	Serbia
Women	Czech Republic
Dunk	Ukraine
Skills	Hungary
Shoot out	Romania

#### EUROPE CUP

Men	Slovenia
Women	Hungary

#### ASIA CUP

Men	Qatar
Women	India

#### YOUTH OLYMPIC GAMES

Men	Lithuania
Women	USA
Dunk	France
Shoot out	Spain

#### WORLD CUP U18

Men	Qatar
Women	France

#### EUROPE CUP U18

Men	France
Women	France

#### ASIA CUP U18

Men	Qatar
Women	Japan

“3x3 in Nanjing is a resounding success.”

– Thomas Bach, IOC President



### Servicing the National Federations

- FIBA has developed online tools for National Federations to monitor and manage 3x3 activity in their territory
- 85 National Federations** have already completed the FIBA 3x3 e-learning programme
- Fast track:** a development programme for National Federations, co-financed by FIBA, to identify and develop the future FIBA 3x3 Olympians

### 3x3 Wilson Ball

- Size 6 for a faster game and better ball-handling
- Weight 7 to maintain performances in outdoor conditions
- 3x3 urban branding



# BUILT FOR SPEED

## ENGINEERED FOR THE 3X3 GAME






THE OFFICIAL BASKETBALL OF

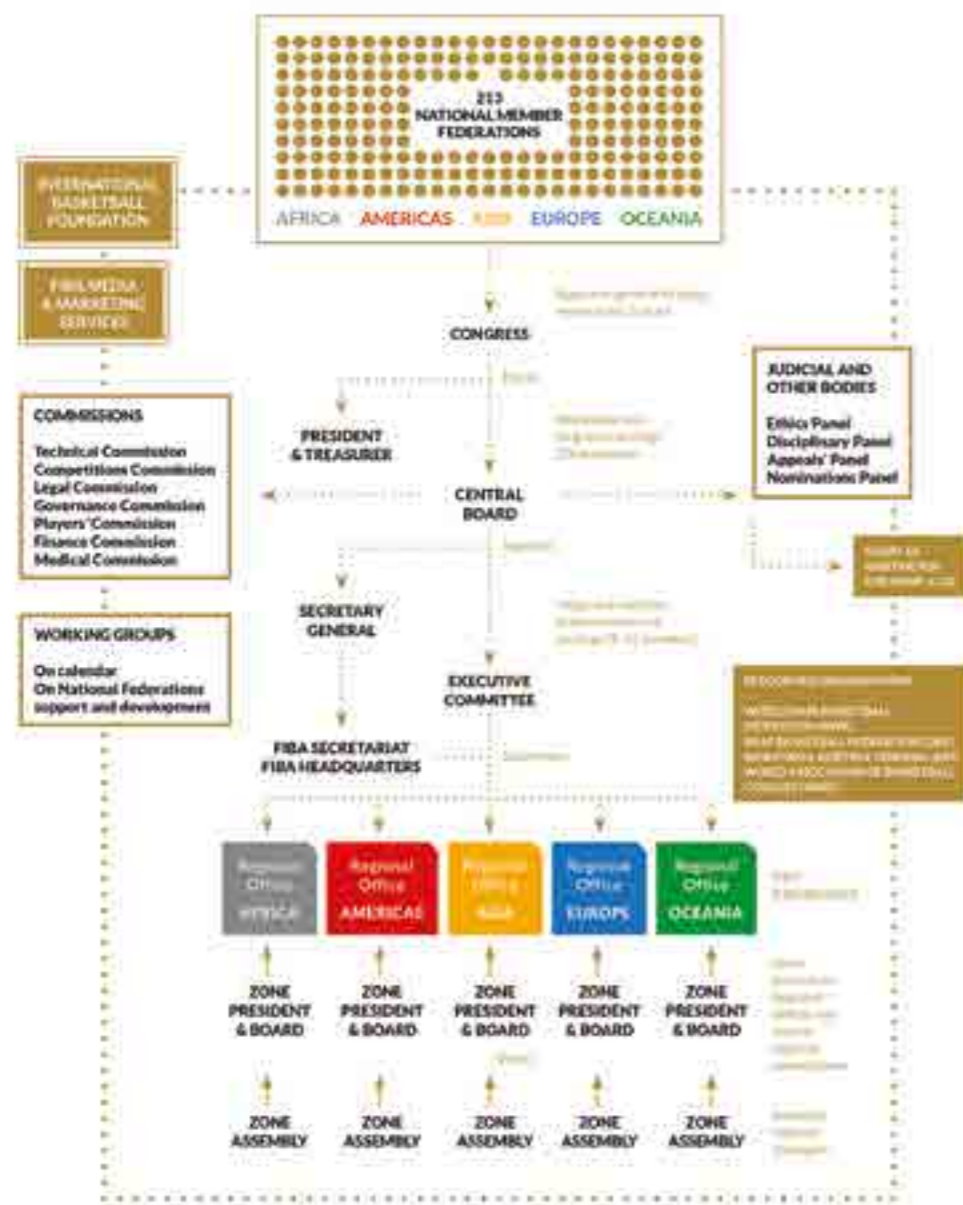


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 @wilsonbasketball

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# STRATEGIC PILLAR #4: ONE FIBA NEW GOVERNANCE

## Structure



## Governance Structure & Main achievements

### GOVERNANCE STRUCTURE UNDER ONE FIBA

FIBA's General Statutes and Internal Regulations serve as the foundation of FIBA's mission and define the institutional structures and bodies required to pursue it, as shown in the map on the previous page. At an Extraordinary Congress in Istanbul in 2014, the members decided to streamline FIBA's structure into what is known as the **ONE FIBA** project, one of FIBA's four strategic pillars. Under that decision, it was inter alia decided that National Member Federations would be members only of one entity, ie FIBA. Further, all continental administrative organizations would become legal entities of FIBA. As a consequence, all staff in the various Zones also became ONE FIBA staff, led by **Regional Directors** (former Secretaries General) employed by FIBA and a number of functions were centralized, such as Finances, Human Resources, Information Technology and Communications, which are briefly explained below.

On the other hand, the organization of continental events and the development of national federations in accordance with the prevailing regional conditions, were reinforced and made core competencies of the **Regional Offices and the Zone Boards**. The Regional Offices are overseen by the newly created **FIBA Executive Committee** and are tasked with implementing its decisions as well as those of the various Zone Boards, within the limits established by the FIBA Statutes and Internal Regulations.

### ONE FIBA FINANCE

#### Thriving for transparency and responsibility:

Since the start of the ONE FIBA integration, the Finance function has transformed itself in order to integrate the finance activities globally and be ready for the development of FIBA.

The following milestones were reached:

- Approval of a Finance strategy
- Creation of the ONE FIBA Finance Team via the integration of the Regional Offices Finance teams
- Centralisation of cash and FX management
- One integrated accounting system (ERP)
- Re-engineering of the budget and planning process
- Implementation of a new regular reporting process (monthly/quarterly/forecast)
- Development of a new scheme for Regional Offices financing as of 2018

The FIBA FINANCE team now takes care of 13 different legal entities, 5 of which are based in Mies.

### FIBA FINANCE STRATEGY

- Balance revenues and costs over a four-year cycle ending with a FIBA Basketball World Cup, including the creation of necessary reserves
- Ensure positive free cash flow over a four year cycle ending with a FIBA Basketball World Cup
- Ensure all-time liquidity in order to finance the activities and investment of each FIBA legal entity
- Create sufficient reserves in order to cover a cycle with major revenue shortfall (50% under a normal cycle) and 12 months of operational costs
- Centrally manage and coordinate the liquidity, the FX risk exposure and oversee all bank accounts
- Optimize legal structure in terms of costs, risks and potential tax charges

### ONE FIBA INFORMATION TECHNOLOGY (IT)

#### Main projects on-going:

- Definition of proper IT governance for FIBA with the objective of harmonizing IT systems and processes across the organisation
- Launch of the FIBA MAP information system project (MAP stands for Management & Administration Platform) to replace the old FNA (FIBA New Application) system and support the new competition system as of 2017

### ONE FIBA HUMAN RESOURCES (HR)

FIBA continued to build its organization with the quality needed to deliver ambitious goals. Over the last three years, the increase in FIBA's staff has been concentrated in core functions (National Federations and Communications) to cope with the growth of FIBA activities including the FIBA Competition System 2017+ and with a strong focus on the FIBA Basketball World Cup 2019 in China. FIBA has opened offices in China and Singapore, as well as created a Legal department in Mies and technical offices in Leipzig and Barcelona for 3x3. FIBA HR has put together a 2016-2020 HR strategy, that is currently being rolled-out across regions to enable sustainable business growth with best-in-class practices - including standardizing the staff policies and HR processes. As part of this effort, a HR Information System is also being rolled-out globally.

This includes placing FIBA's core membership, the National Basketball Member Federations, at the very heart of the governance of the sport.

**The HR strategy is focused on 5 areas and can be summarized as being in TOUCH:**

- **Talent:** Attract, Inspire & Develop People for Peak Performance
- **Organization:** Design FIBA organization for Productivity & Entrepreneurship
- **User-Experience:** Improving the Lives of our Employees
- **Culture:** Nurture the ONE FIBA Culture
- **HR Capability:** Invest and Advance the Capability of HR across the Regions

<p><b>HR Basics in Place</b></p> <p>Deliver with Excellence</p> <p>Key processes and drumbeat</p> <p>Clear action plans/priorities</p> <p>2016-2017</p>	<p><b>Prepare for Business Growth</b></p> <p>Reapply Best-in-class Practices</p> <p>Improve people performance</p> <p>Simplify work processes</p> <p>2017-2018</p>	<p><b>Enable Fast Paced Growth</b></p> <p>FIBA is one of the Best Place to Work</p> <p>Our people drive the improvements</p> <p>Leverage/create Synergies</p> <p>2018-2019</p>	<p><b>Sustainable Business Growth</b></p> <p>FIBA is a Talent Magnet in Sports</p> <p>We invent the BiC practices</p> <p>Role model for other federations</p> <p>2019-2020</p>
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**FIBA staff headcount (March 2017)**

2017	
FIBA HQ	66
FIBA Africa	18
FIBA Americas	18
FIBA Asia	12
FIBA Europe	32
FIBA Oceania	4
FIBA China	5
FIBA Singapore	1
<b>TOTAL FIBA</b>	<b>156</b>
International Basketball Foundation	6
Basketball Champions League S.A.	5



**ONE FIBA COMMUNICATIONS**

The Communications staff at FIBA's headquarters and across the Regional Offices work as one department and has agreed on the following key principles to guide their activities in coming years:

- **One global strategy:** with procedural guidelines to share responsibilities between HQ and Regional Offices
- **One website:** FIBA.com serves as the only website for all FIBA events and other activities, with a centralised management tool (BBM) and development strategy.
- **Supported languages:** English, French and Spanish and the local languages of the event hosts
- **One digital & editorial strategy:** to align the coverage of events all over the globe, with an important focus on data, major actors and videos
- **One brand:** one logo and the same corporate identity for all regions, including the standardisation of event branding and naming
- **One media operations strategy:** standardisation of Media operations and services to media during events

- The support functions of Communication, Human Resources, IT, Administration and Finance
- The commercial entity, FIBA Media and Marketing Services
- The International Basketball Foundation (IBF)
- The Regional Offices

**PROCESS**

**Risk assessment phase:** Through interviews with key stakeholders of each departments and Regional Offices, 341 risks were identified and evaluated via the criteria of frequency/probability of occurrence, impact and level of control. The risks have been documented in a risk register and placed on a risk map. Of these 341 risks at department level, 20 to 25 major risks have been identified by the management team and are reportable to the Executive Committee.

**Risk treatment phase:** For each major risk, an action plan that indicates the type of response, the owner and the steps that will allow the organisation to mitigate the risk.

**Risk monitoring and reporting:** Monitoring and reviewing of the risk management plan will be conducted through an annual audit of the adequacy, feasibility, effectiveness and reliability of the integrated risk management process.

**Risk Management**

As part of the changes to FIBA governance structure since 2014, a comprehensive risk management plan has been implemented to:

- Identify and prioritize the effect of uncertainty likely to influence negatively our activities
- Master the situations that FIBA deems necessary to put under control (through procedures, ad hoc training and Key Performance indicators)
- Preserve the image and good reputation of FIBA within the context of public opinion, with political authorities and commercial partners
- Ensure the effective transparency and documentation of decisions

Following guidelines and principles commonly recognized in international standards, FIBA's approach to risk management was conducted in respect of interactions with our environment and the related operational perimeter, including:

- The sport departments of National Federations & Sport, Sport & Competition and 3x3

**FRAMEWORK**

The 2017 risk assessment focused on our operational perimeter and the interactions we have across our operating environment.

- **Operational perimeter:** FIBA HQ, Regional Offices, IBF, FMMS and BCL
- **9 different countries,** having each a different regulatory framework
- **Operating environment:**
  - > various Commissions, Working Groups, Governance authorities, Judicial & other Bodies
  - > FIBA's "clients", including National Federations, Players, Officials, Coaches, Agents, Fans, Public community, Sponsors, Media, ...
  - > FIBA's main suppliers, Recognized bodies, Key and institutional partners

### Creation of new FIBA entities

- Creation of the **Basketball Champions League SA (BCL)** to open a new horizon for basketball in Europe with a truly pan-European competition based on sporting principles. The BCL is established as an independent and separate legal entity based in Switzerland representing an innovative 50-50 joint partnership between FIBA and 10 top European leagues including Belgium, Czech Republic, France, Germany, Greece, Israel, Italy, Lithuania, Poland and Turkey.
- Creation of **FIBA Singapore Limited (FISL)** to assist the development of basketball in South East Asia and with the objective of significantly increasing the number of people participating in basketball as players, coaches and officials.
- Creation of **FIBA China** (official name: Beijing Feiba Basketball Culture Development Co., Ltd.) to support the preparation of the 2019 World Cup and contribute to the development and promotion of basketball in the country.



### Full list of FIBA legal entities and Zones

Name		Headquarters	Management	
Fédération Internationale de Basketball (FIBA)		Mies, Switzerland	Central Board and ONE FIBA Management Team	
Zones	FIBA Africa	Abidjan, Ivory Coast	Zone Board and ONE FIBA Management Team	
	FIBA Americas	San Juan, Puerto Rico	Zone Board and ONE FIBA Management Team	
	FIBA Asia	Beirut, Lebanon	Zone Board and ONE FIBA Management Team	
	FIBA Europe	Munich, Germany	Zone Board and ONE FIBA Management Team	
	FIBA Oceania	Southport, Australia	Zone Board and ONE FIBA Management Team	
Regional Offices	FIBA in Africa	Abidjan, Ivory Coast	Board of Directors (I. Weiss, President; H. Niang, A. Bilé, M. Studer, members)	
	FIBA Americas Inc.	San Juan, Puerto Rico	Board of Directors (I. Weiss, President; J. Tooley, Treasurer; A. Garcia, M. Studer, members)	
	FIBA Asia Ltd.	Beirut, Lebanon	Board of Directors (I. Weiss, President; Q.H. Chiang, Treasurer; H. Khajirian, M. Studer, members)	
	FIBA Europe	German Association	Munich, Germany	Board (same members as Zone Board)
		Swiss association	Mies, Switzerland	Board (I. Weiss, President; K. Thaller, Treasurer; K. Novak, M. Studer, members)
	FIBA Oceania Ltd.	Southport, Australia	Board of Directors (M. Studer, President; D. Crocker, A. Lafleur, members)	
Commercial	FIBA Media Marketing Services S.A. (FMMS)	Mies, Switzerland	Board of Directors (R. Carrión, President; P. Baumann, T. Klooz, P. Mariller, members) General Manager: F. Leenders	
	FIBA Europe Properties GmbH	Munich, Germany (52% FIBA, 48% FIBA Europe)	Central Board, Zone Board and ONE FIBA Management Team General Manager: M. Puchner	
	FIBA Media	Feltham, United Kingdom / Mies, Switzerland	Steering Committee (FIBA: P. Mariller and Frank Leenders; Perform: Neil Colligan and Jacopo Tanoli)	
	FIBA Marketing	Zug/Mies, Switzerland	Steering Committee (FIBA: P. Mariller and Frank Leenders; Infront: Benedikt V. Dohnanyi and Stephan Herth)	
International Basketball Foundation (IBF)		Mies, Switzerland	Foundation Council (Y. Mainini, President; Sheikh S. B. A. Al-Thani, Vice-President; P. Baumann, Secretary; M. Ströher, Treasurer; R. Carrion, D. Kramer, H. Muratore, J.-M. Ramarosan, K. Tamiaki, I. Weiss, Members; Pedro Ferrándiz, Honorary President) Director: F. Wanninger	
FIBA China (Beijing Feiba Basketball Culture Development Co. Ltd.)		Beijing, P.R. of China	Board of Directors (P. Baumann, President; B. Shipley, I. Weiss, members) Chief representative: Zhou Qiang	
FIBA in Singapore Ltd.		Singapore	Board of Directors (I. Weiss, President; D. Crocker, H. Khajirian, M. Studer, members)	
Basketball Champions League S.A. (BCL)		Mies, Switzerland (50% FIBA, 50% Leagues of BEL, CZE, FRA, GER, GRE, ISR, ITA, LTU, POL, TUR and ULEB)	Board of Directors (FIBA: M. Studer, Chairman; C. Coomans, K. Novak, H. Erdenay, members; Leagues: A. Béal, S. Holz, E. Galatsopoulos, M. Widomski) CEO: Patrick Cominos	

# INTERNATIONAL OLYMPIC COMMITTEE (IOC)

We are proud to be recognized as the sole competent authority in basketball by the International Olympic Committee (IOC) and as such, FIBA works in close co-operation with the Olympic Movement. IOC President Thomas Bach visited our headquarters for the first time on July 16 in 2015 - just over two years after his predecessor, Jacques Rogge, attended the inauguration of FIBA's House of Basketball in June 2013.

A gold medal winner in fencing for West Germany at the 1976 Olympics in Montreal, Bach played

basketball in his youth. "You will be very surprised that, if you look at my size, in school I even played basketball from time to time," he said. "But I have to admit not only because of my

size, but in general, it was with more passion than success."

**Basketball has a long and rich tradition at the Olympics.** Its popularity as an Olympic sport reached new heights at the 1992 Barcelona Games when Michael Jordan, Magic Johnson, Larry Bird and other legendary figures in the game represented the United States.

A lot of players are keeping their fingers crossed that 3x3 will become an Olympic sport when the Summer Games are staged in Tokyo, Japan in 2020. "In sport, you have always to dream," Bach said, "Now we will see in the next months whether this [3x3] dream can come true."

**Basketball is one of the most popular events at Olympic Games,** presenting the world's best players and teams with the unique opportunity to shine on the biggest sport stage. It was one of the hottest tickets in town at the 2016 Rio Games and helped cement basketball's place in the second group of summer Olympic sports. Given this success,

"This [the participation of the Dream Team in 1992] was a milestone and we are very happy about this participation of the NBA players and the role that FIBA is playing in ensuring this participation. So, I think that the Olympic future of basketball looks very bright."

- Thomas Bach,  
IOC President



**FIBA is looking forward to having the 3x3 discipline become a part of the Olympic program at the Tokyo 2020 Games.** 3x3 proved a huge hit at the 2010 and 2014 Youth Olympic Games.

FIBA has also teamed up with the IOC on important initiatives to deliver positive change on and off the court.

These include, inter alia:

- reasserting a commitment to fight against illegal betting, match-fixing and corruption in sport
- helping build a state-of-the-art sports center in Haiti and assisting in the development of facilities and equipment in countries such as Zambia
- participating in the promotion of sustainability in sports and in sporting events
- supporting the Olympic Movement in the defence of the European Model of Sport in front of European authorities
- fighting against doping



International Olympic Committee President Thomas Bach

## Patrick Baumann, an active member in the Olympic Movement

- Following in the footsteps of Honorary International Olympic Committee (IOC) Member Borislav Stankovic, Patrick Baumann became an IOC Member in 2007 and a highly-respected expert in the international sports community.
- In March 2017, he was appointed as Chair of the IOC's Evaluation Commission for the Olympic Games 2024.
- He is the President of the Lausanne 2020 Winter Youth Olympic Games Organising Committee.
- In April 2016, he was elected President of the Global Association of International Sports Federations (GAISF), formerly known as SportAccord, which regroups over 80 International Sports Federations, whether their sport is in the Olympic program or not.
- He is a member of the Board of the International Council of Arbitration for Sport (ICAS), a council member of the Association of Summer Olympic International Federations (ASOIF) and a member of the World Anti-Doping Agency (WADA) Committee and Executive Foundation Board.

# NATIONAL BASKETBALL ASSOCIATION (NBA)



We have enjoyed an excellent relationship with the NBA for more than 25 years, dating back to the late 1980s when former FIBA Secretary General (now FIBA Secretary General Emeritus) Borislav Stankovic and former NBA Commissioner (now NBA Commissioner Emeritus) David Stern worked together tirelessly to ensure that the world's best players would face each other with their national teams. Ever since, **NBA players have played for their respective countries in FIBA competitions on a regular basis.**

The partnership grew even closer following our decision for an NBA representative to become a member of the Central Board and Executive Committee during the 2014-2019 term of office. As a result, NBA Deputy Commissioner Mark Tatum serves on FIBA's top level executive instances. This is a clear indication of the common desire between both parties to work closely together in the best interest of basketball globally.

FIBA President Horacio Muratore and Secretary General Patrick Baumann are extremely grateful to David Stern and NBA Commissioner Adam Silver for helping make the collaboration between the NBA and FIBA a fruitful one - all the while remaining true to the common goal of growing basketball worldwide.

Both parties have worked hand in hand, to have the very best players participate in international competitions, providing the best possible environment for them to perform. This is one of the main goals of FIBA's Competition System 2017+ which comes into effect in November.

FIBA and the NBA have in place two special regulatory frameworks in the form of contracts that rule the transfers of players to and from the NBA and the WNBA clubs.

The relationship between the two entities extends beyond domestic/international leagues and national team competitions. Among other things, **FIBA and the NBA work together since 2003, to bring to the world the global development program, Basketball without Borders** (page 113) and have held joint referee's clinics over the years.

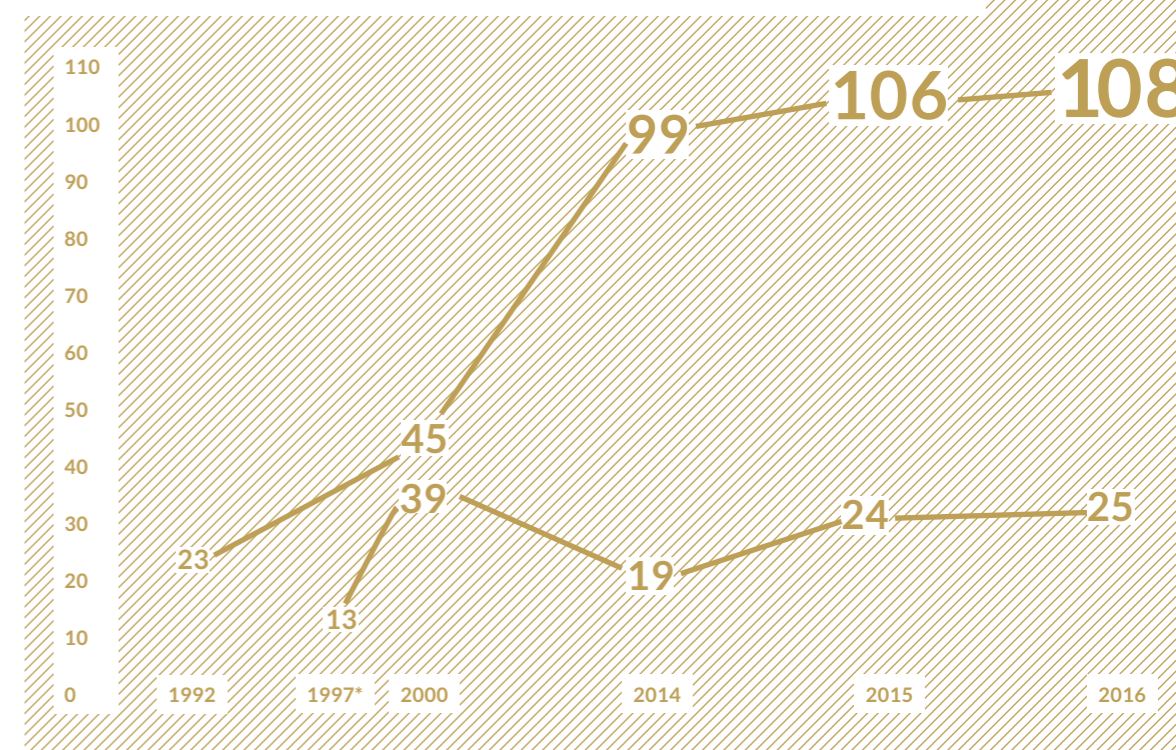
Two key facts remain undisputed: the NBA is the most global professional sport league in the world and every dollar spent anywhere across the globe promotes basketball and helps every member of the FIBA family growing our sport.

The NBA is one of the most powerful promotional vehicles for global basketball.



NBA Commissioner Emeritus David Stern at the Induction Ceremony for the 2016 Class of the FIBA Hall of Fame (August 27 2016)

## Evolution of International Players in the NBA and WNBA



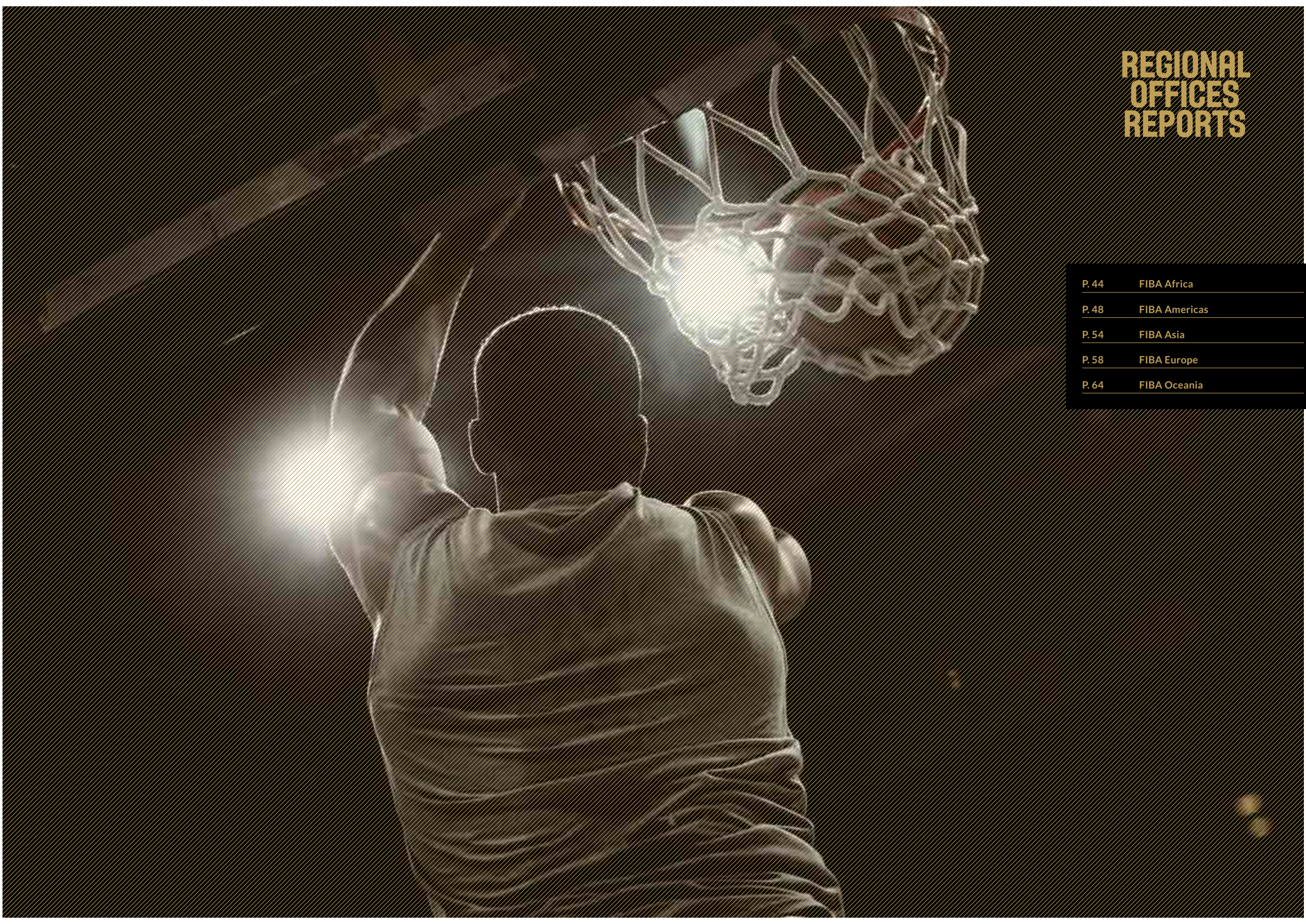
From International Basketball Migration Report 2016  
\* 1997 First WNBA Season



On the right: NBA Commissioner Adam Silver and FIBA Secretary General Patrick Baumann at the Rio 2016 Olympic Games

# REGIONAL OFFICES REPORTS

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# FIBA AFRICA

## Key Facts

- Successful advancement of the 'ONE FIBA' governance concept with the organic structure of our Regional Office and its functions
- Construction of the Regional Office in Abidjan
- Setting up of a 3x3 competition at the Continental level in Africa and participation in African Youth Games
- Fighting against fraud around the age and identity of players
- New provisions implemented to ensure National Federations are ready for the FIBA Competition System 2017+
- Assessment of **51 National Federations** and support to develop a framework around the development of competitions, training, facilities, the organization – as well as the strengthening of technical officials.



President  
Mr. Hamane Niang

Executive Director  
Alphonse Bilé



Chamberlain Oguchi (NGR) with the AfroBasket Trophy after winning AfroBasket 2015 in Tunisia.

## Events

- Events included Qualifiers and Final Rounds of U16 and U18, men and women club competitions, AfroBasket and AfroBasket Women and the All Africa Games.
- The implementation of the home/away competition system started slowly, but with positive amendments in the formula it is now in full swing.
- The participation of youth teams in the qualifiers at zone level was particularly low in Zone 2.
- The Final Rounds of those competitions were satisfactory in terms of organization and the interest of fans. Promotion, marketing and communication will be the focus in the next events to come.
- 3x3 competition management was characterized by the nomination of delegates at National Federations level, training, zone tournaments and the delivery of 3x3 materials (balls and courts)
- The 3x3 discipline is growing in around twenty countries, although too few take part in tournaments outside of Africa. The next step is participation in continental and international events.

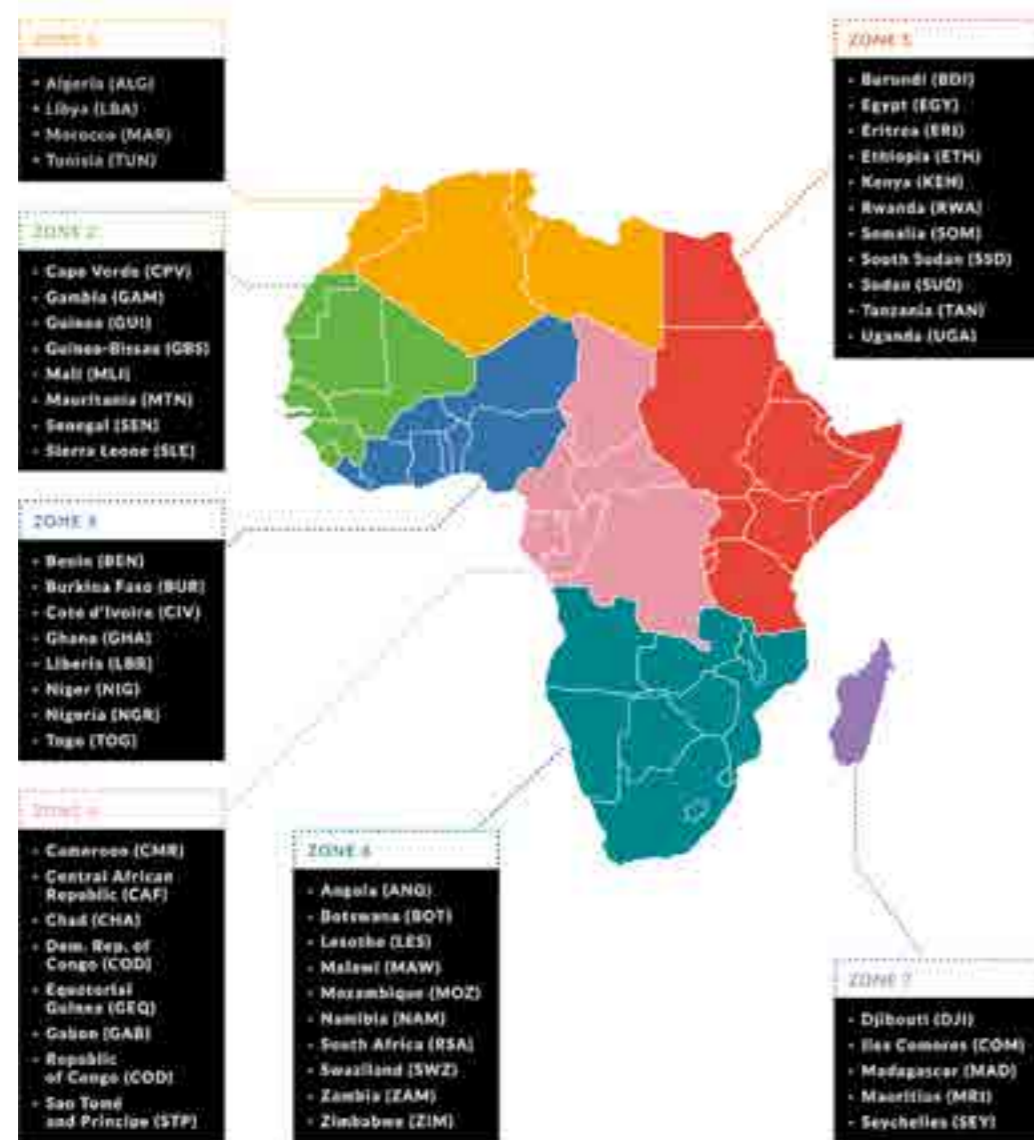
## Africa



2014			1st	2nd	3rd
AfroBasket U18	Antananarivo (MADAGASCAR)	1-10 Aug 2014	Egypt	Tunisia	Mali
AfroBasket U18 Women	Cairo (EGYPT)	18-27 Sept 2014	Mali	Egypt	Mozambique
2015			1st	2nd	3rd
AfroBasket	Radès (TUNISIA)	19-30 Aug 2015	Nigeria	Angola	Tunisia
AfroBasket Women	Yaoundé (CAMEROON)	24 Sep-3 Oct 2015	Senegal	Cameroon	Nigeria
AfroBasket U16	Bamako (MALI)	30 Jul-10 Aug 2015	Egypt	Mali	Algeria
AfroBasket U16 Women	Antananarivo (MADAGASCAR)	11-19 Jul 2015	Mali	Nigeria	Angola
2016			1st	2nd	3rd
AfroBasket U18	Kigali (RWANDA)	22-31 Jul 2016	Angola	Egypt	Mali
AfroBasket U18 Women	Cairo (EGYPT)	26 Aug - 4 Sep 2016	Mali	Egypt	Mozambique



### Sub-Zones Africa



Senegal women's national team celebration at AfroBasket Women 2015 in Cameroon.

### Projects & Development

#### TRAINING PROGRAMS

- Programs include clinics for coaches, players, referees and specialists (Doctors, journalists, statisticians).
- Focus on young coaches at Level 1 and Level 2, with Instructors clinics.
- Training for players, particularly for playmakers organized within the U16 and U18 Final Rounds.
- Clinics for referees at National and Regional level, as well as International referees, instructors and commissioners.
- Some clinics for coaches could not be held or were postponed due to lack of hosts.
- The global achievement rate within Africa is satisfactory, but more clinics need to be organized by more National Federations.

#### IMPROVING FACILITIES

- The grant of equipment for facilities to National Federations is a significant part of the support program managed by the Regional Offices.
- It is also about providing balls, game equipment and 3x3 courts to National Federations.

#### IMPROVING COMMUNICATIONS

- Statutory meetings
- The issuing of bi-monthly TV magazines, monthly and quarterly magazines (Spotnews, Afro Technique)
- Written publications on AfroBasket and AfroBasket Women 2015
- The History of Basketball in Africa project

# FIBA AMERICAS

## Key Facts

- Sub Zone Regulations for CONCENBABA (Central and Caribbean Basketball Confederation) and CONSUBASKET (South America Basketball Confederation) in relation to Constitution, Jurisdiction, Mission, Bodies, General Provisions and more, were approved by FIBA Central Board and adopted
- Successful implementation of National Federation Support Program [to encourage short and long term development] with **38 National Federations** visited to assess Statutes, Finances, Administration, Coaches, Referees, Table Officials, Statisticians, Talent Identification, National Teams Programs, Local Competitions, Facilities, 3x3, Political Relations, Communications and Sponsors/TV Partners.
- The Regional Office of Americas is involved in the development, communication and monitoring of the Individual Strategic Plan for each nation assessed.
- Task Force Group implemented in 2016 for Brazil, Mexico and Cuba to help with an in-depth analysis of the complex issues within each nation and to establish individual action plans across organization, governance, structure, sport development and economic viability.
- The Executive Director Alberto Garcia has decided to retire after decades of good services to basketball and FIBA Americas.

## Overview

The election of Usie Richards as Zone President at the 2014 Congress of FIBA Americas in San Juan, marked the beginning of a new era. An era of implementation of the 'ONE FIBA' Governance, with focus on the development of the National Federations, FIBA Competitions, Zone Committees and Zone/Sub Zone/Sub Sub Zone Regulations.

With the added input of Executive Director, Alberto Garcia, challenges such as the introduction of the FIBA Competition System 2017+ are being met. The duo has led a delegation that has performed visits to countries, to hold key meetings and reach agreements for the National Team participation on the FIBA Basketball World Cup 2019 Americas Qualifiers.

Respective Government leaders including those from Ministry of Sports, National Olympic Committee, and the National Federation Executive and Stakeholders have been visited in Bahamas, Colombia, Costa Rica, Cuba, Panama, Paraguay, Puerto Rico, Uruguay, Venezuela and the Virgin Islands.



President Executive Director  
 Mr. Usie Raymond Richards Mr. Alberto Andres Garcia

## Americas



2014			1st	2nd	3rd
FIBA Americas U18 Championship	Colorado Springs (USA)	20-24 Jun 2014	USA	Canada	Dominican Republic
FIBA Americas U18 Women's Championship	Colorado Springs (USA)	6-10 Aug 2014	USA	Canada	Argentina
2015			1st	2nd	3rd
FIBA Americas Championship	Mexico City (MEXICO)	31 Aug-12 Sep 2015	Venezuela	Argentina	Canada
FIBA Americas Women's Championship	Edmonton (CANADA)	9-16 Aug 2015	Canada	Cuba	Argentina
FIBA Americas U16 Championship	Bahia Blanca (ARGENTINA)	10-14 Jun 2015	USA	Canada	Argentina
FIBA Americas U16 Women's Championship	Puebla (MEXICO)	24-28 Jun 2015	Canada	Brazil	USA
2016			1st	2nd	3rd
FIBA Americas U18 Championship	Valdivia (CHILE)	19-23 Jul 2016	USA	Canada	Brazil
FIBA Americas U18 Women's Championship	Valdivia (CHILE)	13-17 Jul 2016	USA	Canada	Brazil

### Events facts

- **+600k fans** attended FIBA Americas events in the 2015-2017 period
- **20,020 fans** in attendance for Mexico vs. Argentina in the FIBA Americas 2015 Championship is record for any basketball game in Mexico
- **12 different countries** hosted events in the 2015-2017 period
- British Virgin Islands, Canada, Chile, Costa Rica, Ecuador, Guyana, Mexico, Panamá, Paraguay, Puerto Rico, USA and Venezuela)
- Every Sub and Sub-Sub Zone (North, South, Central America and the Caribbean) hosted an event.
- Youth events at the continental level were watched **+2million times** on FIBA's Youtube channel
- Media attendance over **2k** for the period



Venezuela's triumph at FIBA Americas Championship 2015 in Mexico.

### Sub-Zones Americas





The game Argentina v Mexico at FIBA Americas Championship 2015 in Mexico City, Mexico, holds the record for most fans in attendance at a basketball game in Mexico with 20'020 spectators.

## Projects

### COACHES

- 41 out of the 43 National Federations were visited by the FIBA Americas Coaches Academy
- More than 20,000 coaches from North, South, Central American and the Caribbean took part in FIBA Americas Coaches Academy coaching clinics

### REFEREES

- 24 National Federations were visited by the FIBA Americas Referee Department
- More than 5,000 referees from North, South, Central American and the Caribbean took part in FIBA Americas Referee Department clinics

### NATIONAL MEMBER FEDERATIONS ASSESSMENTS

- 38 National Federations were visited by the National Federations and Sport Development Department as part of the Assessment Program

### 3X3

- Introduction of the proper endorsed 3x3 programs for more than 15 countries in the Americas
- A series of workshops across the Continent as well as meetings intended to open ways of communication between 3x3 organizers and potential sponsors in Argentina, Belize, Chile, Cuba, Dominican Republic, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Peru, Puerto Rico, St. Lucia, St. Vincent, Trinidad & Tobago, Uruguay, Venezuela



Canada women's national team in front of their home crowd at FIBA Americas Women's Championship 2015.



Facundo Campazzo: runner-up at FIBA Americas Championship 2015 with Argentina.

# FIBA ASIA

## Key Facts

- Establishment of our Regional Office in Beirut Lebanon, with the creation of new departments as per 'ONE FIBA' governance principles.
- Completion of Assessment of **37 National Federations** as part of the Asia Global Action Plan of the National Federations & Sport Department.
- Preparing National Federations for the FIBA Competition System 2017+ via specialist workshops.
- The continuation and conclusion of the 2013-16 FIBA Asia Development Plan including the supporting of coaching in 20 countries and technical officials in 44 countries.
- With the new Competition System starting in 2017, **Asia and Oceania will compete together** at every level to qualify for world events.

## Overview

During the period, our Regional Office in Asia moved from Kuala Lumpur (Malaysia) to Beirut (Lebanon) and into a self-owned and extensive, functional office space in the middle of one of the city's most popular business localities.

Concurrent to the physical establishment of the office was the creation of new departments and the restructuring of the administration to keep in tune with the ONE FIBA concept.

We consolidated the gains made during the recent past and prepared the ground for future challenges such as the introduction of the FIBA Competition System 2017+.

The Regional Office made further progress in enhancing our stature as the sole authority for basketball matters in Asia, by bringing various branches of the sport's family across multiple countries on board to follow the new 'ONE FIBA' governance principles.

At the time of 2014 FIBA Congress, FIBA Asia had announced that the glass is only half full. We can proudly say that the glass is getting filled –and while not yet full, it is well on its way of being full. And, with the introduction and implementation of the FIBA Competition System 2017+ the face of basketball in Asia – like everywhere else in the world, continues to change for the better and look forward to challenge on the court our friends from Oceania.



President	Executive Director
Sheikh Saud Bin Ali Al-Thani	Mr. Hagop Khajirian

## Events

- Ramu Tokashiki emerging as a new “superstar” in Asian women’s basketball.
- Revival of the FIBA Asia Champions Cup and the return to participation of East Asian teams
- New women’s teams earned promotion to Level I competition: Philippines and DPR Korea
- Return of Thailand (and Bangkok) as efficient hosts
- Emergence of new U16 teams: Korea and Chinese Taipei

## Asia



2014			1st	2nd	3rd
FIBA Asia Challenge	Wuhan (CHINA)	11-19 Jul 2014	Iran	Chinese Taipei	Philippines
FIBA Asia U18 Championship	Doha (QATAR)	19-28 Aug 2014	China	Iran	Korea
FIBA Asia U18 Women's Championship	Amman (JORDAN)	10-17 Oct 2014	China	Japan	Korea
2015			1st	2nd	3rd
FIBA Asia Championship	Changsha (CHINA)	23 Sep-3 Oct 2015	China	Philippines	Iran
FIBA Asia Women's Championship	Wuhan (CHINA)	29 Aug-5 Sep 2015	Japan	China	Korea
FIBA Asia U16 Championship	Jakarta (INDONESIA)	29 Oct -7 Nov 2015	Korea	Chinese Taipei	China
FIBA Asia U16 Women's Championship	Medan (INDONESIA)	2-9 Aug. 2015	China	Japan	Korea
2016			1st	2nd	3rd
FIBA Asia Challenge	Tehran (IRAN)	9-18 Sep 2016	Iran	Korea	Jordan
FIBA Asia U18 Championship	Tehran (IRAN)	22-31 Jul 2016	Iran	Japan	Korea
FIBA Asia U18 Women's Championship	Bangkok (THAILAND)	13-20 Nov 2016	China	Japan	Korea

### Sub-Zones Asia



### Projects

- Establishment of FIBA's Regional Office in Beirut, Lebanon
- The continuation and conclusion of the 2013-2016 FIBA Asia Development plan including supporting of coaches in 20 countries and technical officials in 44 countries
- Merge of Asia and Oceania to play together in an Asia-Oceania Region
- Preparing National Federations for FIBA's New Competition System 2017+ via local and regional workshops



China national team pose after winning FIBA Asia Championship 2015 on home-soil.



Japan women's national team at the top of the podium at FIBA Asia Women's Championship 2015 in China.

# FIBA EUROPE

## Key Facts

- We have been implementing a transition plan to the 'ONE FIBA' concept and preparing our National Federations for the FIBA Competition System 2017+.
- The tremendous success of multi-country hosting led to the FIBA Europe Board maintaining the same format for EuroBasket 2017. Finland, Israel, Romania and Turkey will each organize one pool of the Group Phase while Turkey will also organize the Final Phase.
- After feedback from participating nations we've added rest days where needed and have made sure nobody plays more than two days in a row.
- With our first ever European Union grant, an injection of 400,000 euros has helped us introduce our **innovative TIME OUT Project** which is a unique and exclusive educational initiative for players at the end of their careers.
- **33 National Federations** assessed in the Development program framework
- We introduced the **Youth Development Fund** (2014-2017) for the advancement and maintenance of special youth projects.
- We've implemented a full 3x3 National Team competition system and calendar

## Events

- **EuroBasket 2015 was organized for the first time in four countries** and was arguably the best European tournament in history and one of the top FIBA Events ever.
- It recorded a tournament **attendance of 700,000** which is a **record for the event** and several all-time EuroBasket TV audience and digital records were broken. This included **50 million Video on Demand views** (across various digital platforms).
- **Evolution of 3x3 events** from purely grassroots to high-level events focussing on elite pro categories
- Implementation of a **comprehensive 3x3 continental national team competition system** with annual Qualifiers and Europe Cups for both, U18 and Open



President

Mr. Turgay Demirel

Executive Director

Mr. Kamil Novak

## Europe



2014			1st	2nd	3rd
FIBA European Championship for Small Countries	Gibraltar, GIB	7-12 July	Andorra	Malta	Scotland
FIBA Women's European Championship for Small Countries	Sankt Polten, AUT	4-19 July	Austria	Iceland	Malta
FIBA U16 European Championship	Riga, LAT	20-30 August	France	Latvia	Spain
FIBA U16 Women's European Championship	Debrecen, HUN	31 July - 10 August	Russia	Czech Republic	Spain
FIBA U18 European Championship	Konya, TUR	24 July - 3 August	Turkey	Serbia	Croatia
FIBA U18 Women's European Championship	Matosinhos, POR	17-27 July	Russia	France	Spain
FIBA U20 European Championship	Heraklion and Rethymnon, GRE	8-20 July	Turkey	Spain	Serbia
FIBA U20 Women's European Championship	Udine, ITA	3-13 July	France	Spain	Italy
2015			1st	2nd	3rd
FIBA EuroBasket	Berlin, GER; Montpellier, FRA; Riga, LAT; Zagreb, CRO; and Lille, FRA	5-20 September	Spain	Lithuania	France
FIBA EuroBasket Women	Oradea, Timisoara, ROU; Sopron, Szombathely, Debrecen, Gyor and Budapest, HUN	11-28 June	Serbia	France	Spain
FIBA U16 European Championship	Kaunas, LTU	6-15 August	Bosnia and Herzegovina	Lithuania	Turkey
FIBA U16 Women's European Championship	Matosinhos, POR	13-23 August	Czech Republic	Portugal	Italy
FIBA U18 European Championship	Volos, GRE	23 July- 2 August	Greece	Turkey	Lithuania
FIBA U18 Women's European Championship	Celje, SLO	30 July- 9 August	Spain	France	Russia
FIBA U20 European Championship	Lignano Sabbiadoro and Latisana, ITA	7-19 July	Serbia	Spain	Turkey
FIBA U20 Women's European Championship	Lanzarote, ESP	2-12 July	Spain	France	Netherlands

2016			1st	2nd	3rd
FIBA European Championship for Small Countries	Ciorescu, MDA	28 June-3 July	Armenia	Andorra	San Marino
FIBA Women's European Championship for Small Countries	Gibraltar, GIB	28 June-3 July	Malta	Ireland	Moldova
FIBA U16 European Championship	Radom, POL	12-20 August	Spain	Lithuania	Turkey
FIBA U16 Women's European Championship	Udine, ITA	6-14 August	Spain	Germany	France
FIBA U18 European Championship	Samsun, TUR	16-22 December	France	Lithuania	Italy
FIBA U18 Women's European Championship	Sopron, HUN	23-31 July	France	Spain	Russia
FIBA U20 European Championship	Helsinki, FIN	16-24 July	Spain	Lithuania	Turkey
FIBA U20 Women's European Championship	Matosinhos, POR	9-17 July	Spain	Italy	Russia

### Europe National Member Federations

- Albania
- Andorra
- Armenia
- Austria
- Azerbaijan
- Belarus
- Belgium
- Bosnia and Herzegovina
- Bulgaria
- Croatia
- Cyprus
- Czech Republic
- Denmark
- Estonia
- Finland
- France
- Germany
- Great Britain
- Kosovo
- The Former Yugoslav Republic of Macedonia
- Georgia
- Gibraltar
- Greece
- Hungary
- Iceland
- Ireland
- Israel
- Italy
- Latvia
- Lithuania
- Luxembourg
- Malta
- Republic of Moldova
- Monaco
- Montenegro
- Netherlands
- Norway
- Poland
- Portugal
- Romania
- Russian Federation
- San Marino
- Serbia
- Slovakia
- Slovenia
- Spain
- Sweden
- Switzerland
- Turkey
- Ukraine



Spain crowned EuroBasket 2015 Champions in France.



EuroBasket Women 2015 Champions Serbia in Hungary.



## PROJECTS AND GROWING THE GAME IN THE REGION



### TIME OUT PROJECT

- Co-funded by the Erasmus+ Program of the European Union, TIME-OUT is a project in the field of dual careers that focuses on the integration of basketball players into the labor market, showing the importance of thinking in advance about the life that follows sport.
- Together with our academic partners, we have created an innovative program designed specifically for basketball players. The innovative is a combination of three different degrees:
- 'Leadership and Management' certificate/diploma depending on the entry level of the athlete (delivered by Northumbria University in Newcastle)
- 'Basketball Management' qualification (delivered by FIBA)
- 'Talented Athlete Lifestyle Support (TALS)' certificate [delivered by Talented Athlete Scholarship Scheme]
- The second leg of the project will be to place the newly qualified managers in their Federations, or in other sports organizations, and also to set-up player development programs linked to FIBA, IBF (International Basketball Foundation) and the TASS support network.

### FIBA EUROPE COACHING CERTIFICATE PROGRAMME (FECC)

- Established as one of the most prestigious coaching programs in European sport.
- Built around clinics held during FIBA European Youth Championship it provides coaches from around the world the unique opportunity to learn from some of the best.
- Certificate focuses on areas important in the identification and development of young talent, while offering an opportunity to network with other coaches and complete a program to increase their basketball knowledge as and find a job.
- Svetislav Pesic, the winning coach of multiple European and World Championship titles, is a mentor.

### YOUTH DEVELOPMENT FUND

Aimed at the advancement and maintenance of special youth projects such as the U14 player category, the Fund provides much-needed financial support to National Federations. We spend 4 million Euros annually through the Youth Development Fund, the Youth Performance Fee and the Youth Participation Fee.

### 3X3 COMPETITIONS

2017 will be the second year with a full 3x3 competition system for both, U18 and Open, with Europe Cups and Qualifiers to Europe Cups.

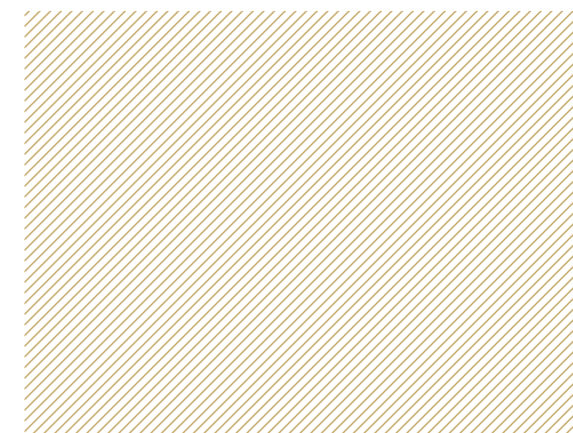
The U18 Europe Cup and the U18 Qualifiers will contribute to the chances for Youth Olympic Games qualification of European National Federations.

### SMALL COUNTRIES OFFICIATING DEVELOPMENT

A special program has been implemented for the development of officiating in small countries. A total of 16 nations are participating, with vastly experienced tutors being assigned dedicated portfolios of different nations to work with.



Belarus Lindsey Harding at FIBA Women's Olympic Tournament in France.



Nando De Colo (FRA) at the Rio 2016 Olympic Games.

# FIBA OCEANIA

## Key Facts

- 2015 was a highly productive year with the FIBA Oceania Championships achieved **sell-out crowds** in Melbourne and Wellington via an innovative men's and women's double head format.
- The 2015 Pacific Games in Papua New Guinea attracted 18 teams from 10 nations to win spots into the 2017 Asia/Oceania combined new competition system. Strong public interest at the Games had the public queuing for tickets up to six hours before tip-off each day.
- **3x3** continued to grow and the **first Senior Pacific Championship** with seven nations was a strong start with this new regional format. The FIBA 3x3 Pacific Championships was an amazing showcase. Music washed over the court like the waves of the iconic Surfers Paradise beach that played host to the event in 2016. Stunning scenes of athleticism and the beach front wowed the crowds.
- The **Hoops for Health** program to address health, social cohesion and gender equity via basketball activity was expanded into five Federations and exceeded **40,000 participants**.
- A new initiative to increase the involvement of females in the governance and management of National Federations was launched.
- **21 National Federations** visited and assessed the Development Program framework
- We conducted workshops with five targeted National Federations in 2016 expanding their knowledge and understanding on the FIBA Competition System 2017+ and assisted with national team preparation through coach education and specialist coaching visits

## OVERVIEW

During the 2014 FIBA Oceania congress, all 21 National Federations in attendance identified the key barriers to achieving their objectives. Subsequently, the Board of FIBA Oceania developed three key objectives for the 2015-2019 cycle that have driven all activity across 2015-2016. These were:

- To double the number of participants in targeted Federations
- To raise the profile of basketball, the Federations and their star players in targeted Federations
- To improve the capability of Federations to deliver basketball in their countries
- These objectives were cascaded from the FIBA vision; 'basketball is the most popular sports community' and mission; 'we develop and promote the game of basketball, bring people together and unite the community'.

**Meanwhile the FIBA Competition System 2017+ offers an extremely unique opportunity for National Federations in the Region, many of whom have a chance to seize an historic new opportunity of competing on the world stage for the first time and to face our friends in Asia on a regular basis at all levels.**



President  
Mr. Burton Shipley

Executive Director  
Mr. David Crocker

## Oceania



2014			1st	2nd	3rd
FIBA U18 Oceania Championship	Suva (FIJI)	27 Nov-6 Dec 2014	Australia	New Zealand	New Caledonia
FIBA Oceania U18 Women's Championship	Suva (FIJI)	27 Nov-6 Dec 2014	Australia	New Zealand	Guam
2015			1st	2nd	3rd
FIBA Oceania Championship	Melbourne and Wellington (AUSTRALIA and NEW ZEALAND)	15-18 Aug 2015	Australia	New Zealand	
FIBA Oceania Women's Championship	Melbourne and Tauranga (AUSTRALIA and NEW ZEALAND)	15-17 Aug 2015	Australia	New Zealand	
FIBA Oceania U16 Championship	Wellington (NEW ZEALAND)	15-18 Aug 2015	Australia	New Zealand	Tahiti
FIBA Oceania U16 Women's Championship	Rotorua and Tauranga (NEW ZEALAND)	14-17 Aug 2015	Australia	New Zealand	Tahiti
2016			1st	2nd	3rd
FIBA U18 Oceania Championship	Suva (FIJI)	5-10 Dec 2016	New Zealand	Australia	Guam
FIBA Oceania U18 Women's Championship	Suva (FIJI)	5-10 Dec 2016	Australia	New Zealand	Samoa

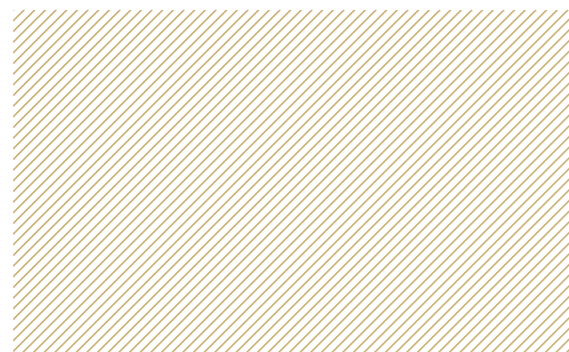
## Oceania National Member Federations



Liz Cambage (AUS) at the Rio 2016 Olympic Games.



Hoops for Health program in Vanuatu.



## PROJECTS AND DEVELOPING THE GAME IN THE REGION

### NATIONAL BASKETBALL DEVELOPMENT OFFICERS (NBDO'S)

Employed in partnership with the National Federations to increase participation, 10 NBDOs have been employed since 2015 and they have:

- Contributed significantly to the number of coaching and refereeing courses and supported the Federation's administrative workload.
- Received the support and training needed to advance the growth of basketball.
- Conducted player, coaching, referee and statistician workshops for over 17,000 participants
- Driven 3x3 development by planning, organizing and running 3x3 events resulting in 4,000+ participants from NBDO countries. This is 2,000+ people across the region playing 3x3 each year.

### HOOPS FOR HEALTH

The program works with National Federations in five different countries to increase the level of basketball activity, improve capacity of their governance and management capabilities and address identified social issues. We partner with the Laureus Sport for Good Foundation; the leading global sports-based charity worldwide. The project has:

- Developed from a pilot in Fiji to reach five countries and incorporate 42,955 participants
- Increased participation demographics to include middle-aged women and business communities as well

as the usual primary and secondary school students

- Facilitated the supply of new equipment in many communities
- Helped to fight non-communicable diseases (NCDs)
- Increased social inclusion and lowered the youth crime rate via diversionary basketball activities
- Seen national team players and community leaders train to become Hoops for Health coaches and ambassadors for the sport.

### EMPOWERING WOMEN'S LEADERSHIP WORKSHOP

Eleven women from nine National Federations participated in a 10-day workshop during 2015 to explore their own leadership styles and skills. Nominated as current and potential leaders, the major aim was to develop a network of

female leaders across the Pacific Region. Five female guest speakers attended, including a former Prime Minister, a National Federation chair, a 2016 Olympic Team Chef-de-Mission plus World Cup and Olympic coaches.

### FIBA PACIFIC YOUTH LEADERS (PYL) BASKETBALL CAMP

The first conducted in the Region, the best emerging basketball talent between the ages of 17-20 participated in 10-days of elite basketball and youth development activities. They were nominated for their on-court skills, as well as their capacity to be potential leaders in their communities. Former Australian Opals Coach, Carrie Graf, along with four-time Olympian plus former Australian Boomers Coach, Phil Smyth, led the way and were assisted by current and former Australian Basketball Stars. It ensured a level of exposure to elite basketball not usually seen by Pacific players.



FIBA President Horacio Muratore (on the left) and FIBA Oceania President Burton Shiplely (on the right) with Australia national team in New Zealand.

# COMPETITIONS

P. 70	FIBA Basketball World Cup Spain 2014
P. 72	FIBA Women's World Championship Turkey 2014
P. 74	FIBA U19 World Championships 2015
P. 75	FIBA U17 World Championships 2016 and Youth Festival
P. 76	FIBA Men's Continental Championships 2015
P. 78	FIBA Women's Continental Championships 2015
P. 80	FIBA Olympic Qualifying Tournaments 2016
P. 82	Rio 2016 Olympic Games
P. 84	Nike FIBA World Ranking
P. 86	Road to the FIBA Basketball World Cup China 2019
P. 90	FIBA Leagues
P. 92	Basketball Champions League (BCL)



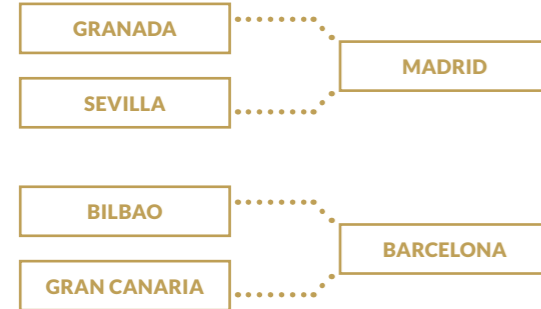
# FIBA BASKETBALL WORLD CUP SPAIN 2014

SPAIN 2014

USA 5th title and 2nd consecutive (1954, 1986, 1994, 2010 and 2014)  
SERBIA's best placing in their history

## A Breathtaking show

### THE GROUP PHASE

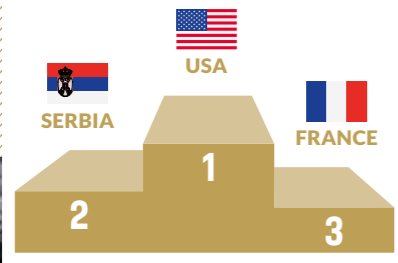


### THE FINAL

**Madrid**  
14 September 2014

**USA v SERBIA**  
129-92

3RD PLACE GAME  
13 SEPTEMBER 2014  
LITHUANIA - FRANCE  
93-95  
HISTORIC SUCCESS  
FOR FRANCE



H.M. King Felipe VI of Spain gives the Naismith Trophy to the 2014 World Champions and its team captain James Harden.



**MOST VALUABLE PLAYER**  
presented by Tissot



**KYRIE IRVING**  
(USA)

"This is by far the biggest accomplishment in my life so far. This is one of the greatest moments in my life."

### ALL-STAR FIVE

presented by Tissot



- Kyrie Irving (USA)
- Kenneth Faried (USA)
- Milos Teodosic (SRB)
- Nicolas Batum (FRA)
- Pau Gasol (ESP)



# FIBA WOMEN'S WORLD CHAMPIONSHIP TURKEY 2014



### THE GROUP PHASE

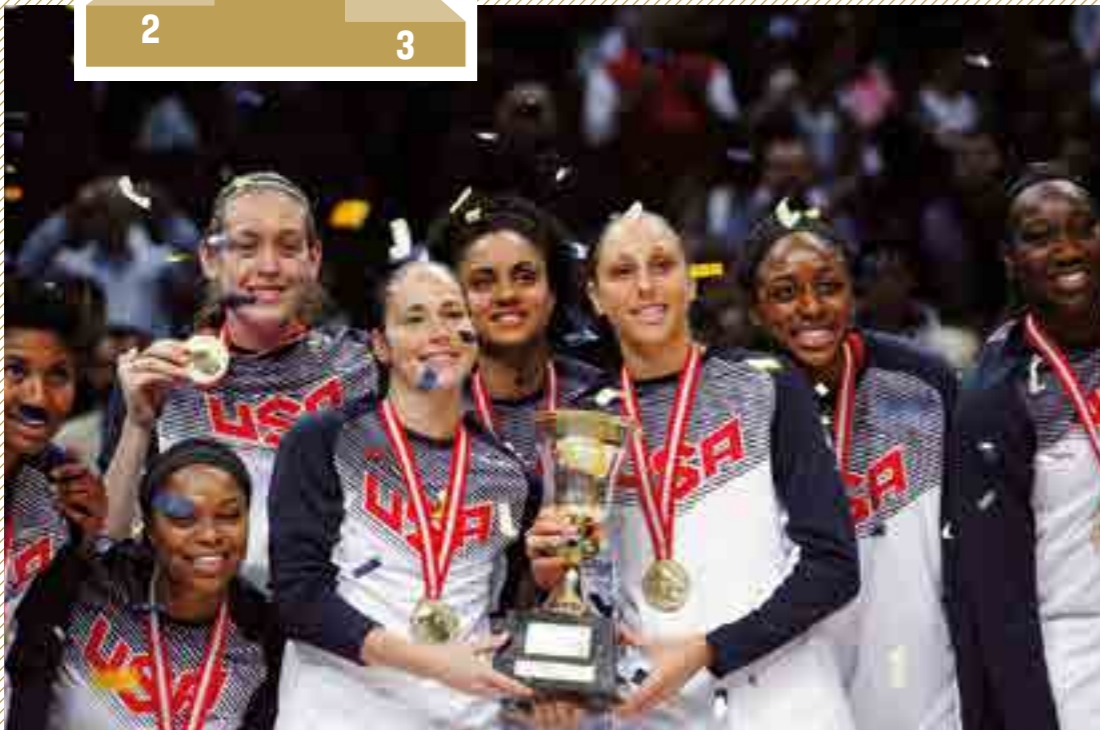
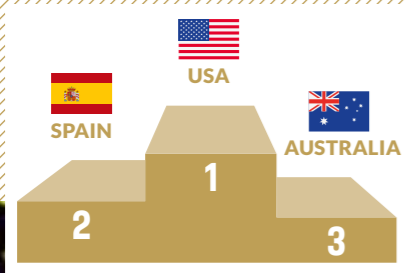


### THE FINAL

**Istanbul**  
Fenerbahce Arena  
**5 September 2014**

**Spain v USA**  
**64-77**

Fourth title success in five outings at the event



**ALL-STAR FIVE**  
presented by Tissot

★ ★ ★ ★ ★

- Maya Moore (USA)
- Alba Torrens (ESP)
- Sancho Lyttle (ESP)
- Penny Taylor (AUS)
- Brittney Griner (USA)

**MOST VALUABLE PLAYER**  
presented by Tissot

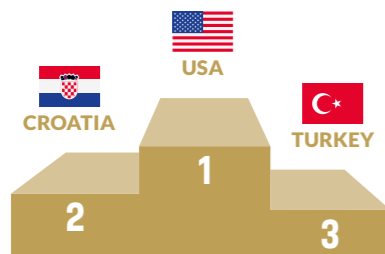
MVP

**MAYA MOORE (USA)**

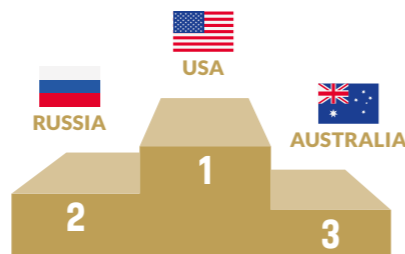


# FIBA U19 BASKETBALL WORLD CHAMPIONSHIPS 2015

Croatia's thrilling overtime Final Game



Russia's party spoiled by USA with their 6th straight title



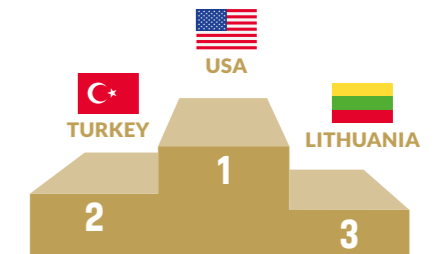
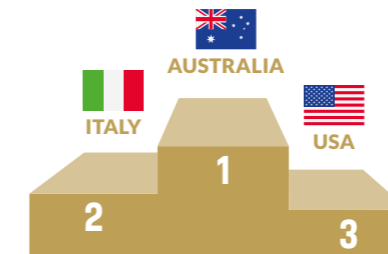
# FIBA U17 WORLD CHAMPIONSHIPS 2016 AND YOUTH FESTIVAL

Youth Basketball World Festival a huge hit

FIBA broke precedent by staging its U17 World Championships jointly in the Spanish city of Zaragoza, as part of a Youth Basketball World Festival. The event was a resounding success both on and off the court, with a pair of concerts, Corporate Social Responsibility activities, an Innovation and Talent Congress and



Players' Workshops bringing the players from the men's and women's competitions together. The United States won the men's event for the fourth consecutive time. In the women's competition, Australia sent defending champions USA crashing in the Semi-Finals and went on to take the title.



# FIBA MEN'S CONTINENTAL CHAMPIONSHIPS 2015



FIBA Americas Championship

**MEXICO 2015**  
FIBA AMERICAS CHAMPIONSHIP

1<sup>st</sup> Venezuela



AfroBasket

**AFROBASKET**  
tunisia 2015

1<sup>st</sup> Nigeria



FIBA Asia Championship

**CHANGSHA HUNAN**  
FIBA ASIA CHAMPIONSHIP

1<sup>st</sup> China



FIBA Oceania Championship

**OCEANIA '15**  
FIBA OCEANIA CHAMPIONSHIP

1<sup>st</sup> Australia



EuroBasket

**EUROBASKET**  
2015

1<sup>st</sup> Spain



# FIBA WOMEN'S CONTINENTAL CHAMPIONSHIPS 2015



*EuroBasket Women*

**EuroBasket WOMEN 2015**  
HUNGARY-SLOVAKIA

**1<sup>st</sup> Serbia**



*FIBA Americas Women's Championship*

**CANADA 2015**  
FIBA AMERICAS WOMEN'S CHAMPIONSHIP

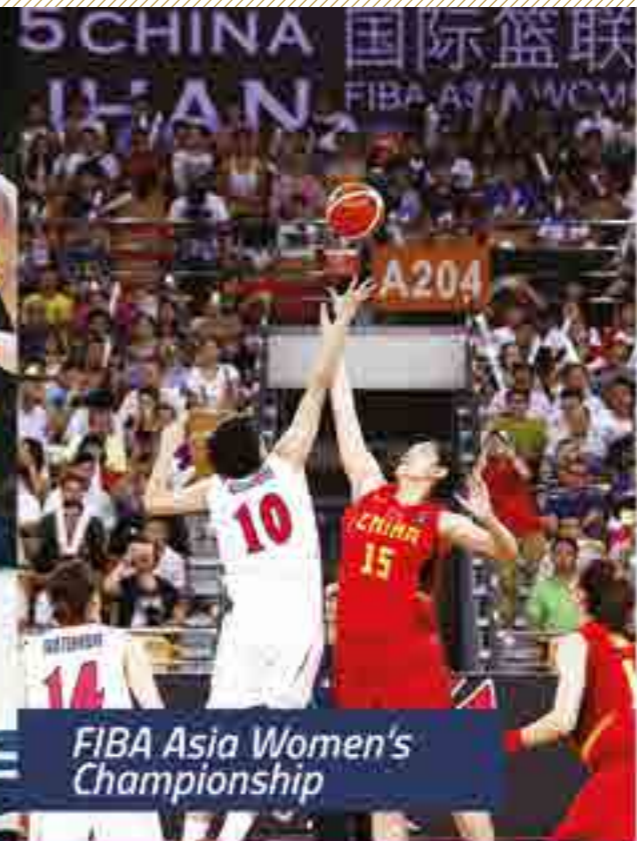
**1<sup>st</sup> Canada**



*FIBA Oceania Women's Championship*

**OCEANIA '15**  
FIBA OCEANIA WOMEN'S CHAMPIONSHIP

**1<sup>st</sup> Australia**



*FIBA Asia Women's Championship*

**2015 CHINA WUHAN**  
国际篮联女篮亚洲杯

**1<sup>st</sup> Japan**



*AfroBasket Women*

**AfroBasket WOMEN 2015**  
CAMEROON

**1<sup>st</sup> Senegal**

# FIBA OLYMPIC QUALIFYING TOURNAMENTS 2016

DE COLO STEPS FORWARD FOR FRANCE AS BASKETBALL-MAD PHILIPPINES HONOUR PARKER



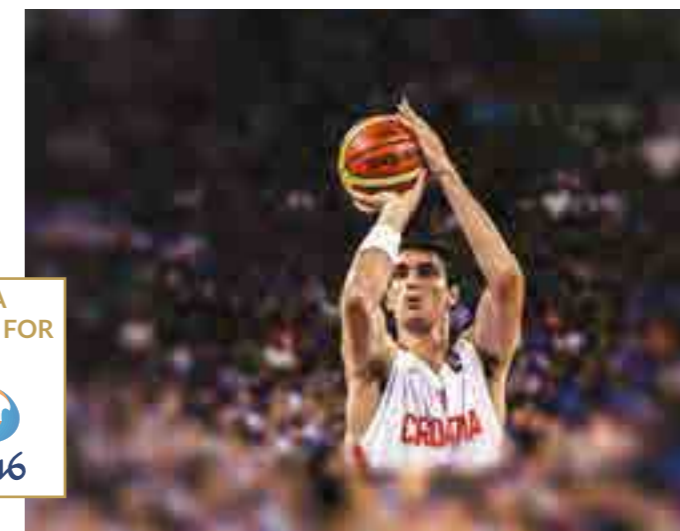
Nando De Colo led France to victory at the Manila FIBA Olympic Qualifying Tournament to help Les Bleus qualify for the Olympics for the second consecutive time.



CROATIA & ITALY PUT ON A SHOW IN TURIN



The Final of the Turin FIBA Olympic Qualifying Tournament between hosts Italy and Croatia was one of the most fascinating games of the summer.



SERBIA BUILD ON HOME FIBA OLYMPIC QUALIFYING TOURNAMENT TRIUMPH TO MAKE RIO GAMES



Serbia won the FIBA Olympic Qualifying Tournament they hosted in Belgrade to clinch a place at the Rio Games where they claimed an Olympic silver medal.



SPAIN CRUISE AT WOQT Belarus, China, France, Spain and Turkey qualified for the Rio 2016 Olympic Games through the 12-team FIBA Women's Olympic Qualifying Tournament in Nantes.



# RIO 2016 OLYMPIC GAMES

## Men's Basketball Tournament

USA beat Serbia:

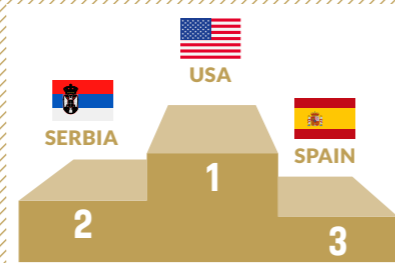
**96-66** to take third Gold Medal in a row

Kevin Durant 30 points & DeMarcus Cousins 15 rebounds in the Gold Medal Game

Serbia claimed a silver medal on its first-ever Olympic appearance

Greatest Olympic Bronze Medal Game of all time:

**89-88** Spain triumph over Australia



## Women's Basketball Tournament

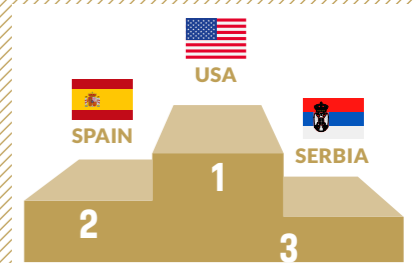
USA beat Spain:

**101-72** to claim sixth consecutive Gold Medal

Gold Medal Game against Spain brought out Lindsay Whalen a game with 17 points and 6 assists

Spain first-ever Olympic Medal

Serbia cap first Olympic appearance with Bronze Medal over France



# NIKE FIBA WORLD RANKING

## Ranking Men (after Rio 2016 Olympic Games)

World rank	Country	Zone rank	IOC	Current points	+/- Rank*	World rank	Country	Zone rank	IOC	Current points	+/- Rank*
1.	USA	1.	USA	1000.0	0	55.	Jamaica	13.	JAM	8.8	0
2.	Spain	1.	ESP	665.0	0	56.	Kazakhstan	11.	KAZ	8.7	0
3.	Serbia	2.	SRB	553.0	+3	57.	Central African Republic	8.	CAF	7.4	0
4.	France	3.	FRA	444.0	+1	58.	Mali	9.	MLI	7.4	0
5.	Lithuania	4.	LTU	442.0	-2	59.	Virgin Islands	14.	ISV	7.2	0
6.	Argentina	2.	ARG	360.0	-2	60.	Morocco	10.	MAR	7.0	0
7.	Brazil	3.	BRA	323.0	+2	61.	Mozambique	11.	MOZ	6.0	0
8.	Turkey	5.	TUR	281.0	0	62.	Sweden	24.	SWE	6.0	0
9.	Russia	6.	RUS	255.0	-2	63.	Cape Verde	12.	CPV	5.6	0
10.	Australia	1.	AUS	234.0	+1	64.	Rwanda	13.	RWA	5.2	0
11.	Croatia	7.	CRO	184.0	+1	65.	Hong Kong	12.	HKG	4.8	0
12.	Slovenia	8.	SLO	163.0	+1	66.	United Arab Emirates	13.	UAE	4.8	0
13.	Greece	9.	GRE	155.0	-3	67.	Malaysia	14.	MAS	4.5	0
14.	China	1.	CHN	131.2	0	68.	Algeria	14.	ALG	4.0	0
15.	Venezuela	4.	VEN	115.4	+7	69.	Kuwait	15.	KUW	3.9	0
16.	Nigeria	1.	NGR	106.2	+9	70.	Uzbekistan	16.	UZB	3.6	0
17.	Puerto Rico	5.	PUR	97.2	-1	71.	Bahrain	17.	BRN	3.3	0
18.	Dominican Republic	6.	DOM	87.6	0	72.	Indonesia	18.	INA	3.0	0
19.	Mexico	7.	MEX	86.6	0	73.	Montenegro	25.	MNE	3.0	0
20.	New Zealand	2.	NZL	72.0	+1	74.	Syria	19.	SYR	3.0	0
21.	Tunisia	2.	TUN	69.0	+2	75.	Palestine	20.	PLE	2.7	0
22.	Great Britain	10.	GBR	68.0	+2	76.	Gabon	15.	GAB	2.2	0
23.	Angola	3.	ANG	66.0	-8	77.	Kingdom of Saudi Arabia	21.	KSA	1.8	0
24.	Canada	8.	CAN	61.8	+2	78.	South Africa	16.	RSA	1.8	0
25.	Islamic Republic of Iran	2.	IRI	53.2	-8	79.	Libya	17.	LBA	1.6	0
26.	Uruguay	9.	URU	38.4	+1	80.	Republic of Congo	18.	CGO	1.6	0
27.	Philippines	3.	PHI	36.8	+1	81.	Thailand	22.	THA	1.5	0
28.	Jordan	4.	JOR	32.6	+1	82.	Madagascar	19.	MAD	1.2	0
29.	Germany	11.	GER	31.0	-9	83.	Singapore	23.	SIN	1.2	0
30.	Korea	5.	KOR	30.5	0	84.	Estonia	26.	EST	1.0	0
31.	Senegal	4.	SEN	29.2	0	85.	Iceland	27.	ISL	1.0	0
32.	Finland	12.	FIN	28.0	0	86.	Netherlands	28.	NED	1.0	0
33.	Panama	10.	PAN	27.2	0	87.	Portugal	29.	POR	1.0	0
34.	MKD	13.	MKD	27.0	0	88.	Sri Lanka	24.	SRI	0.9	0
35.	Italy	14.	ITA	26.0	0	89.	Chad	20.	CHA	0.8	0
36.	Latvia	15.	LAT	26.0	0	90.	Uganda	21.	UGA	0.8	0
37.	Israel	16.	ISR	22.0	0	91.	Burkina Faso	22.	BUR	0.6	0
38.	Poland	17.	POL	21.0	0	92.	Togo	23.	TOG	0.6	0
39.	Ukraine	18.	UKR	21.0	0	93.	Zimbabwe	24.	ZIM	0.6	0
40.	Cote d'Ivoire	5.	CIV	20.4	0						
41.	Egypt	6.	EGY	19.2	0						
42.	Czech Republic	19.	CZE	18.0	0						
43.	Lebanon	6.	LBN	17.6	0						
44.	Belgium	20.	BEL	17.0	0						
45.	Cuba	11.	CUB	15.2	0						
46.	Paraguay	12.	PAR	14.4	0						
47.	Georgia	21.	GEO	14.0	0						
48.	Chinese Taipei	7.	TPE	13.8	0						
49.	Japan	8.	JPN	13.8	0						
50.	Qatar	9.	QAT	12.3	0						
51.	Bulgaria	22.	BUL	12.0	0						
52.	Cameroon	7.	CMR	10.2	0						
53.	Bosnia and Herzegovina	23.	BIH	9.0	0						
54.	India	10.	IND	9.0	0						

\* The number next to the colored arrow indicates the number of positions the respective country has moved since the previous ranking.

The countries not listed above have all 0 points and are therefore all positioned, with the same rank, after the last country mentioned.



## Ranking Women (after Rio 2016 Olympic Games)

World rank	Country	Zone rank	IOC	Current points	+/- Rank*	World rank	Country	Zone rank	IOC	Current points	+/- Rank*
1.	USA	1.	USA	1000.0	0	55.	Uzbekistan	11.	UZB	7.5	0
2.	Spain	1.	ESP	670.0	+1	56.	Sri Lanka	12.	SRI	6.3	0
3.	France	2.	FRA	560.0	+1	57.	Germany	21.	GER	6.0	0
4.	Australia	1.	AUS	460.0	-2	58.	Indonesia	13.	INA	6.0	0
5.	Czech Republic	3.	CZE	356.0	0	59.	Hong Kong	14.	HKG	4.5	0
6.	Canada	2.	CAN	340.0	+3	60.	Egypt	8.	EGY	4.4	0
7.	Turkey	4.	TUR	304.0	+3	61.	Rwanda	9.	RWA	4.0	0
8.	Brazil	3.	BRA	296.0	-1	62.	Guinea	10.	GUI	3.6	0
9.	Serbia	5.	SRB	276.0	+5	63.	Tunisia	11.	TUN	3.6	0
10.	China	1.	CHN	256.0	-2	64.	D.P.R.of Korea	15.	PRK	3.3	0
11.	Russia	6.	RUS	244.0	-5	65.	Algeria	12.	ALG	3.2	0
12.	Belarus	7.	BLR	224.0	-2	66.	South Africa	13.	RSA	3.0	0
13.	Japan	2.	JPN	173.0	+3	67.	Dem.Rep. of Congo	14.	COD	2.4	0
14.	Cuba	4.	CUB	131.0	-1	68.	Gabon	15.	GAB	2.4	0
15.	Korea	3.	KOR	130.0	-3	69.	Singapore	16.	SIN	2.4	0
16.	Argentina	5.	ARG	124.2	-1	70.	Madagascar	16.	MAD	2.2	0
17.	Senegal	1.	SEN	84.0	+7	71.	Cape Verde	17.	CPV	2.0	0
18.	Angola	2.	ANG	79.0	0	72.	Kenya	18.	KEN	1.8	0
19.	Croatia	8.	CRO	74.0	+1	73.	Uganda	19.	UGA	1.8	0
20.	Greece	9.	GRE	69.0	+1	74.	Ghana	20.	GHA	1.4	0
21.	Great Britain	10.	GBR	59.0	+2	75.	Mauritius	21.	MRI	1.4	0
22.	Puerto Rico	6.	PUR	44.8	+3	76.	Zimbabwe	22.	ZIM	1.4	0
23.	Mali	3.	MLI	39.6	-4	77.	Romania	22.	ROU	1.0	0
24.	Lithuania	11.	LTU	37.0	+2						
25.	Chile	7.	CHI	36.8	+2						
26.	Mozambique	4.	MOZ	36.0	+2						
27.	Latvia	12.	LAT	35.0	-10						
28.	Montenegro	13.	MNE	35.0	+2						
29.	Slovak Republic	14.	SVK	35.0	+2						
30.	Venezuela	8.	VEN	29.6	+1						
31.	Italy	15.	ITA	28.0	+1						
32.	Dominican Republic	9.	DOM	24.0	+1						
33.	Jamaica	10.	JAM	18.4	+1						
34.	Chinese Taipei	4.	TPE	18.0	+1						
35.	Mexico	11.	MEX	17.6	+1						
36.	Poland	16.	POL	17.0	+1						
37.	Sweden	17.	SWE	17.0	+1						
38.	Cameroon	5.	CMR	16.0	+1						
39.	New Zealand	2.	NZL	16.0	-16						
40.	India	5.	IND	15.9	0						
41.	Ukraine	18.	UKR	15.0	0						
42.	Nigeria	6.	NGR	14.4	0						
43.	Kazakhstan	6.	KAZ	13.2	0						
44.	Malaysia	7.	MAS	13.2	0						
45.	Israel	19.	ISR	12.0	0						
46.	Thailand	8.	THA	12.0	0						
47.	Colombia	12.	COL	9.6	0						
48.	Ecuador	13.	ECU	9.6	0						
49.	Philippines	9.	PHI	9.0	0						
50.	Hungary	20.	HUN	8.0	0						
51.	Paraguay	14.	PAR	8.0	0						
52.	Virgin Islands	15.	ISV	8.0	0						
53.	Cote d'Ivoire	7.	CIV	7.6	0						
54.	Lebanon	10.	LBN	7.5	0						

\* The number next to the colored arrow indicates the number of positions the respective country has moved since the previous ranking.

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# ROAD TO FIBA BASKETBALL WORLD CUP CHINA 2019

## The FIBA Basketball World Cup China 2019

- From August 31 to September 15 2019
- 18th edition, in China for the first time ever
- **8 cities - Beijing, Foshan, Wuhan, Shenzhen, Dongguan, Nanjing, Shanghai and Guangzhou**
- will be the biggest edition with a record **32 teams**
- **Tip off of the Qualifiers** in November 2017 with 80 countries to battle over a 2-year period
- The Official Draw for the FIBA Basketball World Cup 2019 will take place following the conclusion of the Qualifiers, in May 2019
- Hosts China + 5 teams from Africa, 7 teams from the Americas, 7 teams from Asia and 12 teams Europe
- **92 games played over 16 days**
- 32 teams divided into 8 groups of 4 each for the Group Phase
- The **Final** of the FIBA Basketball World Cup 2019 will take place in Beijing on **Sunday September 15th 2019**
- The newly-crowned world champions will receive the **Naismith Trophy**
- The FIBA Basketball World Cup will directly qualify 7 teams for the 2020 Olympic Games in Tokyo
- The 16 next best teams at the FIBA Basketball World Cup 2019 will play in the 4 FIBA Olympic Qualifying Tournaments 2020 to qualify 4 for the Olympic Games



The Naismith Trophy

Yao Ming

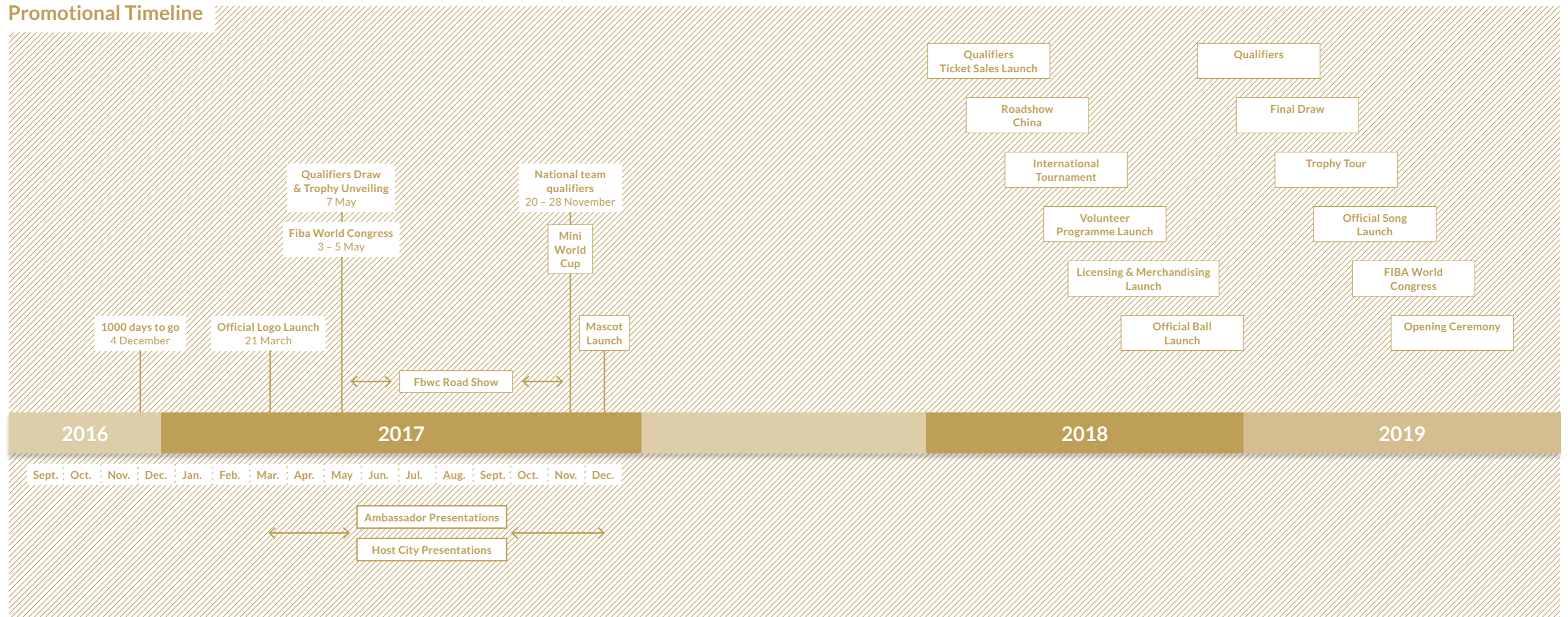


Official ambassador and China Basketball Association (CBA) President

March 21 2017:  
FIBA Basketball World  
Cup 2019 logo unveiled  
in Shanghai, China



### Promotional Timeline



# FIBA LEAGUES

## Titleholders

### Intercontinental Cup

2014	Flamengo (BRA)
2015	Real Madrid (ESP)
2016	Guaros de Lara (VEN)



## EUROPE

### Euroleague Women



2013-2014	Galatasaray (TUR)
2014-2015	USK Praha (CZE)
2015-2016	UMMC Ekaterinburg (RUS)
2016-2017	Dynamo Kursk (RUS)

### EuroCup Women



2013-2014	Dynamo Moscow (RUS)
2014-2015	ESB Villeneuve-d'Ascq (FRA)
2015-2016	Tango Bourges Basket (FRA)
2016-2017	Yakin Dogu Üniversitesi (TUR)

### FIBA Europe Cup



2015-2016	Fraport Skyliners (GER)
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## AMERICAS

### DIRECTV Liga de las Americas



2014	Flamengo (BRA)
2015	Bauru (BRA)
2016	Guaros de Lara (VEN)
2017	Guaros de Lara (VEN)

### DIRECTV Liga Sudamericana



2014	Bauru (BRA)
2015	Brasília (BRA)
2016	Mogi das Cruzes (BRA)

### Liga Centro Americana



2016	Correcaminos de Colón (PAN)
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## ASIA

### FIBA Asia Champions Cup



2013	Foolad Mahan Isfahan (IRI)
2016	China Kashgar (CHN)

## AFRICA

### FIBA Africa Champions Cup



2014	Recreativo do Libolo (ANG)
2015	Petro Atlético (ANG)
2016	Al Ahly (EGY)

### FIBA Africa Women's Champions Cup



2014	Interclube (ANG)
2015	Interclube (ANG)
2016	Interclube (ANG)



FIBA Intercontinental Cup 2017 Champions Guaros de Lara (VEN) in Barquisimeto, Venezuela.

### Next steps

- CONSOLIDATE BASKETBALL CHAMPIONS LEAGUE IN EUROPE
- DEVELOP ASIA PACIFIC BASKETBALL CHAMPIONS LEAGUE
- DEVELOP AMERICAS BASKETBALL CHAMPIONS LEAGUE
- DEVELOP WORLD CLUB CHAMPIONSHIP



Al Ahly (EGY) win FIBA Africa Champions Cup 2016 at home in Cairo.



Dynamo Kursk (RUS) celebrate EuroLeague Women 2017 title in Ekaterinburg, Russia.



China Kashgar (CHN) crowned FIBA Asia Champions Cup 2016 in Chenzhou, China.



All-Star Five at the FIBA Africa Women's Champions Cup 2016 in Maputo, Angola.

# BASKETBALL CHAMPIONS LEAGUE (BCL)



Created in March 2016, the Basketball Champions League (BCL) is a **new pan-European club competition based on sporting principles and inclusiveness**. Participating teams only qualify through their national leagues.

The BCL is a **joint partnership** between FIBA and 10 top European leagues from the following countries:

Belgium, Israel, Czech Rep., Italy, France, Lithuania, Germany, Poland, Greece, Turkey

The Basketball Champions League aims at being a premier club competition that adheres to the needs of participating clubs. Its long term strategy is to help reshape the landscape of European club competitions.

### KEY OBJECTIVES

- Nurturing new European talent
- Protecting domestic leagues
- Promoting sporting results and the openness of competition
- Providing a sound business model for all stakeholders, not only elite clubs
- Bringing coherence, transparency and unity to European club competitions
- Protecting the integrity of the game: all clubs being treated equally
- Advancing common interests through a 50-50 partnership between FIBA and leagues

### PARTNERSHIPS

The Basketball Champions League offers first class services to participating clubs, helped by its strategic partners:

All games broadcasted with a 8-camera production offered by the media partner to the clubs



Sponsoring and commercial rights



Branding partner



Signage partner (ensuring quality, uniformity and consistency)



Video technology partner (the service includes the creation of automated, real-time and tailor-made video highlights, as well as the distribution to clubs and players)



Official ball supplier

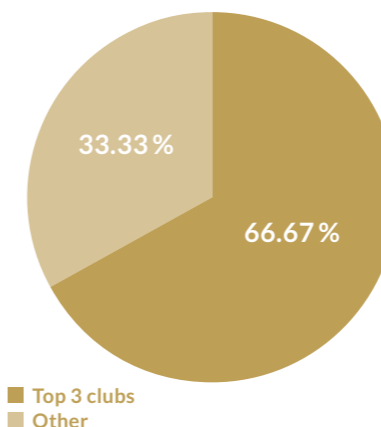


### SPONSORS



## 40 Regular Season Clubs

21 DIFFERENT NATIONAL & REGIONAL LEAGUES  
BCL Clubs are in Top 3 in 2/3 of the total leagues represented



### Regular Season 2016-17 Key Facts

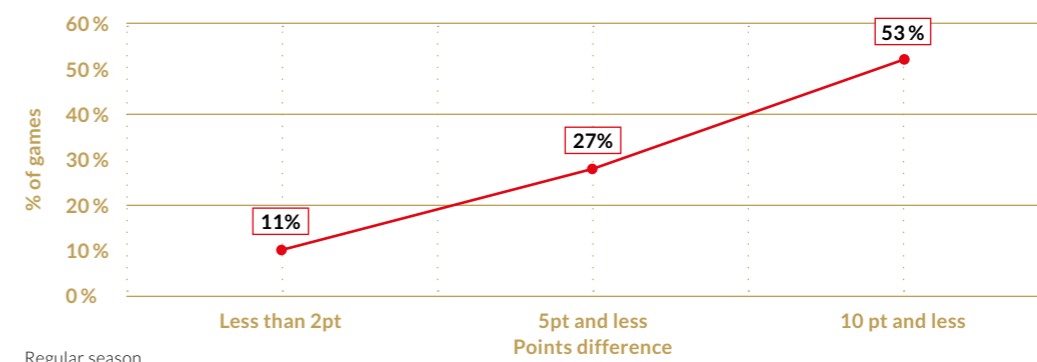
- 40 TEAMS
- 22 COUNTRIES
- 9 DOMESTIC CHAMPIONS
- 324 GAMES
- 7 MONTHS OF COMPETITION

## Digital Footprint

Website visits	2'319'228
Website page visits (basketballcl.com)	5'988'151
Website visitors 18-34 years old	51%
Website consumption on mobile	45%
Facebook fans of BCL	519'188
Facebook accumulated reach of fans	41'311'693
Facebook average reach of fans per game day	2'142'236
Twitter fans of the BCL	127'619
Video views accumulated	22'379'620

April 2017

## Close games





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**molten**

**A NEW STANDARD  
OF  
CONSISTENCY**



**GL7X | GL6X**

FIBA OFFICIAL GAME BALL  
Type // BGL7X (Men) | BGL6X (Women)

# FIBA MEDIA & MARKETING SERVICES (FMMS)

## Accelerated Growth

2016 was a landmark year for the commercial activities of FIBA as it witnessed the end of an era and concurrently saw the start of a very exciting new future with the announcement of transformative strategic partnerships. The previous cycle with all long-term broadcast and sponsorship agreements expired at the end of the year 2016, allowing for the reconsideration of all options and for a fresh and entirely new approach for the new cycle of 2017+. Building on successful Continental events in 2015 which included many attendance and digital records being set at EuroBasket, as well as excitement in Belgrade, Torino and Manila at the Olympic Qualifying Tournaments a year later, an entirely new commercial concept and structure were devised for FIBA.

## New Cycle Approach

FIBA opted for the adoption of an 'Accelerated Growth Path', a very **ambitious business plan with timing perfectly linked to the new FIBA Competition System 2017+**.

In order to allow for this aspirational model to be pursued - which was chosen to unlock the growth potential of Basketball around the globe - it had become obvious from several studies conducted over the last years that strategic partners were required to make this realistic for FIBA. These strategic partnerships were required in order to bring financial and 'in-kind' resources, as well as strategic and/or operational support with the following key requirements:

- **SHARED VISION**
- **INVESTMENT POWER**
- **FINANCIAL STABILITY AND GUARANTEED RESOURCES**
- **CONTRIBUTIONS AND RETURNS BEYOND FINANCES**

**Long-term 'super-strategic' partners were identified and came on board** via the construction of FIBA Media and FIBA Marketing - two very innovative and wide-ranging partnerships.

The cornerstones around the Strategic Partnerships can be summarized as follows:

- Long term commitment
- Four World Cup Cycles
- Control/process
- Rights remain with FIBA
- No equity ceded - compatible with proven FIBA-FMMS set-up
- Transparency and win-win
- Open book accounting
- Minimum guarantees and profit sharing
- Steering committee procedures
- Strategic contributions
- Unprecedented resources made available to the project
- Additional strategic synergies



In February 2016, the first strategic partnership was announced with Perform. Perform is a leading digital sports content and media group with origins in the United Kingdom. The company currently employs 1900 staff members and operates 27 offices in 25 countries around the world. Perform has the ability to add a lot of value along all steps of the entire media rights value chain: from sales and servicing through to production and distribution. Importantly, the company has a working relationship with FIBA since 2009 and has a significant track record in the sport of Basketball.

### FIBA TV OPERATIONS

FIBA TV Operation activities are driven from the House of Basketball in Mies and the Perform Headquarters in Feltham near London. The existing FIBA TV team has been complemented by the extensive and global Perform network and resources. The partnership operates through regular meetings of a Steering Committee and joint decision-making on all major topics.



From left to right: Jacopo Tonoli, Chief Commercial Officer of Perform Group; Frank Leenders, Director General of FIBA Media & Marketing Services; Simon Denyer, Chief Executive Officer of Perform Group; Patrick Baumann, FIBA Secretary General and International Olympic Committee (IOC) Member; Thomas Klooz, Delegate to the Board of FIBA Media and Marketing Services.

In October 2016, this innovative and integrated partnership with Perform already won a TV Sports Award during the Sportel convention in Monaco.

**SALES PROCESS**

FIBA Media has in the meantime fully embarked on a global sales process, which sees the unit cover the globe with territory-by-territory broadcaster deals. It is estimated that at the end of this staggered sales process, more than 70 contracts will be concluded with partners covering more than 175 countries and territories.

In general, these agreements are concluded for the entire first cycle (2017-2021), which includes the World Cup as well as the Continental Cups and the Qualifiers. It also includes the main Women's competitions as well as the World Youth competitions (U17 & U19).

As far as the Qualifiers are concerned, it is also important that in principle the Host Broadcast role is assumed by the Broadcast Partner in the country, following the quality standards of FIBA. On behalf of all National Federations, FIBA Media has in the meantime confirmed that this responsibility is covered for all the Qualifiers – a big step forward.

The feedback from the market so far about the new FIBA Calendar and related offering has been positive and already resulted in many good partnerships in various countries.

**Tencent 腾讯**

On 18 May 2016, FIBA announced one of its very first major agreements, a nine-year integrated partnership with Tencent, one of the world's leading digital companies.

The multi-faceted agreement involves digital media rights as well as the hosting of the FIBA.com website in China. The extensive FIBA event coverage will highly benefit from the introduction of FIBA's new competition system and include the FIBA Basketball World Cups 2019 and 2023 and their Qualifiers, the FIBA Asia Cups 2017, 2021 & 2025 and their Qualifiers, as well as the FIBA Women's Basketball World Cups, all other continental Cups (Men and Women) and Youth World Championships.



The inaugural season of the Basketball Champions League has already been a very relevant and valuable testing ground for FIBA Media, with 324 games across 40 arenas in 22 countries. A distribution network was built from scratch with 24 broadcast partners contracted and all games live on livebasketball.tv

The focus has not only been on sales – but also the quality of delivery with high level and consistent production standards using 8 cameras to harvest Live action / Highlights / Clips, with on-site TV venue management at all games, as well as central graphics operations.



September 20 2016 in Beijing, China: FIBA has signed a nine-year digital media rights and sponsorship deal with Tencent, a leading global digital company, for the period 2017-2025.



From left to right: Burton Shipley, FIBA Basketball World Cup 2019 Coordination Committee Chairman; Li Jinsheng, Deputy Director of the Chinese Basketball Association (CBA); Patrick Baumann, FIBA Secretary General and International Olympic Committee (IOC) member; Wang Jianlin, Chairman of the Wanda Group; Zhang Lin, Director General of Wanda's Cultural Division; Philippe Blatter, President & CEO of Infront and Vice-Chairman of Wanda Sports Holding.



**WANDA / INFRONT SPORTS & MEDIA**



In June 2016, Wanda through its subsidiary Infront Sports & Media was announced as FIBA's long-term business partner for the sale and marketing of the worldwide sponsorship and licensing rights with respect to all major events on a global and Continental level. Infront Sports & Media, a Wanda Sports company, is one of the most respected sports marketing companies in the world, managing a comprehensive portfolio of top properties. Infront covers all aspects of successful sporting events and has won a reputation for its high standards of delivery. Infront enjoys long-lasting partnerships with many rights-holders and hundreds of sponsors and media companies. Headquartered in Zug, Switzerland, Infront has a team of more than 900 experienced staff working from over 35 offices across more than 15 countries, delivering 4,100 event days of top class sport around the world every year. In November 2015, Infront was integrated into Wanda Sports Holding, part of the Chinese conglomerate the Dalian Wanda Group.

Basketball is a key sport in Wanda's portfolio, with Infront's first partnership dating back to 2005. The company's track record includes a marketing mandate for the Chinese Basketball Association (CBA) - dedicated to the CBA League and to China's men's and women's national teams. Furthermore, Infront is the exclusive global marketing and media partner for both the men's and women's Turkish national teams as well as for Turkey's Spor Toto Basketball Super League, where they have successfully implemented a new centralized marketing concept. Additionally, collaboration with the German Basketball Bundesliga has recently been initiated. The partnership takes an all-encompassing marketing approach, with the creation of FIBA Marketing operations and activities driven daily from Mies, Zug and Beijing. The unit focuses on supporting FIBA in further developing the awareness and value of national team basketball on a global basis, with an emphasis on China, utilizing Wanda's vast network, infrastructure and resources. FIBA maintains an active involvement in respect of the main strategic and commercial activities of FIBA Marketing through regular interaction within the so called Steering Committee.

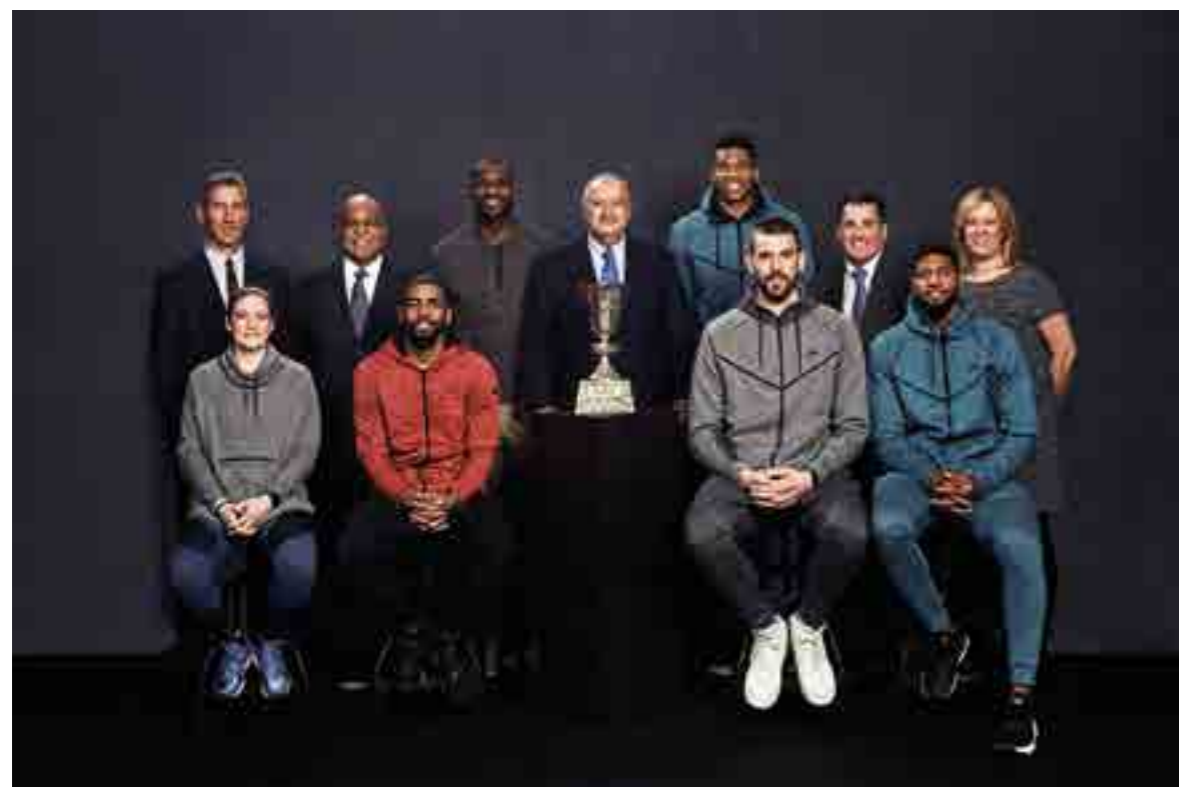
**SALES PROCESS**

FIBA Marketing is aiming to sign up a total to 10 FIBA Partners, each of which will enjoy comprehensive sponsorship rights across all FIBA's main world and continental championships, with exclusivity in their respective product categories and the ability to activate globally. The unit has also had a very successful start of its sales process and has currently signed up 5 partners with global rights and is in discussion with many other companies on all continents.



In February 2017, a ground-breaking partnership was announced with Nike, the world leading sports apparel brand via the signing of an 11-year (2017-2027) commercial agreement covering all Senior Men's, Women's and Youths' flagship national team competitions. The collaboration seeks to grow basketball worldwide, focusing on the leading official competitions such as the FIBA Basketball World Cup and the Continental Cups. Nike will benefit from long-term global marketing rights and we will be supported by Nike contributions in the areas of promotion, marketing communication and the engagement of top players and ambassadors. In a first phase, the related activities are focused on the FIBA Basketball World Cup 2019 in China to build the event into an outstanding global sports property.

FIBA has already enjoyed the privilege of working with Nike, who is the Founding Partner of 3x3. Nike is now a FIBA Partner in the sports apparel (clothing, footwear and accessories) product category. Additionally, Nike has the Licensing Rights to develop, distribute and sell a range of celebration products and footwear. The advertising and promotional use of Nike's marks and imagery at FIBA events will include the prominent presence of the "swoosh" branding on the court, the integration of its branding across online and in-arena content as well as the provision of uniforms for on-court officials and volunteers. The agreement also sees Nike become the title partner for the FIBA World Rankings - one of the most visited sections on FIBA.com, with countries ranked based on the performances of their national teams - renaming it Nike FIBA World Rankings.



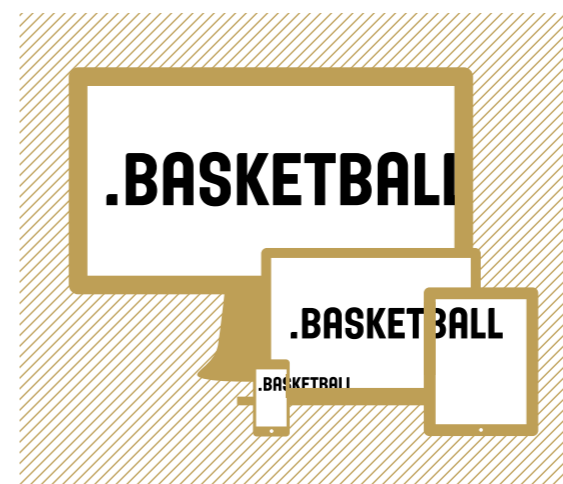
FIBA President Horacio Muratore (centre) poses with the Naismith Trophy and is joined by - back row (from left to right): Craig Zanon, Vice President and General Manager of Nike Global Basketball; Lynn Merritt, Vice President of Nike Global Basketball Sports Marketing; LeBron James (USA); Giannis Antetokounmpo (GRE); FIBA Central Board Members Jim Tooley (USA Basketball CEO/Executive Director) and Michele O'Keefe (Canada Basketball President and CEO); front row (from left to right): Lindsay Whalen (USA); Kyrie Irving (USA); Marc Gasol (ESP); Paul George (USA).



# .BASKETBALL

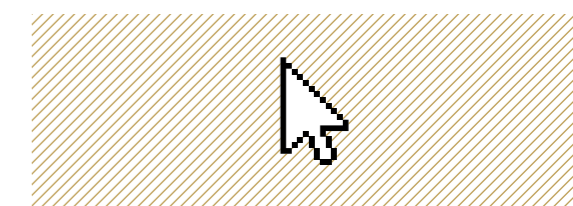


.basketball – the new digital home of the basketball community.



- Advantages of .basketball:
  - Name is clear, specific, has a global scale and reach and defines the sport
  - Will accelerate the promotion of Basketball and stakeholder brands in a controlled environment
  - Position FIBA as an innovative International Federation
  - High-profile assets (players, leagues, clubs, events) that can be leveraged to promote awareness of .basketball and stimulate community demand
- In his meeting of the 18 March, the Executive Committee has confirmed that FIBA will embrace .basketball and adopts fiba.basketball as main url address.
- FIBA is now in a position to provide all basketball stakeholders and fans with a trusted and secure domain space that is consistent with industry standard service levels, which will:
  - Link all participants via a "badge of identity"
  - Promote the sport and unify the global community online under a common banner
  - Incentivise and reward the key stakeholders (National Federations) in the Basketball community
  - Make sure to preserve the rights of privileged stakeholders
- FIBA expect to launch the .basketball by the end of 2017.

With the list of domain names (such as .com, .net, .org, etc.) reaching saturation point, the Internet Corporation for Assigned Names and Numbers (ICANN) has expanded the portfolio of domain names, making certain words available to the private sector as a generic top-level domain (gTLD). In 2012, FIBA decided to apply for .basketball. **The objective was to ensure that .basketball be kept within the sport for the benefit of the global basketball community** in order to uphold and promote the values and identity of the sport as well as to protect it, its trademarks and the interests of its core stakeholders. FIBA submitted an official application for the .basketball domain name, partnering with Roar Domains, a US-based company focused on the commercialisation of sports-related Top Level Domains in partnership with world sporting bodies. After a very long process during which support letters (National Federations, International Olympic Committee, SportAccord, NBA,...) were sent to ICANN, FIBA has finally succeeded. Roar Domains invested significant financial and human resources to acquire the domain name, while FIBA supported the process on the administrative side.



# COMMUNICATIONS

Since the ONE FIBA decision was taken in 2014, FIBA Communication has focused on providing a streamline support function and centralizing communication activities, with agreed principles to be applied across all regions (see page 35 ONE FIBA Communications).

## MAIN ACHIEVEMENTS FOR THE PERIOD 2014-2017 INCLUDED:

- Personal meetings with every Communications staff member in all the Regions
- Key Principles for communications (Corporate and Events) agreed with all Regional Offices
- Successful implementation of a 'ONE FIBA' Digital and Social Media Strategy - including Spanish, French and Chinese accounts
- Centralization of Video On Demand (VOD) production for all National Teams events (at World and Continental levels)
- Use of centralized media accreditation system across all events
- New Communications Managers in Asia and Oceania
- FIBA.com in 4 languages: English, Chinese, French and Spanish
- Launch of 'Inside FIBA' and a dedicated section for every Region
- Successful collaboration for all Men & Women events between Regional Offices and Headquarters-based Teams during the Continental Championships 2015, the Olympic Qualifiers Tournaments and Olympic Games 2016.
- All FIBA events (national team and leagues) under fiba.com - 120 event websites centrally managed in 2016
- Standardized coverage for all World and Continental events (Men, Women, Youth) around editorial, photos, videos and live stats
- All youth events (Div A/Level 1 at World and Continental levels) livestreamed for the first time ever in 2016 (with 18 million views across all channels)
- Press conferences at all major events livestreamed since 2016

- All draws livestreamed since 2015
- FIBA Asia Cup and FIBA Africa Champions Cup livestreamed for the first time in 2016
- Standardization of FIBA national team event names as of 2017
- Communication plan developed for a joint promotion of the New Competition System, including Press Conferences during the Continental Championships 2015

For the next two years, the focus will be the **communication and promotion of the lead-up to the FIBA Basketball World Cup 2019 in China**, in collaboration with the National Federations, with the following objectives:

- **BUILD AWARENESS ABOUT THE NEW COMPETITION SYSTEM**
- **MAXIMIZE THE REACH & EXPOSURE OF THE FIBA BASKETBALL WORLD CUP 2019 QUALIFIERS**
- **GENERATE ENGAGEMENT FROM ALL BASKETBALL FANS & INTEREST FROM SPORTS ENTHUSIASTS**
- **BUILD A "ROAD TO" THE FIBA BASKETBALL WORLD CUP TO MAKE IT "THE MOST TALKED ABOUT & MOST VIEWED SPORTING EVENT IN 2019"**

## Digital Outreach SPAIN 2014

**30 MILLIONS VIEWS** +116% SUBSCRIBERS

[fiba.com/Spain2014](http://fiba.com/Spain2014)

**33 MILLION VISITS** 90 MILLION PAGE VIEWS

## Digital Outreach 2015

**51 M** WWW.FIBABASKETBALL.PLATFORM

**25 M** WWW.FIBAYOUTH.COM

**1.2 M** WWW.FIBAYOUTH.COM/FACEBOOK

**33 M** WWW.FIBAYOUTH.COM/FACEBOOK

**11 M** WWW.FIBAYOUTH.COM/FACEBOOK

**+498 K** WWW.FIBAYOUTH.COM/FACEBOOK

**16 M** WWW.FIBAYOUTH.COM/FACEBOOK

**7.1 M** WWW.FIBAYOUTH.COM/FACEBOOK

**+238K** WWW.FIBAYOUTH.COM/FACEBOOK

**4.5 M** WWW.FIBAYOUTH.COM/FACEBOOK

**1.2 M** WWW.FIBAYOUTH.COM/FACEBOOK

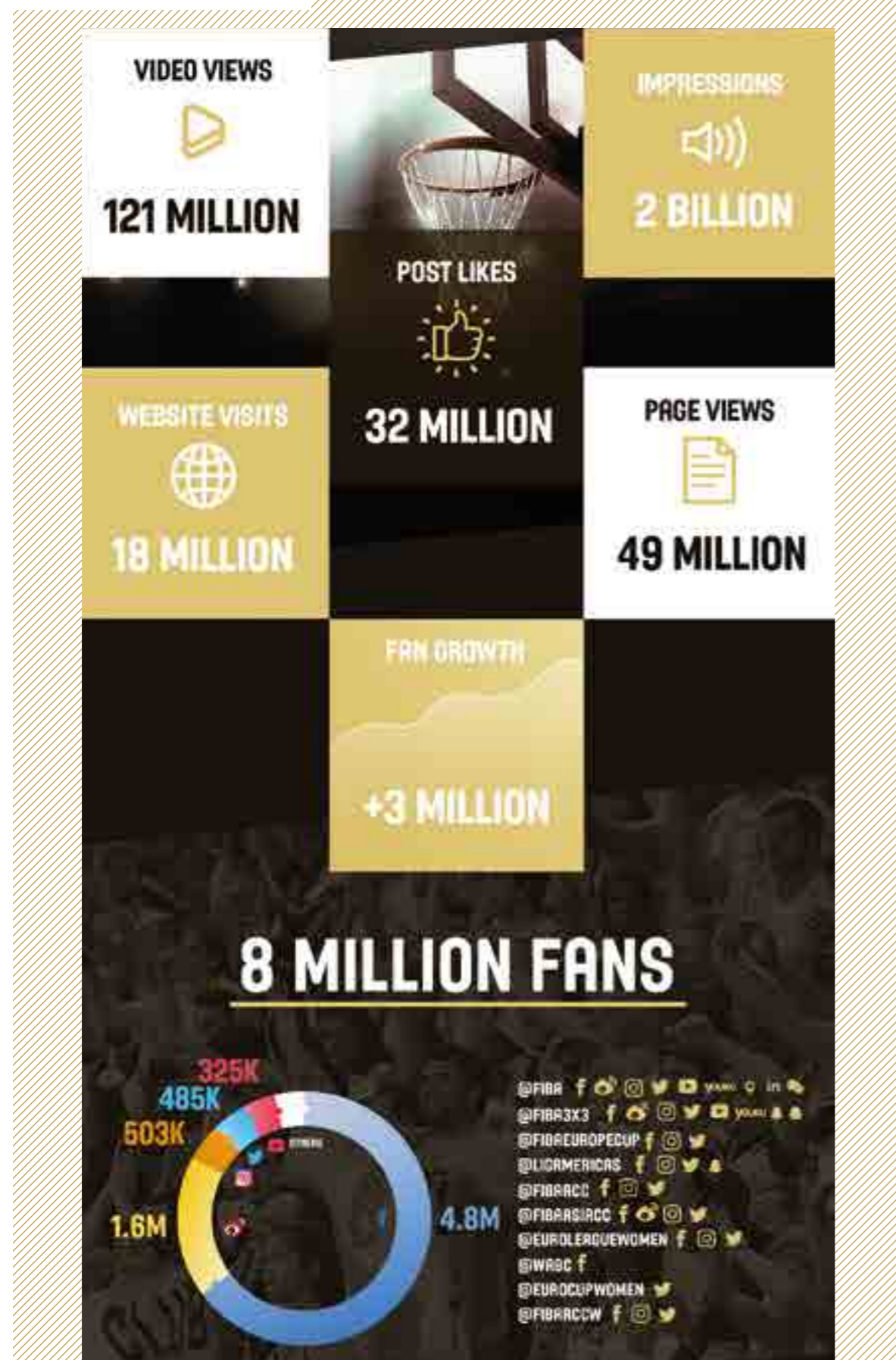
**+79K** WWW.FIBAYOUTH.COM/FACEBOOK

**6.7 M** WWW.FIBAYOUTH.COM/FACEBOOK

**1.6 M** WWW.FIBAYOUTH.COM/FACEBOOK

**100K** WWW.FIBAYOUTH.COM/FACEBOOK

### Digital Outreach 2016



# FINANCES

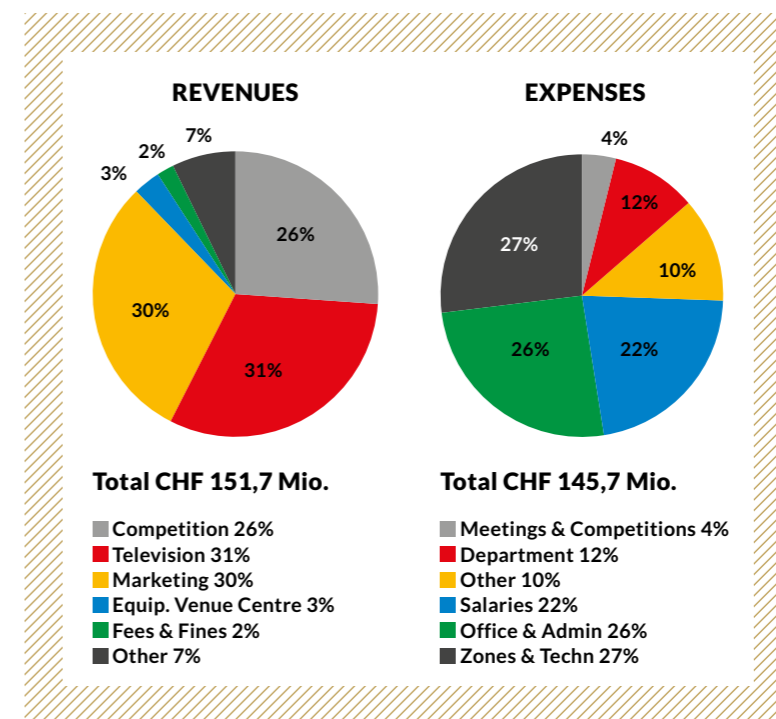
The results of the FIBA entities in Mies (Headquarters) include: Fédération Internationale de Basketball FIBA (Swiss association), International Basketball Foundation (IBF) and FIBA Media & Marketing SA.

- The satisfactory results of 2016 are related to the Olympic Qualifying Tournaments and to the Rio Olympic Games as well as to the agreements signed in relationship to the strategic media and marketing partnerships.
- The costs include significant investments made for the implementation of the new competition system and for the launch of the Basketball Champions League.
- The significant increase of the Balance Sheet is linked with the new partnerships FIBA Media & FIBA Marketing and related prepayments received.
- The loss of 2015 was mainly linked to the commercial rights payments to the Regional Offices in relation with the Continental Championships, the impact of the increase of the Swiss Francs on the currency market and some exceptional costs for the creation of the partnerships. The profit in 2014 is related to the FIBA Basketball World Cup in Spain.

### FIBA HQ Financial Information 2014-2016

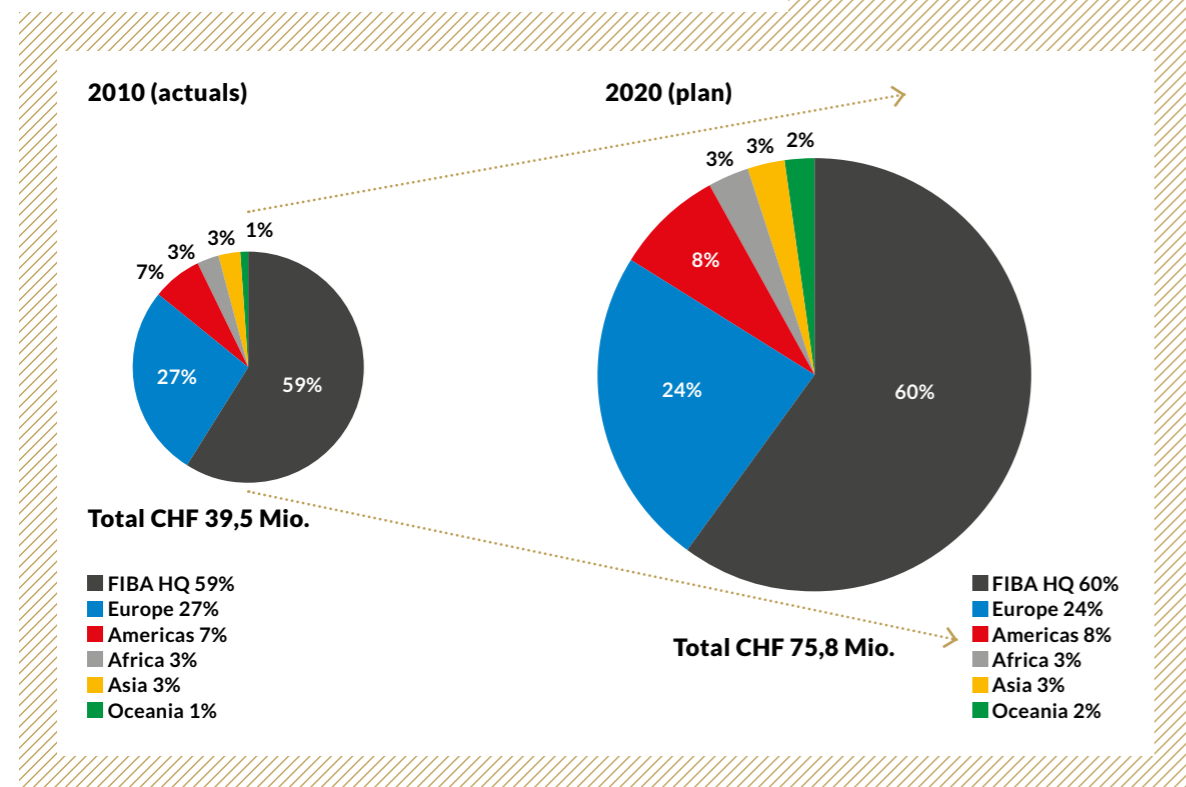
All amounts in Swiss Francs	2016	2015	2014
	(000's)	(000's)	(000's)
<b>FIBA HQ Balance Sheet 2014-2016</b>			
Current Assets	113'637	66'290	53'498
Other Assets	5'370	516	1'625
Fixed Assets	31'445	32'124	32'813
<b>Total Assets</b>	<b>150'452</b>	<b>98'930</b>	<b>87'936</b>
<b>FIBA HQ Financial Results 2014-2016</b>			
Revenues	49'355	47'236	55'147
Expenses	47'926	59'163	38'659
<b>Net income (loss)</b>	<b>1'429</b>	<b>(11'927)</b>	<b>16'488</b>

### FIBA HQ REVENUES / EXPENSES 2014-2016 (TCHF)



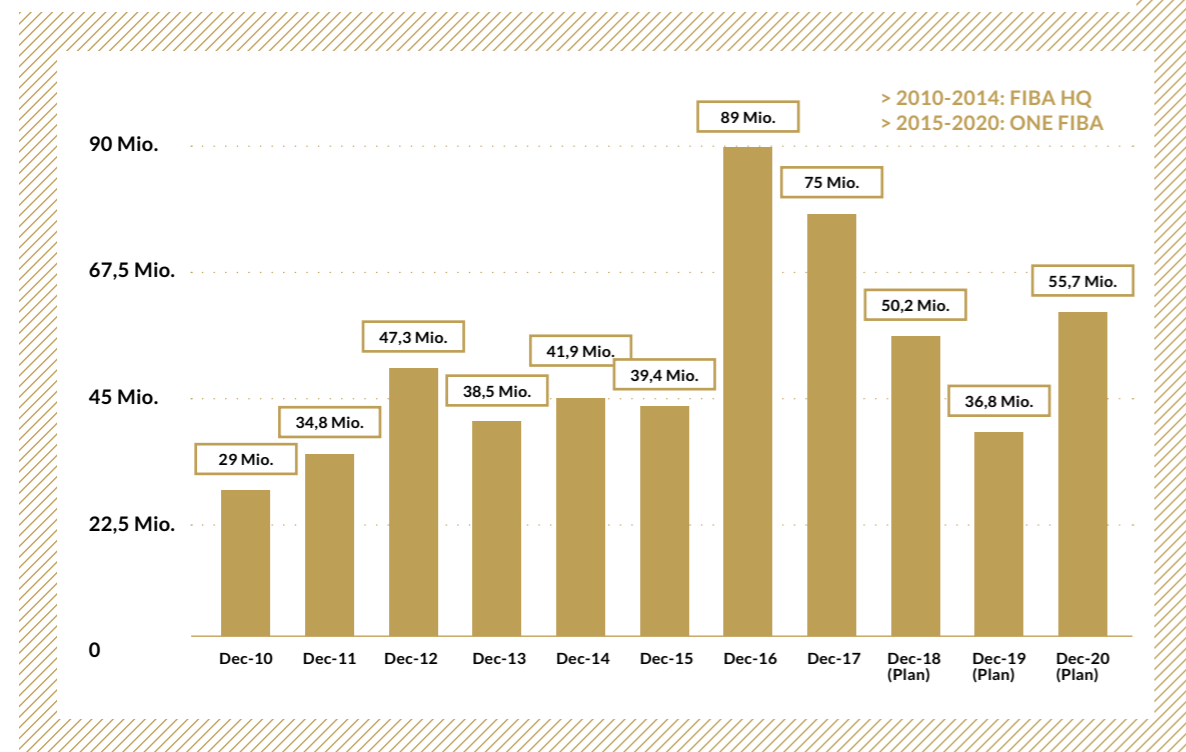
Revenues over the period 2014 to 2016 amounted to **CHF 151,7 million**. Marketing and Television rights represent a share of more than 60% of the total revenues, the remaining revenues result mainly from the hosting fees and the transfer of the IOC related to the Olympic Games. The total expenses for the period amounts to **CHF 145,7 million**. The three main categories are the transfers to FIBA Regional Offices and Zones and the technical support for 27%, the Office and administration costs related to the governance and steering of basketball for one quarter of the total costs and the salaries of the HQ teams. The department costs are related to running and developing our competitions and supporting the National Federations.

### ONE FIBA costs evolution 2010-2020 (TCHF)



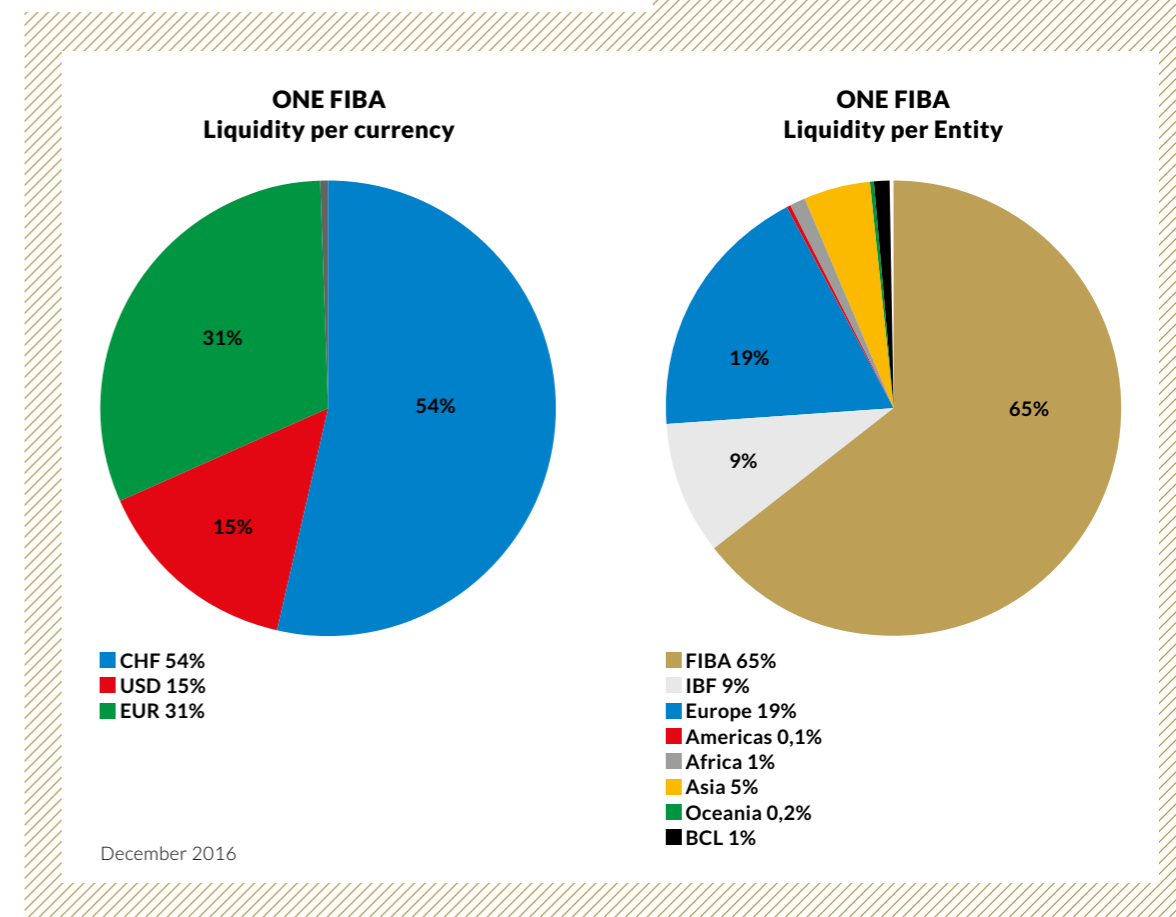
FIBA has already and will continue to experience significant growth over the current decade, as the result of the development strategy being systematically implemented. The expected growth for the years until the end of the decade is mainly due to the new competition system. Over time, the relative importance of each zone and of the Headquarters remains remarkably stable, showing the continuing investment for basketball on a global scale.

### ONE FIBA Liquidity Evolution 2010-2020 (in CHF Mio. equivalent)



Thanks to the successful development of basketball and of FIBA's competitions, FIBA has been able to increase significantly its cash funds and reserves. Looking forward, the liquidity will be invested in the new competition system, especially the FIBA Basketball World Cup 2019 and in the development of basketball through the Regional Offices and the National Federations. Additionally, FIBA has to finance the year 2018, which is a year without main FIBA's competition and related revenues.

### Liquidity per currency and per entity



#### Liquidity per currency

FIBA actively manages the foreign exchange risks based on its expected flows per currency. The main part of its revenues is denominated in Euro whereas Swiss Franc represents the largest cost base and is the reporting currency. At the end of 2016, the liquidity is balanced according to these principles.

#### Liquidity per entity

Whereas the largest part of the liquidity is held and managed centrally at the Headquarters, significant amounts are directly held in the books of FIBA Europe and FIBA Asia.

We can now guarantee the financing of FIBA and all Regional Offices at current levels despite having moved the FIBA Basketball World Cup in 2019 and having the senior men Continental Cups every 4 years.

# INFORMATION TECHNOLOGY (IT) INFRASTRUCTURE & SERVICES

## INFORMATION TECHNOLOGY (IT) GOVERNANCE

With our IT activities and support spread out across several offices and departments around the globe, it has been necessary to re-define our IT governance to successfully deliver the **'ONE FIBA' concept**.

Our goals have been the **harmonization of IT systems and processes worldwide**, to deliver state-of-the-art services for our users, in a cost-effective manner. This has included:

- Creation of an IT Governance Committee with representatives from digital, 3x3 and IT departments from our Headquarters and the Regional Offices
- Alignment of IT roadmaps leading up to 2019 to maximize the benefits from our investments in technology
- Definition and roll-out of Global IT services incorporating:
  - Replacement of Zone emails with @fiba.com address for all our staff,
  - Provision of the latest suite of end-users applications (MS Office) for all our staff,
  - Delivery of Cyber Security training sessions,
  - Planning of future other initiatives around unified communication and cloud storage for our staff globally.

## INFORMATION SYSTEMS

The increase in size and complexity of the organization and our processes has required enhanced support from information systems.

**We have developed and introduced several new information systems** to support our administration globally:

- Implementation of standard packages which support accounting (SAP Business One) and HR processes (SmartRH)
- Custom development of the FIBA Management and Administration Platform (MAP) supporting basketball related activities.

At the end of the project, MAP will completely replace the 'FNA ecosystem' launched in 2000 and previously used to manage all FIBA competitions, players, officials and related information; the new system will enable us to support new processes and competition systems, with functionalities to:

- Manage players, agents, coaches, officials, National Federations/clubs/commissions members and other related data,

- Maintain National Federations, clubs, leagues, commissions and other organizations' data,
- Support processes related to eligibility, transfers, anti-doping controls, coaches, with data entry by clubs and National Federation users and validations by FIBA based on defined workflows,
- Manage competitions (schedules, rosters, nominations, results, stats), including historical data with specific rankings, rules & regulations,
- Administer users and authorization rights.

Data managed in MAP is used by FIBA.com, mobile applications, TV graphics, external feeds (broadcasters and other external systems/partners), competition reports & several other systems (livestats, digital score sheet, accreditations).

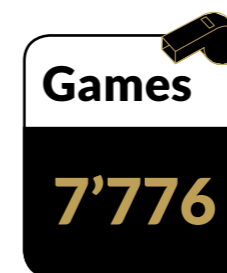
Considering the importance of statistics, we have had several initiatives aiming at **improving the quality and consistency of the data collected across all FIBA competitions**:

- Review of the FIBA official statistics manual to align it further with other leagues
- Identification and training of Regional and National Statisticians instructors
- Launch of a Statisticians E-Learning platform and production of specific teaching material and videos for workshops
- Introduction of an official FIBA statisticians license
- Post-game video review of collected statistics for selected games with feedback to the statisticians
- Development of a completely new FIBA LiveStats tool, combining the best of existing software (release to come in time for 2017-2018 season).

Additionally, we have also:

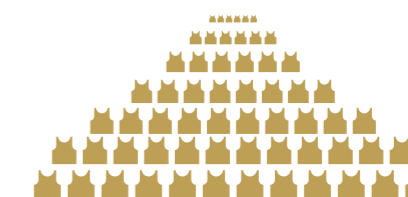
- Launched a digital scoresheet solution which is now widely used in Europe and will soon to be used globally for all FIBA competitions
- Developed a solution to scan accreditations at major events
- Introduced new graphics for online streaming and 'in venue' experience

**NUMBER OF OFFICIAL FIBA EVENTS**  
 2015: 60  
 2016: 54  
**= 157 TOTAL**  
**(WORLD AND CONTINENTAL COMPETITIONS)**



**PLAYED**

**BY 28'714 PLAYERS REGISTERED**



**1'057'374**  
**2-POINT SHOTS ATTEMPTS**  
**491'928**  
**3-POINT SHOTS ATTEMPTS**  
**= 1'549'302 FIELD GOALS ATTEMPTS**



# NATIONAL FEDERATIONS & SPORT

## Olympic Solidarity

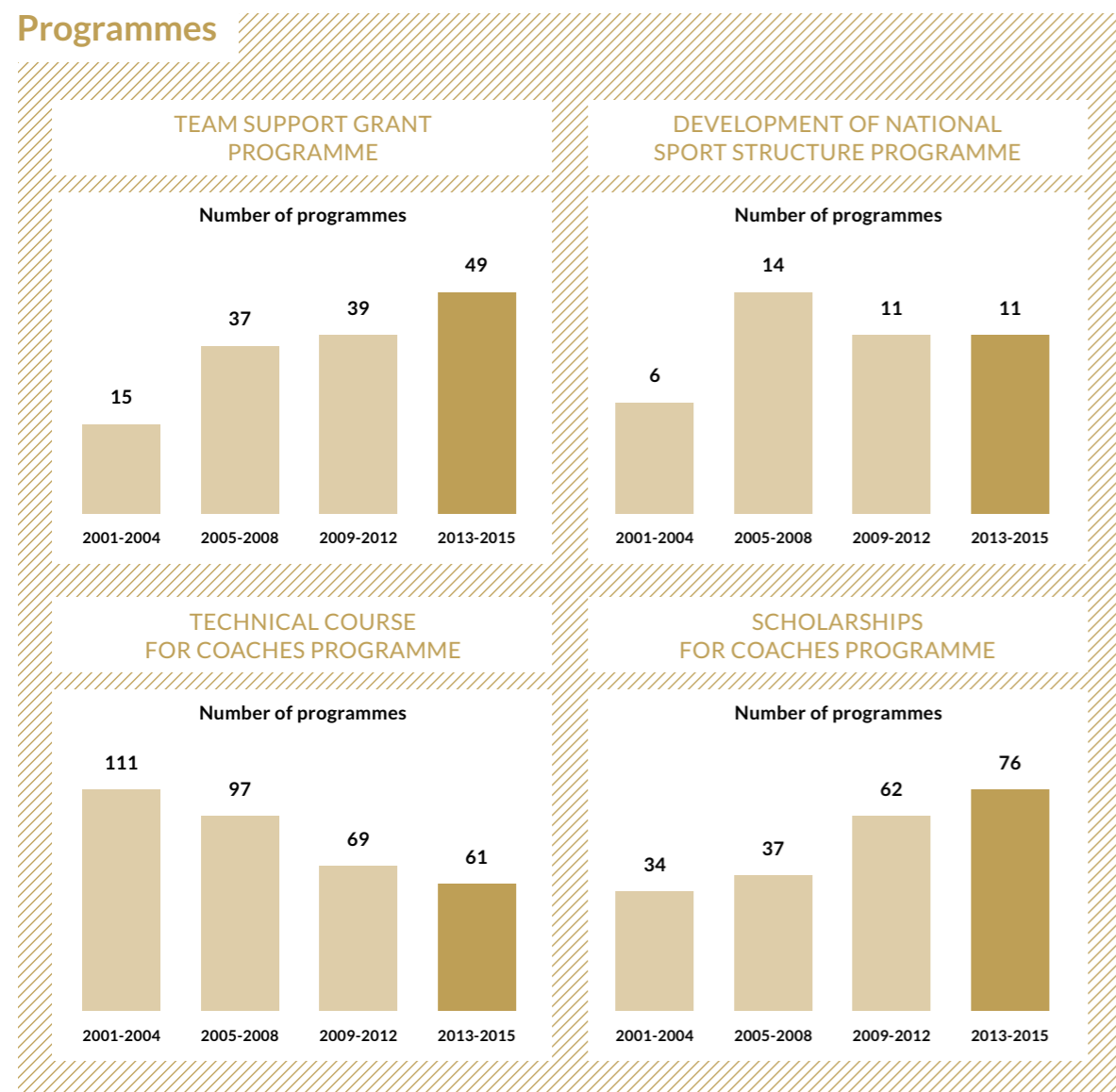
The International Olympic Committee's (IOC) Olympic Solidarity manages the share of the broadcast rights from the Olympic Games which belongs to the NOCs, and redistributes these funds through programmes offered to all NOCs recognised by the IOC. There are four Olympic Solidarity programmes that any of the FIBA Member National Federations can apply and benefit from:

- **THE TEAM SUPPORT GRANT PROGRAMME**
- **THE DEVELOPMENT OF NATIONAL SPORTS STRUCTURE PROGRAMME**
- **THE TECHNICAL COURSE FOR COACHES PROGRAMME**
- **THE SCHOLARSHIP FOR COACHES PROGRAMME**

In order to benefit from those programmes, FIBA's National Federations must apply via their respective National Olympic Committees (NOCs) - Guidelines and applications forms are available on this page.

**FIBA plays a central role in evaluating, approving and coordinating all basketball-related Olympic Solidarity programmes.**

## Programmes



## Main achievements

- Creation of the new WABC Coaches Manual and online Platform, both available in English, French and Spanish. Other languages will be added in the near future.

- Growth of the Basketball Coaches Community with more than

**7,000 COACHES**  
registered in 2017

- Creation of the WABC Facebook page with more than

**14,000 FOLLOWERS**

- Publication and promotion of

**176 COACHES WABC CLINICS**

that generated more than

**4 MILLION** YouTube views

- Organization of the three new editions of the International Coaching Apprenticeship in Basketball (ICAB) program.

- Advice to the FIBA Technical Commission

- Collaboration with the FIBA Referees Department to produce the basketball knowledge content of the FIBA Referees Instructor Programme (FRIP)

### WABC Advisory Committee Members 2014-2019

- Mr. Patrick Hunt (WABC President), Australia
- Mr. Sergio Hernandez, Argentina
- Mr. Julio Lamas, Argentina
- Mr. Ruben Magnano, Argentina
- Mr. Lindsay Gaze, Australia
- Ms. Jan Stirling, Australia
- Mr. Vincent Colle, France
- Mr. Jean-Pierre De Vincenzi, France
- Mr. Pierre Vincent, France
- Mr. Dirk Bauermann, Germany
- Mr. Panagiotis Giannakis, Greece
- Mr. Simone Pianigiani, Italy
- Mr. Sergio Scariolo, Italy
- Mr. Jonas Kazlauskas, Lithuania
- Mr. Mario Palma, Portugal
- Mr. Dusan Ivkovic, Serbia
- Mr. Zeljko Obradovic, Serbia
- Mr. Svetislav Pesic, Serbia
- Mr. Aito Garcia Reneses, Spain
- Mr. Geno Auriemma, USA
- Ms. Anne Donovan, USA
- Mr. Mike Krzyzewski, USA
- Mr. Donald Showalter, USA
- Ms. Tara Van Der Veer, USA



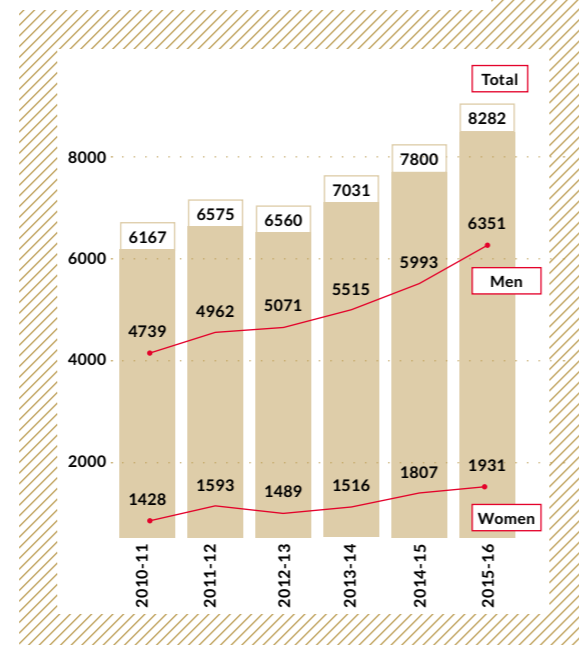
## World Association of Basketball Coaches [WABC]

The aim of the World Association of Basketball Coaches (WABC) is to **improve the standard of the game, through improving the standard of those who teach the game.** Therefore, the core activities of the WABC are dedicated to the development of basketball coaches throughout the world. This includes the organization of multiple coaching clinics worldwide, as well as the production of coaching resources in several languages. In addition, the WABC is engaged in creating and developing a **worldwide basketball coaches' community**, which is already composed of thousands of high level coaches from countries around the globe. Its purpose is to create a platform to support coaches' development through the exchange of knowledge. The WABC is also highly active in providing input and advice regarding playing and coaching standards, as well as trends, to the FIBA Technical Commission. This is done via the **WABC Advisory Committee**, which is composed of current or former National or Head Coaches who have had exposure to international coaching, or worked with players who have competed in international competition.

## International Transfers of Players

We publish an annual **International Basketball Migration Report (IBMR)** through a fruitful collaboration with the International Centre for Sport Studies (CIES). Combining our knowledge and data on international transfers with the renowned expertise of the CIES Observatory, the report focuses on the international migration of players per basketball season (evolution of international transfers, migratory balance analysis per country, flows of players between countries...) while extending the analysis to profile and compare sixteen national and international leagues on different criteria (such as for example, player and team characteristics, stability of players in the leagues, etc.). In 2016, an additional report was added to highlight the Evolution of 16 key leagues during last five years.

## Evolution of International Transfers



## Players' Commission

The Players' Commission plays a valuable role and has contributed to:

- The FIBA Athletes Handbook and FIBA Financial Handbook = Players Off-Court Guide (online tool). Review of two outdated printed tools and creation of an online education tool
- Creation of the Players Hub = a place where players can meet FIBA and members of the player's commission, interact with them; receive education (Players Off-Court Guide and Players Workshops)
- Feedback to referees and coaches on rules changes
- Players Workshops – following Players' Commission's instructions, the FIBA U17 World Championships in Spain saw the first successful FIBA Players Workshop, to be repeated at other events.

## FIBA Agents

### FIBA Agents Tests since 2014

15 FIBA agents tests have been organized

7 at the FIBA Headquarters  
5 In Oceania  
3 in Americas

261 newly approved FIBA agents since 2014 (included)

NUMBER OF FIBA AGENTS

2014/15: 497

2015/16: 459

## Basketball Without Borders (BWB)



• 9 Basketball Without Borders Camps have been held since 2015



• Organized on 5 continents (first time in Oceania) and in nine different locations



• 426 players have participated in camps since 2015



• 2015 saw the first ever Global Camp during the All-Star weekend



• 94 countries were represented in total



• 2017 welcomes Girls Global Camp



• Renewed website with map of events, pictures and videos (fiba.com/bwb)



## GAME OFFICIALS

### Rules of the Game

The Technical Commission and the Rules Advisory Group, composed by experts from FIBA, NBA and NCAA, constantly monitor the game and the Rules. **The general opinion of all stakeholders is that the Official Basketball Rules are in a healthy condition.**

#### THE FOLLOWING CHANGES HAVE BEEN APPROVED SINCE 2014:

- The travel rule has been modified, so it is closer to the reality of what occurs on the court
- The Unsportsmanlike Rule has been modified to maintain the dynamic nature of the game in transition
- A combination of Unsportsmanlike Foul and Technical Foul will lead to disqualification
- The uniform rule for players has been modified to meet the current reality in games



### Referee Operations

**A new FIBA Refereeing Strategic Development Plan 2014-2024** has been introduced and is progressing as planned.

It includes:

- **FIBA Referee Instructor Program (FRIP)** at 3 levels to standardize the referees training and education worldwide.
- **75 candidates** qualified as Level 1 as at 31 March 2017 in Europe, Asia and Oceania. Up to four new courses are scheduled for 2017 in Africa, Americas and Asia.
- The first FRIP Level 2 course is scheduled for October 2017.
- **FIBA Game Officials Licensing 2017+.**
- The biggest change is in the FIBA Referees and Commissioners administration to ensure it meets the current and evolving needs of the sport.
- Promoting excellence, ongoing progress, global connection and female refereeing.
- In January 2017 registration for National Federations to submit their candidates for FIBA Referees and Commissioners for 2017-19 was opened. The list of approved names will be published by mid 2017.

### Technology and supporting material

- We have been able to launch several new innovations to support officials, including the FIBA iRef Pre-Game App, FIBA iRef on-line platform, full video analysis and a platform to collect and analyze data
- There are several manuals and material for technical, physical and mental training. Everything is available for use by any National Federation.

# SEE IT. HEAR IT. LIVE@TENCENT



腾讯·FIBA(国际篮联)全球合作伙伴

# LEGAL AFFAIRS

## Activities

- **Legal Department** created in June 2016 entrusted with the mission to service all FIBA legal entities
- Revision of **FIBA Internal Regulations** in regards to the new FIBA Competition System 2017+
- Creation of **Legal Commission working groups** which study possible amendments to the Internal Regulations also between annual meetings
- Legal support to **National Member Federations** regarding the revision of their statutes and their compliance with the FIBA legal framework
- Preparation of **bidding documents and Host Nation Agreements** for major FIBA competitions
- Creation of templates and procedures for **FIBA contractual relations; legal support** to FIBA Media & FIBA Marketing
- Advice to the **Central Board and Executive Committee** on National Federation matters, in particular cases of suspension for failure to comply with the FIBA General Statutes
- Resolution of more than 200 disputes in relation to the international **transfer of players**, player **eligibility** and conduct of player agents
- Successfully defended the **Compensation system for transfer of minors** before the Court of Arbitration for Sport (CAS)
- Management of **disciplinary proceedings** before the FIBA Disciplinary Panel or the Secretary General
- Closer collaboration with the International Olympic Committee (IOC) regarding **Integrity in Sport**
- Designed legal framework on request of European Domestic Leagues for the establishment of the **Basketball Champions League**, an innovative 50-50 partnership between FIBA and Leagues
- Management of disciplinary proceeding with respect to honoring of **BAT awards** by losing parties, with a success rate of more than 75%

## Appeals against decisions of FIBA

Appeals before the FIBA Appeals Panel:

- 2015: 4
  - 3 dismissed
  - 1 partially upheld
- 2016: 4 (dismissed)

Appeals before the Court of Arbitration for Sport (CAS):

- 2015: 0
- 2016: 1 (dismissed)

- **Coordination of external counsel** representing FIBA in disputes before state authorities (ongoing European Commission proceedings; successful defense of FIBA before Munich courts in claim brought by Euroleague Commercial Assets and certain clubs/leagues.
- Legal review of documentation required to establish FIBA in Singapore.

## Anti-Doping & Health of Players

### HEALTHCARE

- In preparation for the new FIBA Competition System 2017+, the FIBA Central Board approved the Medical Commission's recommendation that all senior teams are required to travel with a team doctor
- All players and other delegation members must have secured medical coverage while traveling and competing with their respective National Teams
- In cooperation with ASPETAR (a leading sports medicine journal) and Qatar Basketball Federation, the Medical Commission, undertook research on the key elements for 3x3 physical preparation.

### ANTI-DOPING

- In 2015, a new World Anti-Doping Code was enforced and FIBA successfully adjusted its own Anti-Doping regulations
- In 2016, FIBA went successfully through the WADA "Partnership in Quality" program in preparation for the WADA compliance audit in mid-2017

- The Central Board decided that FIBA will cover all doping control costs during the FIBA Basketball World Cup 2019 Qualifiers
- FIBA has further strengthened its Testing Plan by introducing new screening menus
- With the support of the Medical Commission, a strong emphasis has been placed on Anti-doping education for players
- Outreach activities to raise awareness with players were undertaken during the 2016 U17 World Championships for Men and Women
- Outreach activities for the public were arranged during EuroBasket 2015

## Basketball Arbitral Tribunal (BAT)

- During 2014-2017, the BAT has been established as the second biggest international sports arbitration tribunal in the Olympic movement, behind only the Court of Arbitration for Sport.
- BAT was nominated for the Hague Institute for Innovation of Law (HiIL) Innovative Justice Awards.

## BAT Case Statistics

Year	Requests for Arbitration filed	Cases pending	Requests for Arbitration leading to an Award / Termination Order	Settled*	With-drawn**	Appeals before Court of Arbitration for Sport (CAS)	Appeals before Swiss Federal Tribunal (SFT)	Low Value Cases***
2015	150	2	125	18	5	0	0	54
2016	160	86	59	9	5	1	0	56
2017	36	36	0	0	0	0	0	24
<b>Total:</b>	<b>989</b>	<b>125</b>	<b>667</b>	<b>148</b>	<b>49</b>	<b>25</b>	<b>2</b>	<b>362</b>

\* including cases in which a settlement agreement of the parties was incorporated in a Consent Award

\*\* for reasons other than settlement / for unknown reasons

\*\*\* cases with a value below EUR 30,000 where an award without reasons is issued. (As of 1 Jan 2017: cases with a value below EUR 100,000)

# INTERNATIONAL BASKETBALL FOUNDATION (IBF) & HOUSE OF BASKETBALL



“As Foundation, we have to take on FIBA’s social, humanitarian and educative responsibilities and have to preserve the cultural heritage of our sport. And we have to find the resources to make this happen. Basketball offers a great vehicle for change.”



President  
Mr. Yvan Mainini

## Governance, Resources and Projects

The International Basketball Foundation (IBF)’s main decisions are taken by the IBF Board who meets once a year. The Executive Committee acts in between the Board session and met for the first time in November 2015 and to approve the 2014-19 Strategic Plan. IBF currently has six full time staff, led by its Director, Florian Wanninger.

### INTERNATIONAL BASKETBALL FOUNDATION EXECUTIVE COMMITTEE

**IBF President**  
Mr. Yvan Mainini, France

**IBF Vice-President**  
Sheikh Saud Bin Ali Al-Thani, Qatar

**IBF Secretary**  
Mr. Patrick Baumann, Switzerland

**IBF Treasurer**  
Mr. Manfred Ströher , Germany

**IBF Honorary President**  
Mr. Pedro Ferrándiz, Spain

**Members**  
Mr. Richard L. Carrión, Puerto Rico  
Mr. Horacio Muratore (FIBA President), Argentina  
Mr. Jean Michel Ramaroson, Madagascar  
Ms. Deborah Shoniber, Marshall Islands  
Mr. Kiyofumi Tamiaki (Chairman Molten Corporation), Japan  
Mr. Ingo Weiss, Germany

Mr. Jingnan Xu, Chairman of PEAK Corporation has been proposed to the Board as a new member during its fifth session on May 3 2017 in Hong Kong.

## FIBA House of Basketball and Hall of Fame

The House of Basketball is owned and managed by the IBF. It opened the door to FIBA’s activities in April 2013.

The number of visitors to the exhibition space is stable at approximately **4,000** with future growth part of the Strategic Plan. Didactic material for school classes has been developed and a mobile application, including an audio guide, has been built and will be launched in 2017.

In June, FIBA holds its **FIBA Open**, a 3x3 grassroots tournament and an open House event.

- **NUMBER OF VISITORS TO THE EXHIBITION SPACE IN 2016 WAS STABLE AT 4,000**
- **IN JUNE 2016, THE SECOND FIBA OPEN - A 3X3 GRASSROOTS TOURNAMENT AND AN OPEN HOUSE EVENT, DREW A RECORD OF 400 PLAYERS AND OVER 2,000 SPECTATORS.**
- **IBF HOSTED THE 2016 CLASS OF THE FIBA HALL OF FAME**



FIBA President Horacio Muratore and IBF President Yvan Mainini with Former United Nations Secretary General Kofi Annan at the House of Basketball, during the 2016 FIBA Open.

In 2016 it drew a record of **400 players** and over **2,000 spectators**. It is now the biggest 3x3 grassroots event in Switzerland. The 2017 edition is planned for **17-18 June to coincide with the 85th anniversary of FIBA**. IBF hosted the 2016 class of the **FIBA Hall of Fame** in the presence of former NBA Commissioner David Stern and an illustrious class of players, including NBA All Star **Hakeem Olajuwon**, Australian Olympian Michele Timms, Greek legend Panagiotis Fassoulas, Mexican sharpshooter Manuel Raga, and Spanish icon Juan San Epifano. The 2017 class of the FIBA Hall of Fame is planned for 26-27 August.

In order to continue an art contest initiated by Pedro Ferrandiz, a photo competition was launched with the best images to be shown in a photo exhibition later in 2017.



Michele Timms (AUS) honored by FIBA President Horacio Muratore at the FIBA Hall of Fame Induction Ceremony of the 2016 Class.

### FIBA ACADEMY

IBF enters its fifth year of cooperation with the **World Academy of Sport** to provide educational tools to the FIBA membership - namely the **'FIBA Manager's Program'** and another for the management of the 3x3 discipline.

The registration for both tools is free of charge and every alumni of the program receives a certificate. The best five graduates every year are offered a scholarship for a four-week postgraduate study at the University of London.

In addition, IBF is evaluating the possibilities for face-to-face training following the strategy 'Teach the Teacher'.

### FIBA EQUIPMENT AND VENUE CENTRE



FIBA's **homologation and quality centre for basketball equipment** is managed by IBF:

In December 2016, the annual partners' meeting was held in Lyon, France, with 65 partners from 40 companies participating and listening to several presentations from various FIBA departments. Workshops were held with the partners on testing procedures, current rules on basketball equipment and the addition of new categories such as outdoor equipment.

As in November 2015, the E&V Centre will participate also this year with a FIBA/IBF Village in the International Trade Fair for Amenity Areas, Sports and Pool Facilities (FSB) in Cologne, Germany. This participation will be the tenth one. The Fair is held every other year.

- **ANNUAL TURNOVER STAYED STABLE AT APPROXIMATELY 1.5 MILLION CHF AS AN IMPORTANT PILLAR OF IBF'S REVENUE**
- **THE CENTRE INCLUDES 80 PARTNERS AND ASSOCIATES**
- **THE CURRENT CONTRACT CYCLE RUNS FROM 2015-2019.**



### HISTORICAL ASSETS AND EXHIBITION SPACE

IBF is responsible for the **management of FIBA's historical collections**. To do so, it is responsible for:

- Maintenance of the exhibition space
- Purchasing of new objects
- Digitalization of photos and temporary exhibitions.

In addition, IBF continuously collects books from members and memorabilia from events. It also works with National Federations and several associations, including the local museum network and the Association for Swiss Museums.

In 2016 a temporary exhibition was devoted to humanitarian programs in Africa.

### SOCIAL RESPONSIBILITY PROJECTS

The Strategic Plan for social responsibility projects was approved by the IBF Executive in November 2015 with 40 projects outlined at an annual cost of approximately 500'000 CHF.

Several humanitarian programs were launched in various parts of the world during 2016, with IBF spending close to 300,000 CHF. Projects include the following elements:

- Use basketball as a vector for change
- Shaped to youngsters of both genders
- Done in cooperation with the respective National Federation and supported by the Regional Offices
- Subject to three-year investment budget for sustainability
- Subject to detailed projects plans signed by all parties.

- **AFRICA (MADAGASCAR, NAMIBIA, SOUTH SUDAN, RWANDA)**
- **OCEANIA (PAPUA NEW GUINEA)**
- **AMERICAS (IN THE ANTILLES WITH PARTICIPATION OF 11 COUNTRIES: ANTIGUA & BARBUDA, ARUBA, BARBADOS, CURACAO, GUADELOUPE, GUYANA, MARTINIQUE, SINT MAARTEN, ST LUCIA, ST VINCENT & THE GRENADINES, TRINIDAD & TOBAGO)**

### DIGITAL TOOLS FOR MEMBERSHIP

One of the main projects to support the development and operation of National Federations is for us to provide them with best practice solutions to manage memberships, competitions, statistics and websites. This project has been developed in **partnership with Genius Sports** and the International Basketball Foundation.

- We've expanded our reach to **30 new countries** with significant growth in both Europe and Asia.
- As well as supporting Leagues and Federations, **FIBA LiveStats** has been used at most of the FIBA global events and Regional Championships since 2014.
- Significant improvement has been secured in Africa where all regional and many sub-regional events are using FIBA LiveStats.

Federations and Leagues have access to world-leading data collection, distribution and commercialization products. The capture and distribution technology and infrastructure enables an increase in efficiency and competitiveness, while decreasing cost, and maximizing the commercial return from our data.

Whether providing in-play data instantaneously from courtside to broadcast and media partners, coaching and performance staff, in- and out-of-venue fan experience, the solution delivers impressive benefits:

- **COMPETITION MANAGEMENT**
- **MEMBERSHIP MANAGEMENT**
- **LIVE STATS COLLECTION AND DISTRIBUTION**
- **WEBSITES**
- **WIDGETS**
- **GAME CENTRES**
- **EXTENSIVE API'S FOR THIRD PARTY INTEGRATIONS**



### PARTNERSHIP WITH PEACE AND SPORT

The IBF and Peace and Sport - L'Organisation pour la Paix par le Sport - beginning of April 2017 signed a two-year partnership to promote basketball as a tool for social development. Peace and Sport is a neutral and international organization based in the Principality of Monaco that aims to bring the structuring values of sport to the heart of communities and individuals in crisis throughout the world and promote a culture of peace. Peace and Sport and the IBF will collaborate where possible and support each other in the development of various sport-based initiatives in vulnerable communities worldwide.

### PEAK BECOMES GLOBAL PARTNER

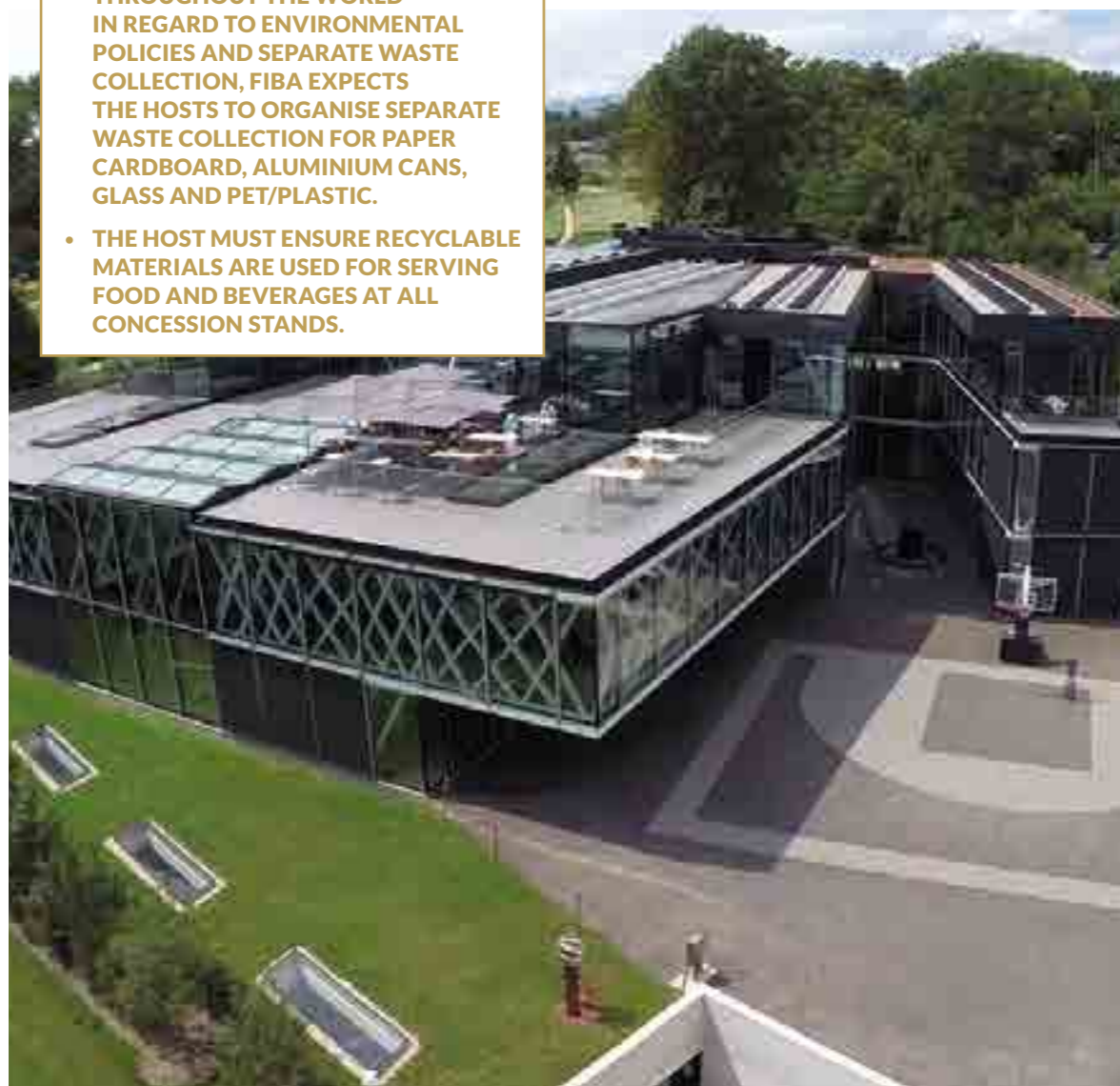
In March 2017 the International sports apparel brand PEAK have agreed to a four-year partnership (2017-2020) for the promotion of basketball values and its heritage, giving PEAK the status of "Global Partner" of the IBF. PEAK is being appointed as Global Partner of the IBF in relation to athletic sportswear and footwear and will enjoy a comprehensive set of promotional and marketing rights, including IBF grassroots movements, social functions and similar activities.

# ENVIRONMENTAL SUSTAINABILITY

## At the Events



- FIBA REQUIRES THAT THE EVENT HOSTS PUT IN PLACE APPROPRIATE POLICIES AND PROCEDURES AIMED AT MINIMISING THE ENVIRONMENTAL IMPACT OF THE EVENT.
- WHILE ACKNOWLEDGING THAT THERE ARE STILL GREAT DIFFERENCES THROUGHOUT THE WORLD IN REGARD TO ENVIRONMENTAL POLICIES AND SEPARATE WASTE COLLECTION, FIBA EXPECTS THE HOSTS TO ORGANISE SEPARATE WASTE COLLECTION FOR PAPER CARDBOARD, ALUMINIUM CANS, GLASS AND PET/PLASTIC.
- THE HOST MUST ENSURE RECYCLABLE MATERIALS ARE USED FOR SERVING FOOD AND BEVERAGES AT ALL CONCESSION STANDS.

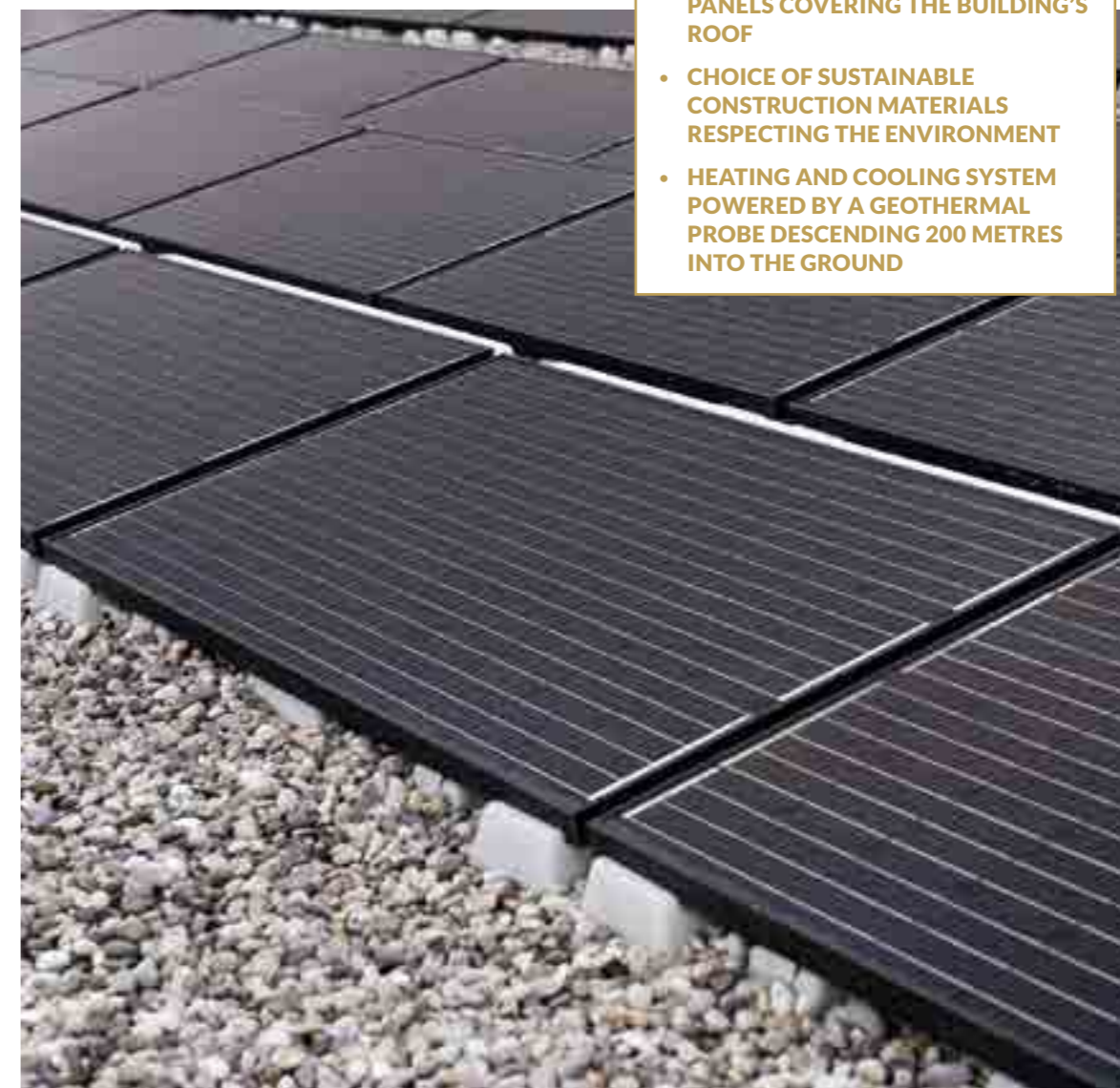


## At the House of Basketball



FIBA'S HEADQUARTERS, THE HOUSE OF BASKETBALL, RESPECTS THE HIGHEST STANDARDS OF SUSTAINABILITY BY SWISS LABEL MINERGIE-ECO FOR AN ENERGY EFFICIENT BUILDING WITH:

- 300 SQUARE METERS OF SOLAR PANELS COVERING THE BUILDING'S ROOF
- CHOICE OF SUSTAINABLE CONSTRUCTION MATERIALS RESPECTING THE ENVIRONMENT
- HEATING AND COOLING SYSTEM POWERED BY A GEOTHERMAL PROBE DESCENDING 200 METRES INTO THE GROUND



# INTERNATIONAL WHEELCHAIR BASKETBALL FEDERATION (IWBF)



The International Wheelchair Basketball Federation (IWBF) remains the largest independent sport organization in the International Paralympic Committee (IPC) and is recognized by both the IPC and FIBA. Proud of its history and growth, **membership has increased from 99 to 106 since 2014**, with 18 members in Africa, 23 in the Americas, 29 in Asia-Oceania and 36 in Europe. Meanwhile IWBF President, Ulf Mehrens, is presiding over a transformation from dedicated volunteers, to paid members of staff, with six currently in place. These include an Office Manager, Operations Managers, Marketing and Communications Manager, Assistant to the President and additional part-time roles IWBF is also supported by FIBA through the provision of a part time Associate to the Secretary General, while in 2016 IWBF changed its corporate address to FIBA headquarters in Mies and receives generous ongoing support from various FIBA departments. **In April 2017, IWBF was honored to become a part of Exhibition Hall at the FIBA House of Basketball.**

IWBF also acknowledges the ongoing support of the Central Board of FIBA and its Secretary General Patrick Baumann for sharing the vision that 'We are Basketball' too!

## IWBF ACTIVITIES 2014-2017

### 2014

- IWBF World Championships for Men in Incheon, Korea grew to 16 teams, with Australia taking gold, USA winning silver and Turkey landing bronze
- IWBF World Championship for Women in Toronto, Canada grew to 12 teams, with Canada winning gold on home soil, Germany taking silver and Netherlands getting bronze
- Maureen Orchard stepped down as President at the World Congress but continued as Secretary General. Ulf Mehrens of Germany elected President and Steve Bach (Canada) took over as Vice-President.

### 2015

- Beijing hosted the second U25 World Championship for Women. Great Britain won gold, Australia took silver and China finished with a bronze medal.
- Championships took place in all four Regional Zones to decide the teams for the 2016 Rio Paralympic Games.

### 2016

- The 2016 Rio Paralympic Games was the most successful ever with wheelchair basketball having the highest ticket sales at the event. Full houses at both venues saw USA take gold in the men and women competitions.
- A partnership agreement with the International Committee of the Red Cross (ICRC) has been signed to support the development wheelchair basketball. The initiative promotes the inclusion of women and young people, as well as teaching referees, classifiers, and coaches, with the first project in India.
- A partnership agreement with the United Nations Office on Sport for Development and Peace (UNOSDP) has been signed to provide inclusion through sport. Both parties share information, expertise and contacts to provide a successful experience for participants who can prosper through effective cooperation.
- Micro-website launched for Rio Paralympic Games.

### 2017

- Sixth edition of IWBF U23 World Championships for Men in Toronto, Canada. Takes place between June 8-16 with 12 teams, including reigning champions Germany.



# DEAF INTERNATIONAL BASKETBALL FEDERATION (DIBF)



## OVERVIEW

The Deaf International Basketball Federation (DIBF) is the world governing body for international deaf basketball in co-operation with the International Committee of Sports for the Deaf (ICSD) and its Confederations. **DIBF strives to unite all international deaf basketball stakeholders into its Federation.** It is both organized and has activities that carry the same principles as FIBA and the International Wheelchair Basketball Federation (IWBF). DIBF receives annual financial support from FIBA and operates the website (dibf.org) with Facebook and Twitter accounts, as well as its own YouTube channel (youtube.com/user/dibforg) with video clips in signing language for deaf people. The President of DIBF is Aleksas Jasiunas and the Secretary General is Jürgen Endress. The 2015-17 activities organized with ICSD and in co-operation with/supported by FIBA are as follows:

### 2015

4th World Deaf Basketball Championships in Taoyuan, Chinese Taipei  
DIBF 4th Congress in Taoyuan, Chinese Taipei  
DIBF EuroCup for Clubs in Bergamo, Italy

### 2016

DIBF Central Board Meeting in Turkey  
DIBF Europe Referee Clinic in Yverdon-les-Bains, Switzerland  
European Championships in Thessaloniki, Greece  
Africa Championships in Kampala, Uganda  
Americas Championships in Frederick, USA  
DIBF Asia-Pacific Cup for Clubs

in Fukuoka, Japan  
DIBF EuroCup for Clubs in Istanbul, Turkey

### 2017

Summer Deaflympics in Samsun, Turkey  
DIBF General Assembly in Samsun, Turkey  
DIBF Central Board Meeting in Samsun, Turkey  
DIBF U21 Africa Championships, TBA  
DIBF U21 Americas Championships, TBA  
DIBF U21 Asia-Pacific Championships, TBA  
DIBF U21 Europe Championships, TBA





# CONGRESS



The FIBA World Congress is the supreme authority of FIBA. It consists of a maximum of two delegates per National Member Federation (with the right to one vote), the President, Members of the Central Board and the Chairpersons of the FIBA Commissions (consultative powers only).

# CENTRAL BOARD



As FIBA's top level executive branch, the Central Board's role is to supervise the practice of basketball worldwide, to set-up the long-term strategic plan and to report to the Congress. Its current term of office runs from 2014 until 2019.

The Central Board appoints the Secretary General, the Executive Committee as well as the eight permanent FIBA Commissions that examine and advice on specific aspects of the sport.

#### CURRENT MEMBERS AS PER APRIL 2017:

##### **President**

Mr. Horacio Muratore, Argentina

##### **Secretary General**

Mr. Patrick Baumann, Switzerland

##### **Treasurer**

Mr. Ingo Weiss, Germany

Mr. Hamane Niang, Mali (First Vice-President)  
Mr. Turgay Demirel, Turkey (Vice-President)

Ms. Célestine Adjanonhoun, Republic of Benin  
Sheikh Saud Bin Ali Al-Thani, Qatar  
Mr. Marcelo Bedoya, Paraguay  
Mr. Richard L. Carrión, Puerto Rico  
Mr. Cyriel Coomans, Belgium  
Mr. Scott Derwin, Australia  
Mr. Vlade Divac, Serbia  
Mr. Anibal Manave, Mozambique  
Ms. Michele O'Keefe, Canada  
Mr. Manuel V. Pangilinan, Philippines  
Mr. Usie Raymond Richards, Virgin Islands  
Mr. Burton Shipley, New Zealand  
Ms. Deborah Shoniber, Marshall Islands  
Mr. Jean-Pierre Siutat, France  
Mr. Mark Tatum, USA  
Mr. Erick Thohir, Indonesia  
Mr. Jim Tooley, USA  
Ms. Lena Wallin-Kantzy, Sweden

# EXECUTIVE COMMITTEE



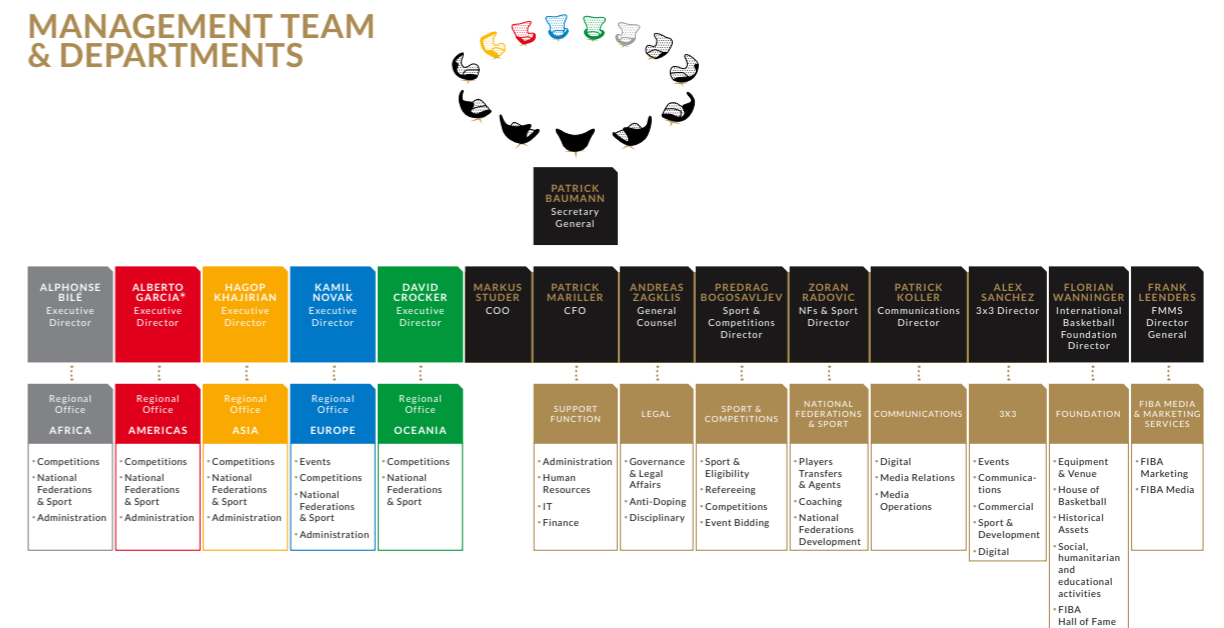
In 2014, the Extraordinary Congress approved the creation of an Executive Committee, appointed by the FIBA Central Board. This body exercises the day-to-day powers of the Central Board and develops tactics for extending the reach of basketball. It monitors outcomes and performances and approves the yearly budgets.

**CURRENT MEMBERS AS PER APRIL 2017:**

- Mr. Horacio Muratore, Argentina
- Mr. Patrick Baumann, Switzerland
- Mr. Ingo Weiss, Germany
- Mr. Hamane Niang, Mali
- Mr. Turgay Demirel, Turkey
- Mr. Richard L. Carrión, Puerto Rico
- Mr. Burton Shipley, New Zealand
- Mr. Mark Tatum, USA

# MANAGEMENT TEAM

## MANAGEMENT TEAM & DEPARTMENTS



Following its creation, the FIBA Executive Committee confirmed the new FIBA Management Team under the direction of the FIBA Secretary General.

\* Mr. Alberto Garcia has decided to retire. A replacement process is ongoing

# COMMISSIONS

## Technical

The Technical Commission is the body competent for all matters concerning the interpretation and application of the Official Basketball Rules, as well as recommending amendments to the rules. Its responsibilities extend to the management of referees, supervisors, instructors and commissioners.



### Chairman

Mr. Patrick Hennessy Hunt, Australia

### Deputy Chairman

Mr. Lubomir Kotleba, Slovak Republic

### Members

Ms. Lisa Aguilar Lopez, Spain  
 Mr. Younis Al-Zadjali, Oman  
 Mr. Geno Auriemma, USA  
 Mr. Grzegorz Bachanski, Poland  
 Ms. Gunta Basko-Melnbarde, Latvia  
 Mr. Romualdas Brazauskas, Lithuania  
 Mr. Mikhail Davydov, Russia  
 Mr. Vlade Divac, Serbia  
 Mr. Dusan Ivkovic, Serbia

Mr. Abderraouf Manjour, Tunisia  
 Mr. Victor Mas, Spain  
 Mr. William Stanley Mildenhall, Australia  
 Mr. Goran Radonjic, France  
 Mr. Usie Raymond Richards, Virgin Islands  
 Mr. Costas Rigas, Greece  
 Mr. Liang Bing Seah, Singapore  
 Ms. Hiroko Tanabe, Japan  
 Mr. Kiki VanDeWeghe, USA

## Competitions

The Competitions Commission is the body competent for all matters concerning FIBA's competitions, including reviews of past competitions and recommendations for future competitions, including the awarding of host status.



### Chairman

Mr. Eduardo C Bazzi, Argentina

Mr. Mohamed Abdel-Motaleb Soliman, Egypt  
 Mr. Yann Barbitch, France  
 Mr. Gerasime Nicolas Bozikis, Brazil  
 Mr. Wolfgang Brenscheidt, Germany  
 Ms. Carol Callan, USA  
 Mr. Fodé Amara Conde, Guinea  
 Mr. Mirsad Donlagic, Bosnia and Herzegovina  
 Mr. Robert Alexander Elphinston, Australia  
 Mr. Kenta Kawashima, Japan  
 Mr. Dino Meneghin, Italy  
 Mr. José Antonio Montero Botanch, Spain  
 Mr. Walid Nassar, Lebanon  
 Mr. António Celestino Sofrimento Manuel, Angola

Mr. Mindaugas Spokas, Lithuania  
 Ms. Janette Stirling, Australia  
 Mr. Dejan Tomasevic, Serbia  
 Mr. Jim Tooley, USA  
 Mr. Emir Turam, Turkey  
 Ms. Lan Xu, China  
 Mr. Asterios Zois, Greece

## Legal

The Legal Commission is the body competent for all legal matters concerning the practice of basketball worldwide, matters related to the implications of possible modifications to regulations as well as the interpretation of current ones.



### Chairman

Mr. Abdulla Abdulkarim Al-Ansari, United Arab Emirates

### Deputy Chairman

Ms. Eleonora Rangelova, Bulgaria

Mr. Richard Buchanan, USA  
 Mr. Pierre Collomb, France  
 Mr. Cyriel Coomans, Belgium  
 Mr. Scott Derwin, Australia  
 Mr. Edgar Francisco, Philippines  
 Mr. Tomás Gonzalez Cueto, Spain  
 Mr. Soufiène Jeribi, Tunisia  
 Mr. Chris Patterson, New Zealand  
 Mr. Usie Raymond Richards, Virgin Islands

## Governance

The Governance Commission monitors the relationship between FIBA and its National Federations as well as supervising their respective statutes and regulations. It also reviews the applications for membership of possible new National Federations.



### Chairman

Mr. George Vassilakopoulos, Greece

### Deputy Chairman

Mr. Usie Raymond Richards, Virgin Islands

Mr. Abdulla Abdulkarim Al-Ansari, United Arab Emirates  
 Mrs. Maïmouna Bah Diallo, Guinea  
 Ms. Mable Ching Man Wai, Hong Kong  
 Mr. Terry Donovan, England  
 Mr. Patrick Haynes, Guyana  
 Mr. Jean Michel Ramaroson, Madagascar  
 Mr. José Luis Saez Regalado, Spain  
 Mr. Giancarlo Sergi, Switzerland  
 Mr. Burton Shipley, New Zealand

## Players

The Players' Commission is the body competent to study issues relating to players, men and women, of all age groups. It recommends to the Central Board any measures deemed necessary to improve the conditions of all players and protect their ability to grow as players and as role models for others.



### Chairman

Mr. Vlade Divac, Serbia

Mr. Jim Alapag, Philippines

Ms. Adriana Aparecida Dos Santos Lopez, Brazil

Ms. Elisabeth Egnell, Sweden

Ms. Ilona Korstin, Russia

Mr. Hanno Aleksanteri Mottola, Finland

Mr. Boniface Ndong, Senegal

Mr. Radoslav Nesterovic, Slovenia

Mr. Fabricio Raul Jesus Oberto, Argentina

Mr. Olumide Oyedeji, Nigeria

Ms. Jennifer Screen, Australia

Ms. Katherine May Smith, USA

Ms. Amaya Valdemoro Madariaga, Spain

Mr. Tomas Theo Van Den Spiegel, Belgium

Mr. Ojars Kehris, Latvia

Mr. Hamane Niang, Mali

Mr. Erick Thohir, Indonesia

## Finance

The Finance Commission reviews and recommends the FIBA draft budget, prepares financial statements, and studies the auditor's report in view of recommending its acceptance to the Central Board. It also establishes financial investment policy recommendations.



### Chairman

Mr. Ingo Weiss, Germany

### Deputy Chairman

Mr. Richard L. Carrión, Puerto Rico

Mr. Frank Berteling, Netherlands

Mr. Oguz Tolga Egemen, Turkey

Mr. John Gallaher, New Zealand

Mr. Stefan Garaleas, Belgium

Mr. Luis Gimenez Martinez, Spain

Ms. Marion Grethen, Luxembourg

Mr. Ojars Kehris, Latvia

Mr. Hamane Niang, Mali

Mr. Erick Thohir, Indonesia

## Medical

The Medical Commission recommends measures in view of improving the quality of health care for players generally as well as at FIBA competitions. It ensures awareness of the latest and best practices of sports medicine within the basketball community, while also advising on matters relating to the IOC Medical Code and the World Anti-Doping Code.



### Chairman

Dr. Peter Harcourt, Australia

### Deputy Chairman

Dr. Souheil Sayegh, Switzerland

Dr. Jose Raul Canlas, Philippines  
 Dr. Luis Alberto Castillo, Uruguay  
 Dr. Cesar P.S. De Oliveira, Brazil  
 Mr. Diego Grippo, Argentina  
 Dr. Aboubacar Gueye, Guinea  
 Mr. Abdulkadir Mu'azu, Nigeria  
 Dr. Andrew Pipe, Canada  
 Mr. Dragan Radovanovic, Serbia  
 Dr. Rosario Ureña Durán, Spain  
 Dr. Ilker Yucesir, Turkey

# AWARDS

## 2015

### SportsBusiness Ultimate Sports Federation

Overall Winner

Events Calendar and Strategy

Commercial

Innovation - joint winner with International Cricket Council (ICC)

### SPORSORA Sports Marketing Trophies

Finalist in the "editorial coverage and media innovation" category for revolutionary 3x3 basketball platform 3x3planet.com

## 2016

### TV Sports Award (TVSA)

"Best TV Rights Deal" award for innovative FIBA Media partnership with Perform

### Social Media Awards

Most mentioned International Sport Federation in #Rio2016 tweets (Source: Scrawl)

2nd most followed International Sport Federation (Source: Sportcal)

3rd most followed International Olympic Organisation (Source: Burson-Marsteller)



## 2017

### Sports Technology Awards

Shortlisted for "Most Innovative Sports Partnership" for the successful collaboration between WSC Sports, FIBA and the Basketball Champions League



 万达WANDA

FIBA PARTNER





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